



SHIN YANG GROUP BERHAD
Registration No: 200401027554 (666062-A)

ANNUAL REPORT 2025



STEP BY STEP TO EXCELLENCE



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SHIN YANG GROUP BERHAD

OUR VISION

One-stop Quality Shipping, Logistics Services Provider and Marine Engineering in South East Asia and Beyond.

And

To be the Premier Shipbuilder & Integrated Marine Structural Fabricators

OUR CORPORATE MISSION

To operate in a Modern Integrated shipping and shipbuilding world as a benchmark in providing Comprehensive, Innovative and Efficient Quality services.

Adaptability to changes, and retention of sustainable success and steadfast in Health, Safety, Environment and Quality Value.

Committed to achieving Quality Assurance and Management through quality planning, improvement and control.

Full concern for preserving and conserving the Environment, Health and Safety of our community and employees, neighbouring communities and our valued customers.



INTERNATIONAL AND DOMESTIC SHIPPING

Our shipping operations span Malaysian and international waters, reaching across Southeast Asia, East Asia, and the broader Far East region. Currently, we operate a fleet of 186 vessels, boasting a total Gross Tonnage (GT) of approximately 308,000 tons.



SHIPBUILDING, SHIP REPAIR AND METAL FABRICATION

Our shipbuilding operations are anchored by three strategically located shipyards in Miri and one in Bintulu, Sarawak, collectively spanning approximately 280 acres. These well-equipped facilities have the capacity to construct up to 40 vessels annually, each up to 100 meters in length. In addition, we have secured a 214-acre site in Tanjung Manis, Sarawak, earmarked for future expansion, reinforcing our strategy for long term-term growth and our commitment to strengthening our shipbuilding capabilities.



TRANSPORT AND LOGISTICS

Our transport and logistics capabilities are powered by a versatile fleet that includes 338 prime movers paired with 1,031 trailers, 266 dump and cargo trucks, and 44 tankers for diesel and crude palm oil. This comprehensive fleet allows us to efficiently move a wide range of goods across East Malaysia, ensuring reliable, end-to-end delivery from source to destination.

SHIN YANG GROUP BERHAD

(Cont'd)

CORE BUSINESSES

We are an integrated maritime solutions provider, with core expertise in both shipping and shipbuilding—our primary revenue drivers. This strategic synergy enables us not only to build vessels tailored to our needs but also to deploy them efficiently across our shipping operations. To enhance our value proposition, we offer a comprehensive suite of services, including shipping agency and forwarding, door-to-door delivery, third-party logistics, ship repairs, repowering and refitting, vessel modifications and conversions, as well as maintenance work. Our operations extend to barrage and shiplock management, and we further diversify our portfolio by manufacturing, distributing, and marketing industrial gases, providing equipment maintenance services, trading welding machinery, and operating automotive dealerships.

This seamless integration across the value chain gives us a decisive competitive edge. Our ability to quickly adapt to market dynamics—through vessel modifications and fleet enhancements—positions us to seize emerging opportunities and reinforce the resilience of our shipping operations.



BARRAGE AND SHIPLOCK MANAGEMENT

Our Barrage and Shiplock Management operation is dedicated to the management and maintenance of the barrage and shiplock, specifically for the Lembaga Sungai Sungai Sarawak (Sarawak Rivers Board) under the Sungai Sarawak Regulation Scheme since 1997. Backed by a dedicated team of 50 skilled and experienced professionals, we ensure seamless 24/7 operations, maintaining the integrity and functionality of this vital infrastructure year-round.



GAS DISTRIBUTION

Our gas operations include two production plants for Dissolved Acetylene and an Air Separation unit, along with two refilling gas facilities in Miri and two in Bintulu. Our primary markets for gas products and services are Malaysia and Brunei.



AUTOMOTIVE DEALERSHIP

Our automotive dealership proudly serves as an authorized dealer and agent for Toyota vehicles in both Sabah and Sarawak, and as an authorized agent for Lexus vehicles in Sarawak. Representing UMW Toyota, we offer a full range of Toyota and Lexus vehicles, complemented by genuine parts, accessories, and comprehensive after-sales services—including body and paint repair for both brands. Our network currently includes four outlets in Sarawak, three in Sabah, and one in Labuan, ensuring broad regional coverage and customer convenience in East Malaysia.

CORPORATE INFORMATION



BOARD OF DIRECTORS

1. Ling Chiong Pin
Executive Director

2. Datuk Ling Lu Kiong
Group Executive Vice Chairman

3. Tan Sri Datuk Ling Chiong Ho
Group Executive Chairman

4. Ling Chiong Sing
Group Managing Director

5. Ling Siu Chuo
Non-Independent Non-Executive Director

6. Yong Nyet Yun
Independent Non-Executive Director

7. Jack Willien @ William Anak Jinep
Independent Non-Executive Director

8. Dr. Lai Yew Hock, Dominic
Independent Non-Executive Director

9. Izan Nadiawati Binti Mohamad Tabib
Independent Non-Executive Director

CORPORATE INFORMATION

(Cont'd)

**AUDIT AND RISK
MANAGEMENT COMMITTEE****Yong Nyet Yun**

Chairman and Independent Non-Executive

Jack Willien @ William Anak Jinep

Independent Non-Executive

Dr. Lai Yew Hock, Dominic

Independent Non-Executive

Izan Nadiawati Binti**Mohamad Tabib**

Independent Non-Executive

Ling Siu Chuo

Non-Independent Non-Executive

**JOINT REMUNERATION &
NOMINATION COMMITTEE****Jack Willien @ William Anak Jinep**

Chairman and Independent Non-Executive

Dr. Lai Yew Hock, Dominic

Independent Non-Executive

Ling Siu Chuo

Non-Independent Non-Executive

FINANCE COMMITTEE**Dr. Lai Yew Hock, Dominic**

Chairman and Independent Non-Executive

Yong Nyet Yun

Independent Non-Executive

Tang Tiong IngGroup Accountant of
Shin Yang Holding Group**Captain Ting Hien Liong**

Chief Executive Officer

Richard Ling Peng LiingChief Operation Officer
cum Company Secretary**Wong Jee Haw**

Chief Financial Officer

SHARE REGISTRARS**Boardroom Share
Registrars Sdn Bhd**(199601006647 / 378993-D)
11th Floor, Menara Symphony
No.5, Jalan Prof. Khoo Kay Kim
Seksyen 13, 46200 Petaling Jaya
Selangor Darul Ehsan, Malaysia
Telephone No. : [603]-7890 4700
Facsimile No. : [603]-7890 4670**AUDITORS****Crowe Malaysia PLT (AF: 1018)**Lot 2395, Block 4, Bulatan Business
Park, Jalan Bulatan Park, 98000 Miri,
Sarawak, Malaysia
Telephone No. : [6085]-658 835
Facsimile No. : [6085]-655 001**CHIEF EXECUTIVE OFFICER**

Captain Ting Hien Liong

**CHIEF OPERATING OFFICER
CUM COMPANY SECRETARY**

Richard Ling Peng Liing

CHIEF FINANCIAL OFFICER

Wong Jee Haw

PRINCIPAL BANKERSAmBank (M) Berhad
Affin Bank Berhad
CIMB Bank Berhad
Hong Leong Bank Berhad
Malayan Banking Berhad
RHB Bank Berhad
United Overseas Bank (Malaysia) Berhad**REGISTERED OFFICE**Sublot 153 (Parent Lot 70)
Jalan Kuala Baram, Kuala Baram
98100 Miri, Sarawak, Malaysia
Telephone No. : [6085]-428399
Facsimile No. : [6085]-421428
E-mail: ir.sygroup@shinyang.com.my
Website: www.shinyanggroup.com.my**STOCK EXCHANGE LISTING**

The Main Board Bursa Malaysia

STOCK NAME SYGROUP**STOCK CODE** 5173(Transportation
and Logistics)**DOMICILE** Malaysia**SHARIAH STATUS** Shariah-Compliant

FINANCIAL CALENDAR

FINANCIAL YEAR END

30 JUNE 2025

Announcement of results

First Quarter	29 November 2024
Second Quarter	26 February 2025
Third Quarter	29 May 2025
Fourth Quarter	28 August 2025

Published Annual Report And Financial Statements

Notice of Annual General Meeting	31 October 2025
20th Annual General Meeting	9 December 2025



IN THE NEWS



(吉隆坡12日讯) 升阳 (Shin Yang Group Bhd) (KL:SYGROUP ) 今早涨至20个月高位, 因林氏家族提议将东马汽车经销业务注入这家航运公司。

该股一度扬9.5%或7.5位, 至96.5位, 为2022年11月以来最高。

截至9时15分, 该股报85.54仙, 市值报10亿3000万令吉。

升阳今年早上涨了39%, 过去一年升幅则达53%。

没有机构分析员研究该股。

该公司昨日宣布, 以1亿4450万令吉的现金和股票收购Boulevard Jaya私人有限公司, 后者是丰田汽车 (Toyota) 在砂拉越的授权经销商和凌志 (Lexus) 汽车的授权代理商, 以及另收购3家从事丰田和凌志汽车相关业务公司的各60%股份。

升阳表示, 上述收购将在多元化公司收入来源, 减少对现有航运和造船业务的依赖, 并为未来盈利作出贡献。

Shin Yang in talks to build MMEA patrol vessels

KUCHING: Shin Yang Group Bhd's (SYG) wholly owned subsidiary Shin Yang Shipyard Sdn Bhd is likely to build two offshore patrol boats for the federal government.

Shin Yang Shipyard had signed a letter of intent (LoI) with the Home Affairs Ministry for the proposed construction of the two offshore patrol vessels for Malaysian Maritime Enforcement Agency (MMEA) at the Langkawi International Maritime and Aerospace Exhibition 2025 last week.

The LoI sets the foundation for detailed negotiations and technical planning that will lead to the finalisation of a shipbuilding contract.

"Negotiations for the contract are expected to take two to three months," Shin Yang Shipyard executive director Vincent Ling Lu Yew told StarBiz.

The contract value for the two vessels based on the LoI is RM296.5mil.

Ling said the vessels will have a length of 83m and beam of 13.7m, with a top speed of 21 knots.

The vessel's endurance is up to 21 days at sea without resupply.

The planned features and equipments of the vessels include two rigid hull inflatable boats (RHIBs) and one fast interceptor craft, and a helicopter landing pad.

The vessel is expected to accommodate up to 70 personnel.



A RHIB is a vessel featuring a rigid (often aluminium or fibreglass) hull surrounded by inflatable collars or tubes. The vessel's performance include high speed, lightweight, remarkably stable in rough water and ideal for patrol or rescue mission.

"The LoI marks a significant step forward in the government's effort to enhance national maritime security and reflects a strong confidence in local shipbuilding capabilities," said Ling.

Last month, Shin Yang Shipyard delivered KM Banggi to MMEA in Sabah after completing the repair and repowering of the coastal patrol boat for a contract value of about RM60mil.

Shin Yang Shipyard Delivers KM Banggi to MMEA – A Testament to Malaysian Maritime Excellence

Kuching, 11 April 2025 – Shin Yang Shipyard has the pleasure of delivering the KM Banggi to the Malaysian Maritime Enforcement Agency (MMEA), marking a significant milestone in national maritime capability enhancement.

The delivery of KM Banggi represents the repair and repowering of KM Banggi was completed on time, within budget, and to exceeding standards – a testament to the dedication and expertise of the shipyard's shipbuilding workforce.

"The KM Banggi represents the first patrol boat in the MMEA's fleet. The successful delivery of KM Banggi reflects our past performance, but the project of repowering, modernisation, and structural repair of KM Banggi Shipyard's (Shin Yang Shipyard) KM Banggi is a testament to our commitment to excellence."

This vessel will enhance MMEA's operational readiness and maritime security efforts. The Shipyard also thanked the MMEA's logistic and technical team for their effective collaboration throughout the project.

"We are very proud to have KM Banggi and thank you for the trust and support for the repair and repowering of the vessel."

Project highlights

• KM Banggi to Floating dock (16 March 2025)

• Key milestones

• Repowering (21 May 2025)

• Structural Repowering (21 May 2025)

• Modernisation (21 May 2025)

• Delivery (11 April 2025)

• Completion (11 April 2025)

Shin Yang Shipyard looks forward to future collaborations with MMEA and remains dedicated to supporting Malaysian maritime security with pride and excellence.

In a significant gesture during the ceremony, the President of Shipyard was formally presented with the official document of KM Banggi to MMEA by the Director General of MMEA, Admiral Anwarudin.

The KM Banggi is the first patrol boat in the MMEA's fleet. The successful delivery of KM Banggi is a testament to our commitment to excellence.

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KUALA LUMPUR (July 29): RHB Retail Research said Shin Yang Group Bhd's (KL:SYGROUP ) uptrend may be extended after it breached the resistance on strong volume.

In a trading stocks note on Monday, the research house said the counter rose above the 90-sen resistance to form a fresh "higher high" bullish candlestick.

"Trading volume has been increasing, and its price implies that the momentum is bullish."

"This may propel it towards the next resistance of 97 sen, followed by RM1.05."

"Conversely, falling below the 82-sen support will open the door to a correction," it said.

IN THE NEWS

(Cont'd)

KUCHING: Shin Yang Group Bhd is constructing value-added vessels with innovative designs to service the oil and gas industry.

The vessels include a 42m fast crew boat designed for offshore support vessel (OSV) operations tailored for Petroleum Arrangement Contractors, said executive chairman Tan Sri Ling Chiong Ho.

Another is a shallow water diesel electric anchor handling tug and supply vessel that meets American Bureau of Shipping's Enviro notation (environmental protection notation for vessels), along with DP2 diesel electric anchor handling tug and supply vessels compliant with both Enviro and Smart notations," he said in the company's 2024 annual report.

Its shipbuilding segment currently has an order book of RM155.8mil, with four new build contracts secured in the 12-month period to June 30, 2024 (FY24).

The Miri-based shipbuilder said the shipbuilding sector is showing signs of recovery, driven by increased capital expenditure from oil and gas industry players. In FY24, it completed and delivered one new build vessel to a client.

"With the gradual recovery of charter rates in the OSV segment and the current gap in new building orders for different OSVs over the past few years, recycling of ageing OSV as well, the group forsee and aims to take advantage of the steady and healthy increase in new shipbuilding orders to replenishment of OSVs and to address operating expenditure for ship repair and maintenance," said Shin Yang Group.

For the ship repair business, the group secured 10 major repair contracts in FY24, bringing its current total order book to RM98.9mil.



STARPIKES POWERING THE NATION'S ENERGY DEMAND THROUGH THE PENINSULAR GAS UTILISATION PIPELINE

In FY24, the group completed both minor and major repairs for a total of 556 vessels. Its floating docks, measuring 160m and 80m, facilitate efficient vessel repair and maintenance operations.

"To improve performance and manage the operating expenditures of our shipbuilding sector, the group is taking active initiatives, such as focusing on improving the group's ship repair operations to meet the requirements and needs of the niche market segments," added the company.

Its shipbuilding operations are supported by three shipyards in Miri and another one in Bintulu, with facilities having an annual capacity to construct up to 40 vessels each measuring up to 100m.

In addition, the group has an additional shipyard in Tanjung Manis, Central Sarawak, designated for future business expansion.

The group's other core business is in shipping, with domestic and international operations covering South-East Asia, East Asia and the Far East. It operates a fleet of 195 vessels with a total gross tonnage of about 314,000 tonnes.

Ling said the group's coastal and container shipper increased its utilisation rate by 9% in FY24 from FY23.

"This growth includes a steady rise in anchor cargo shipments and our initiatives to provide door-to-door logistics as an integrated service provider. Our container vessels transported a total of 219,756 TEUs (20-foot equivalent unit), an increase of 11.9% from 196,354 TEUs in FY23," he added.

The group operates a fleet of 17 container vessels, including two (with capacities of 800 TEUs to 1,000 TEUs) servicing Sarawak-Singapore route and a third operating to Vietnam. In Malaysia, its container vessels service various ports between Peninsular Malaysia, Sarawak and Sabah.

The group has also converted two tug-and-barge units to transport containers on shorter routes, ensuring that it can meet demand and address any shortage in container shipping capacity.

On dry bulk transportation, the group's vessels ship timber products, aggregates, sand, equipment and machinery covering key locations in Sarawak, Sabah, Port Klang, Brunei, Singapore, Thailand and Indonesia.

Building value-added vessels for the O&G industry

In international shipping, the group operates five double-decker cargo vessels regularly operating to the Far East.

Ling said the ongoing infrastructure development in Sarawak offers numerous opportunities for the group's shipping activities, especially in port development and connectivity.

In recognising the growing demand for integrated logistics services, it planned to expand its investment in container depots, haulage services, including trucking and warehouse facilities, to capture new business opportunities.

"Further strategic growth plans include leveraging our expertise in warehousing and third-party logistics providers to strengthen our position to meet the challenging market demand and enhance our overall service benchmark," said Ling.

The Edge Malaysia Centurion Club Corporate Awards 2025



Deleum Bhd

Leadership

Highest Return on Equity Over Three Years
Inda Bina Group Bhd

Leadership

Highest Growth in Profit After Tax Over Three Years
Inda Bina Group Bhd

Leadership

Highest Returns to Shareholders Over Three Years
Inda Bina Group Bhd

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Highest Returns to Shareholders Over Three Years
Inda Bina Group Bhd

KUALA LUMPUR (Nov 29): Shipping company Shin Yang Group Bhd (KL:SYGROUP ) reported a 19.6% increase in net profit for the July-September period on improved profit margin as well as increased shipment volume and vessel deliveries for ship repairs.

Net profit for the first quarter ended Sept 30, 2024 (1QFY2025) stood at RM31.16 million or 2.75 sen per share, from RM26.05 million or 2.3 sen per share a year ago, its bourse filing showed on Friday.

Quarterly revenue grew by 13.25% year-on-year to RM251.88 million, from RM222.41 million, driven by improved income recognised from its shipbuilding and ship repair segments, as well as a stable fleet load factor in the shipping segment.

No dividend was declared for the latest quarter.



Home Corporate Economy Court & Politics Sections Ed

Nevertheless, Shin Yang said it is navigating these challenges by focusing on market-driven routes based on fleet load utilisation.

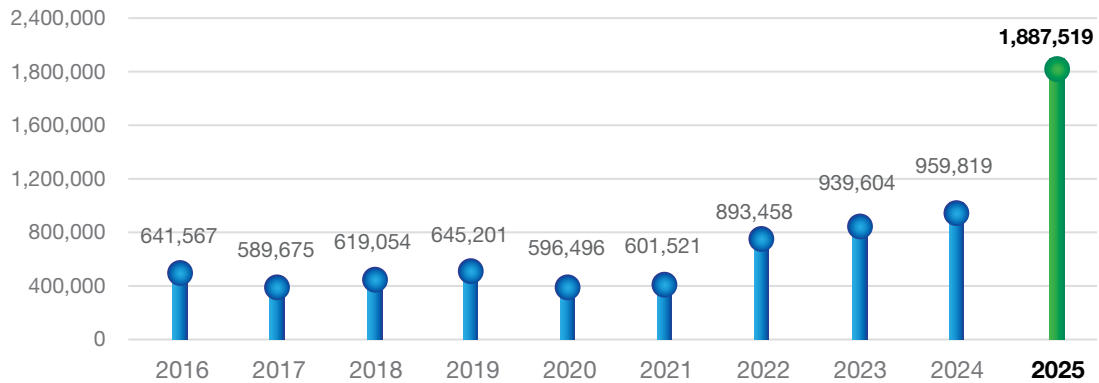
The group is also aiming to take advantage of the steady and healthy increase in new shipbuilding orders for the replenishment of ageing offshore support vessels (OSV), and address the aggressive operating expenditure for ship repair and maintenance.

Shin Yang also plans to expand its investments in container depots and haulage services, including warehousing facilities, to capture growing demand for integrated logistics services.

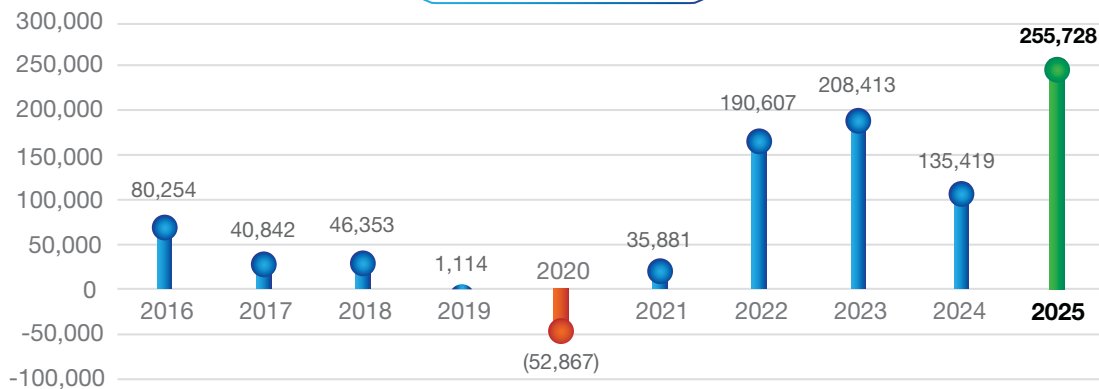
Shin Yang's shares closed one sen or 1.12% higher to 90 sen on Friday, bringing the group a market capitalisation of RM1.08 billion. The stock has climbed 44% since the start of this year.

10- YEARS STATISTIC HIGHLIGHTS

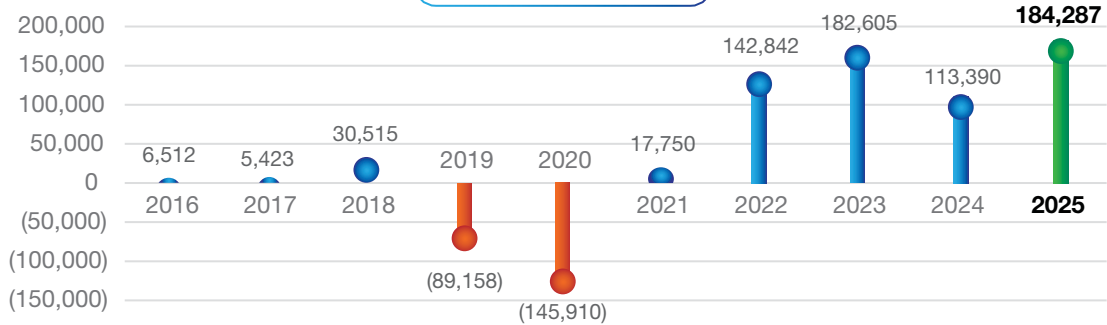
Revenue (RM'000)



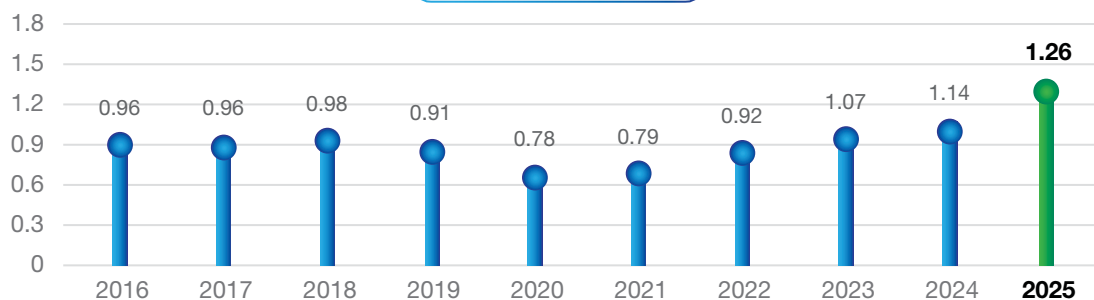
Gross Profit (RM'000)



PAT (RM'000)

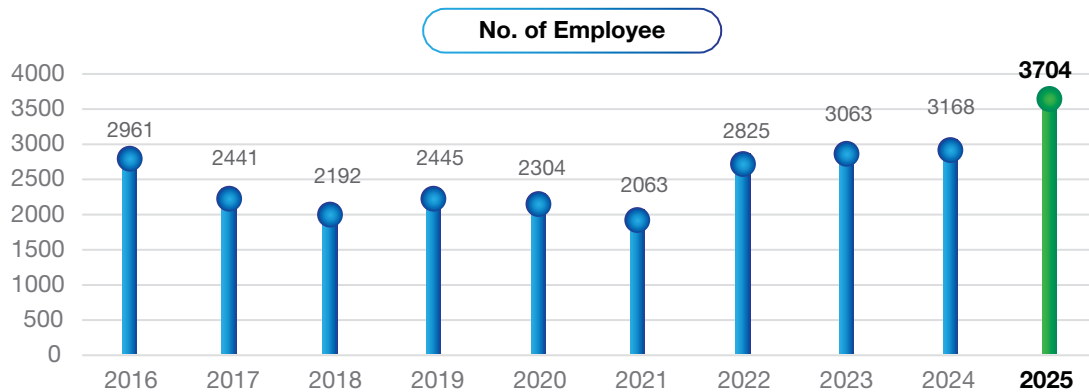
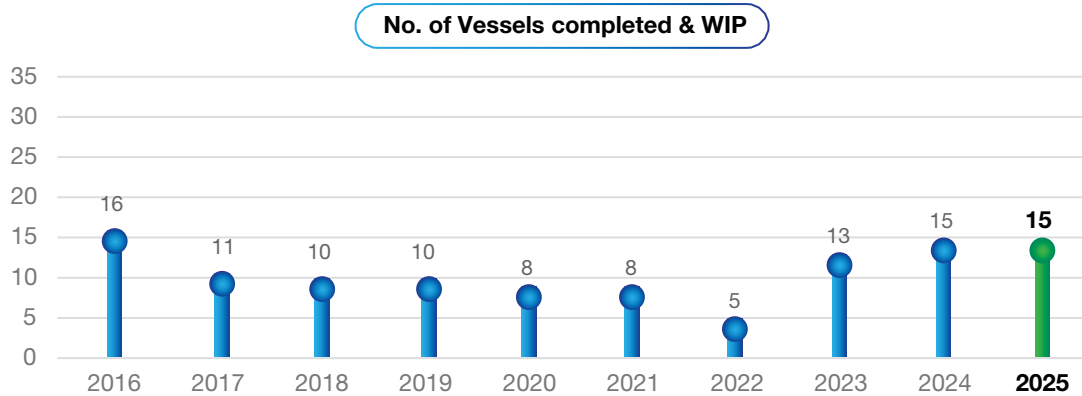
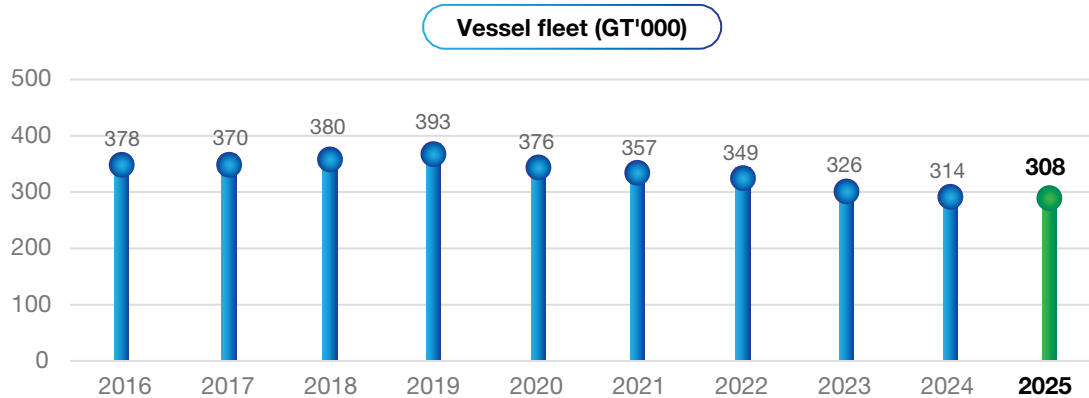
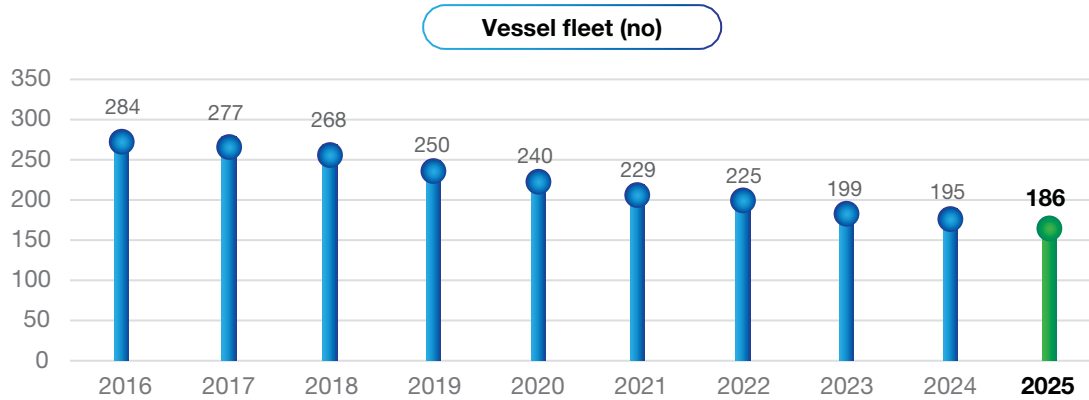


NTA (RM per share)

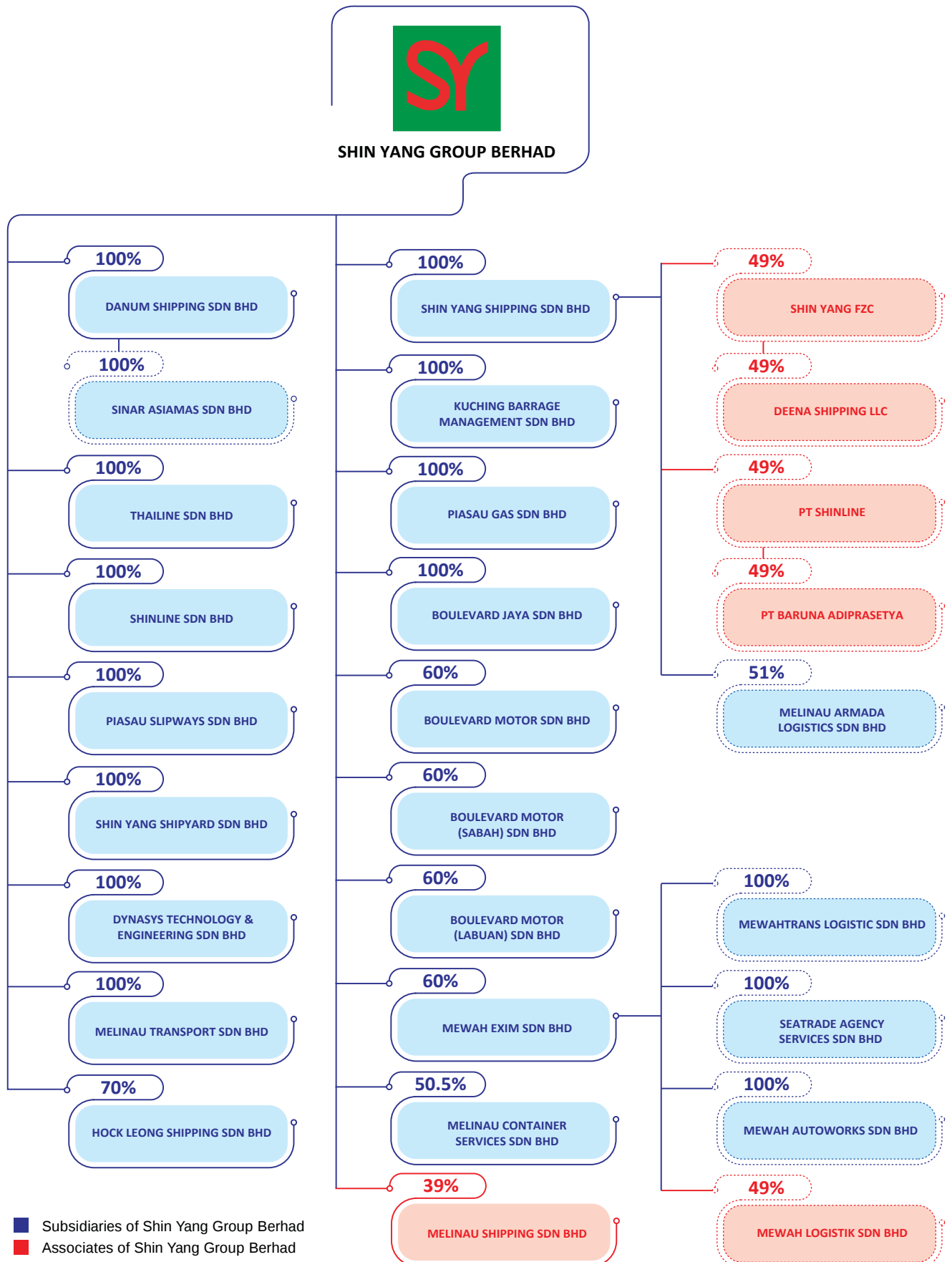


10- YEARS STATISTIC HIGHLIGHTS

(Cont'd)



CORPORATE STRUCTURE



PROFILE OF BOARD OF DIRECTORS



TAN SRI DATUK LING CHIONG HO

Group Executive Chairman



DATE OF APPOINTMENT

15 September 2004 (Director)

31 March 2010 (Non-Executive Chairman)

28 February 2022 (Group Executive Chairman)

Tan Sri Datuk Ling Chiong Ho was re-designated as the Group Executive Chairman on 28 February 2022. He has extensive experience and technical know-how towards new development and design and full construction of vessels and repair of vessels. He is instrumental in the growth and development of the Group and has led our Group to become an established shipping operator and leading shipbuilder in Malaysia. He is the founder and Chairman of the well diversified Shin Yang Holding Group of Companies involved in reforestation, wood based downstream activities, property development, infrastructure projects and public toll concession, oil palm plantation, public transportation, hypermarkets and hotel businesses. He is also the Group Business Advisor of Sarawak Oil Palms Berhad, a company listed on Bursa Malaysia Securities Berhad.

He is the brother of Ling Chiong Sing, Ling Chiong Pin and Mdm Ling Siu Chuo, who are the Group Managing Director, Executive Director and Non-Executive Director of the Company respectively. He is deemed connected to Shin Yang Holding Sdn Bhd, one of the substantial shareholders of the Company. He is deemed interested in various transactions between the Group and certain companies carried out in the ordinary course of business by virtue of his common directorship and/or shareholdings in these companies.

He has attended all the four (4) Board Meetings held during the financial year ended 30 June 2025. He has not been convicted of any offence within the past five (5) years and has not been imposed with any public sanction or penalty by any of the relevant regulatory bodies during the financial year.

PROFILE OF BOARD OF DIRECTORS

(Cont'd)



DATUK LING LU KIONG

Group Executive Vice Chairman



DATE OF APPOINTMENT

8 April 2022 (Group Executive Vice Chairman)

Datuk Ling Lu Kiong graduated with a Bachelor Degree of Marketing and Finance from Curtin University of Technology, Malaysia in 2002. He started his career with Shin Yang Holding Group's timber downstream division in year 2003 and currently serves as the Group Managing Director and Group Executive Vice Chairman of Shin Yang Holding Group of Companies. He plays a key role in shaping the overall strategic direction and overseeing the management of the Group's diverse operations. With over 20 years of extensive experience in various industries, including timber, oil palm plantations, shipping, shipbuilding, property development, construction, and retail, Datuk Ling has contributed significantly to the Group's growth and diversification.

He was conferred the award of Darjah Panglima Gemilang Bintang Kenyalang (PGBK) by Yang Dipertua Negeri Sarawak on 9 October 2021.

He is the son of Tan Sri Datuk Ling Chiong Ho, the Group Executive Chairman, and nephew of Ling Chiong Pin, Ling Chiong Sing and Mdm Ling Siu Chuo, who are the Executive Director, Group Managing Director and Non-Executive Director of the Company respectively. He is deemed interested in certain transactions between the Group and certain companies carried out in the ordinary course of business by virtue of his common deemed shareholdings in these companies.

He has attended all four (4) Board Meetings held during the financial year ended 30 June 2025. He has not been convicted of any offence within the past five (5) years and has not been imposed with any public sanction or penalty by any of the relevant regulatory bodies during the financial year.



LING CHIONG SING

Group Managing Director



DATE OF APPOINTMENT

15 September 2004 (Director)
13 May 2010 (Group Managing Director)

Ling Chiong Sing holds a qualification in Accountancy from Taiwan and brings over 30 years of extensive experience and hands-on expertise across the Group's core operations. As one of the founding members of Shin Yang Group Berhad, he plays a pivotal role in the overall operational and financial management of the Group, particularly in the areas of international and coastal shipping, shipbuilding, and ship repairs. Mr Ling is also the Non-Executive Director of Sarawak Oil Palms Berhad, a company listed on Bursa Malaysia Securities Berhad.

He also actively contributes to the business community and industry development. He currently serves as Chairman of the Miri Chinese Chamber of Commerce and Industry for the 2021–2026 term, is a permanent council member of the Sarawak Timber Association since March 2010, and sits on the Board of the Miri Port Authority.

He is the brother of Tan Sri Datuk Ling Chiong Ho, Ling Chiong Pin and Mdm Ling Siu Chuo who are Group Executive Chairman, Executive Director and Non-Executive Director of the Company respectively. He is deemed connected to Shin Yang Holding Sdn Bhd, one of the substantial shareholders of the Company. He is deemed interested in various transactions between the Group and certain companies carried out in the ordinary course of business by virtue of his common directorship and/or shareholdings in these companies.

He has attended all four (4) Board Meetings held during the financial year ended 30 June 2025. He has not been convicted of any offence within the past five (5) years and has not been imposed with any public sanction or penalty by any of the relevant regulatory bodies during the financial year.

PROFILE OF BOARD OF DIRECTORS

(Cont'd)



LING CHIONG PIN

Executive Director



DATE OF APPOINTMENT

30 November 2009 (Executive Director)

Ling Chiong Pin brings a wealth of practical experience to his role as Executive Director of Shin Yang Group Berhad. Having served as a Coastal Master of domestic tugboats for over a decade during the 1970s, he possesses in-depth, hands-on knowledge in shipping and shipbuilding operations. He is currently responsible for overseeing all aspects of the Group's shipbuilding and ship repair activities.

He is the brother of Tan Sri Datuk Ling Chiong Ho, Ling Chiong Sing and Mdm Ling Siu Chuo, who are Group Executive Chairman, Group Managing Director and Non-Executive Director of the Company respectively. He is deemed connected to Shin Yang Holding Sdn Bhd, one of the substantial shareholders of the Company. He is deemed interested in various transactions between the Group and certain companies carried out in the ordinary course of business by virtue of his common directorship and/or shareholdings in these companies.

He has attended all four (4) Board Meetings held during the financial year ended 30 June 2025. He has not been convicted of any offence within the past five (5) years and has not been imposed with any public sanction or penalty by any of the relevant regulatory bodies during the financial year.



LING SIU CHUO

Non-Independent Non-Executive Director



DATE OF APPOINTMENT

30 November 2009 (Non-Independent Non-Executive Director)

Ling Siu Chuo began her career with Shin Yang Holding Group in the 1980s and was appointed as the Manager of Administration and Human Resources in 1990. With decades of hands-on experience, she has developed deep knowledge of the Group's business operations, particularly in areas related to shipping, shipbuilding, and corporate administration. Presently she serves as a member of the Audit and Risk Management Committee and as a member of the Joint Remuneration and Nomination Committees.

She is a member of the Audit and Risk Management Committee. She is the sister of Tan Sri Datuk Ling Chiong Ho, Ling Chiong Sing and Ling Chiong Pin who are Group Executive Chairman, Group Managing Director and Executive Directors of the Company respectively. She is deemed interested in certain transactions between the Group and certain companies carried out in the ordinary course of business by virtue of her common directorship in these companies.

She has attended all four (4) Board Meetings held during the financial year ended 30 June 2025. She has not been convicted of any offence within the past five (5) years and has not been imposed with any public sanction or penalty by any of the relevant regulatory bodies during the financial year.

PROFILE OF BOARD OF DIRECTORS

(Cont'd)



YONG NYET YUN

Independent Non-Executive Director



DATE OF APPOINTMENT

31 May 2022 (Independent Non-Executive Director)

Mdm Yong Nyet Yun holds a Bachelor of Commerce degree from the University of New South Wales, Sydney, Australia, awarded in 1983. She is a member of the Malaysian Institute of Accountants (MIA), a Fellow member of CPA Australia, and a member of the Chartered Tax Institute of Malaysia.

She began her professional career with Ernst & Young Malaysia in 1984 and served as the Partner in charge of the Miri and Bintulu offices until her retirement from the partnership in 2019. Over her distinguished career, Mdm Yong gained extensive experience in assurance, taxation, and corporate finance services, advising clients across various industries.

Mdm Yong currently serves as the Chairman of the Audit and Risk Management Committee and is also a member of the Finance Committee. She is not related to any director and/or substantial shareholder of the Company and has no conflict of interest with the Group.

In addition, Mdm Yong holds directorship in Sealink International Berhad, a company listed on Bursa Malaysia Securities Berhad, where she serves as an Independent Non-Executive Director. At Sealink, she also holds the positions of Chairman of the Audit Committee, and is a member of the Nominating Committee, Remuneration Committee, Risk Management Committee, and Sustainability Committee.

She has attended all four (4) Board Meetings held during the financial year ended 30 June 2025. She has not been convicted of any offence within the past five (5) years and has not been imposed with any public sanction or penalty by any of the relevant regulatory bodies during the financial year.



JACK WILLIEN @ WILLIAM ANAK JINEP

Independent Non-Executive Director



DATE OF APPOINTMENT

14 April 2022 (Independent Non-Executive Director)

Jack Willien @ William Anak Jinep holds a Degree in Maritime Transport from Institute of Transport, Portland Place, London and a Post Graduate Diploma in Shipping Management from Plymouth Polytechnic, England. He is also a Chartered Member of the Chartered Institute of Logistics and Transport, Malaysia. He has nearly 50 years of extensive experience in maritime transport.

Mr. William Jinep has held numerous leadership roles throughout his distinguished career. He served in various capacities in the Marine Department of Sarawak before joining Bintulu Container Services Sdn Bhd, a subsidiary of Bintulu Development Authority, as General Manager in 1990. In 1993, he joined the Sarawak Rivers Board and was appointed as its Chief Executive Officer from November 2011 until October 2017. He later served as Port Advisor to the Ministry of Infrastructure and Port Development, Sarawak, from May 2019 to May 2021. His prior appointments also include board memberships with the Miri Port Authority, Sarawak Rivers Board, Magna Focus Sdn Bhd, and the Sarawak Buoys and Lights Board.

In recognition of his exemplary service, Mr. William Jinep has been conferred several national and state honors, including the Ahli Mangku Negara (2008), Kesatria Mangku Negara (2022) by the Yang di-Pertuan Agong, and Pingat Perkhidmatan Bakti (2008), Pegawai Bintang Kenyalang (2013) and Pingat Terpuji Jubli Emas, Malaysia (2014), by the Tuan Yang Terutama Yang di-Pertua Negeri Sarawak.

Mr. William Jinep serves as the Chairman of the Joint Remuneration and Nomination Committees and is also a member of the Audit and Risk Management Committee. He is not related to any director and/or substantial shareholder of the Company and has no conflict of interest with the Group.

He has attended all four (4) Board Meetings held during the financial year ended 30 June 2025. He has not been convicted of any offence within the past five (5) years and has not been imposed with any public sanction or penalty by any of the relevant regulatory bodies during the financial year.

PROFILE OF BOARD OF DIRECTORS

(Cont'd)



DR. LAI YEW HOCK, DOMINIC

Independent Non-Executive Director



DATE OF APPOINTMENT

19 January 2024 (Independent Non-Executive Director)

He obtained a Bachelor of Laws from the University of Otago, Dunedin, New Zealand in 1985. He was admitted as a Barrister and Solicitor of the High Court of New Zealand in October 1985, as an Advocate of the High Court in Sabah and Sarawak in February 1986, and subsequently as an Advocate and Solicitor of the High Court of Malaya in October 1986. In December 2006, he earned a Doctor of Business Administration degree from the University of South Australia, Adelaide, Australia, with a doctoral thesis focusing on Corporate Governance.

In addition to his legal qualifications, he is a Notary Public, and an Accredited Mediator. He established his own legal practice in Miri, Sarawak in May 1992.

He serves as the Chairman of the Finance Committee, and is a member of both the Joint Remuneration and Nomination Committees as well as the Audit and Risk Management Committee. He is not related to any director and/or substantial shareholder of the Company and has no conflict of interest with the Group.

He has attended all four (4) Board Meetings held during the financial year ended 30 June 2025. He has not been convicted of any offence within the past five (5) years and has not been imposed with any public sanction or penalty by any of the relevant regulatory bodies during the financial year.



IZAN NADIAWATI BINTI MOHAMAD TABIB

Independent Non-Executive Director



DATE OF APPOINTMENT

19 January 2024 (Independent Non-Executive Director)

Mdm Izan graduated with a Bachelor of Laws (Hons) from the University of Malaya, Kuala Lumpur, Malaysia in 2005. She was formerly the Senior Partner of Izan, Lau & Tiong Advocates, Kuching, Sarawak, and is currently serving as the Senior Legal Assistant at Azlina Dahlan & Company Advocates, Kuching, Sarawak.

With 20 years of legal practice, she specialises in Conveyancing, Banking (both Islamic and Conventional), Family Law (covering civil marriage and divorce, adoption, and wills), as well as Syariah Law, which includes Syariah family matters, Syariah marriage and divorce, Faraid consultancy, and Islamic property planning (Will, Hibah, Amanah, Waqaf, and Pusaka). She has also been appointed as a member of the State Legal Team, serving as both Nomination Agent and Legal Advisor for the Parliamentary General Elections in 2018 and 2022, and the Sarawak State Election in 2021.

She is a member of the Audit and Risk Management Committee. She is not related to any director and/or substantial shareholder of the Company and has no conflict of interest with the Group.

She has attended all four (4) Board Meetings held during the financial year ended 30 June 2025. She has not been convicted of any offence within the past five (5) years and has not been imposed with any public sanction or penalty by any of the relevant regulatory bodies during the financial year.

KEY MANAGEMENT PROFILE



CAPTAIN TING HIEN LIONG

Chief Executive Officer



Captain Ting is responsible for the overall daily operations of the Group. He holds a Bachelor of Science degree in Marine Navigation and Shipping Management from Keelung, Taiwan, and is a certified holder of the Class I Master Certificate (COC).

He joined Shinline Sdn. Bhd. as General Manager in 1997 and, since 2000, has overseen the Group's shipping, shipbuilding, ship repair, and metal fabrication operations. He was subsequently redesignated as the Chief Executive Officer of the Group. Captain Ting brings over thirty (30) years of hands-on experience in shipping operations, having served in various capacities including Class Marine Surveyor for Bureau Veritas, Owner's Representative for shipping companies, Ocean-Going Vessel Captain, Docking Master, and Charging Engineer in Sabah and Sarawak. His earlier seafaring career includes roles as Master, Chief Officer, and Deck Cadet on board cargo vessels operated by Mitsui O.S.K. Lines, Japan, and OOCL Hong Kong.

Captain Ting is a Director of Hock Leong Shipping Sdn. Bhd. and Mewah Exim Sdn. Bhd., both subsidiaries of the Group. He is also a Director of Sarawak Maritime Academy Sdn. Bhd., a maritime higher learning institution under the Shin Yang Holding Group. Additionally, he serves as a Board Member of the Sarawak Rivers Board, a state statutory body under the Ministry of Transport Sarawak.

He is a member of the Finance Committee. He is not related to any director and/or substantial shareholder of the Company and has no conflict of interest with the Group.

He has not been convicted of any offence within the past five (5) years and has not been imposed with any public sanction or penalty by any of the relevant regulatory bodies during the financial year.



RICHARD LING PENG LIANG

Chief Operating Officer
cum Company Secretary



Richard Ling holds a Master in Business Administration from Curtin University of Technology, Australia, and is a Fellow member of the Association of Chartered Certified Accountants (ACCA), the Malaysian Institute of Accountants, and the Chartered Tax Institute of Malaysia.

Richard Ling joined Shin Yang Holding Group in 1997 as an Accountant at Forescom Plywood Berhad. In 1998, he was appointed as Senior Accountant at the headquarters of Shin Yang Sdn. Bhd., where he was responsible for financial reporting. Since 2008, he has overseen the Group's treasury functions and corporate finance activities. He was subsequently promoted to Financial Controller and Company Secretary in 2009 and later redesignated as Chief Financial Officer.

In 2023, Richard Ling was appointed to his current position as Chief Operating Officer, where he oversees the Group's day-to-day operations, ensuring effective management of business activities, execution of operational strategies, and implementation of cost management initiatives. His extensive experience in accounting, corporate secretarial work, taxation, banking, and finance has been instrumental in strengthening the Group's financial stability and operational efficiency.

He also serves as Company Secretary of the Group and is a Director of Mewah Exim Sdn. Bhd., a subsidiary of Shin Yang Group Berhad.

He is a member of the Finance Committee. He is not related to any director and/or substantial shareholder of the Company and has no conflict of interest with the Group.

He has not been convicted of any offence within the past five (5) years and has not been imposed with any public sanction or penalty by any of the relevant regulatory bodies during the financial year.

KEY MANAGEMENT PROFILE

(Cont'd)



WONG JEE HAW

Chief Financial Officer

Female

43 years

Malaysian

Ms. Wong holds a Bachelor's degree in Accounting and Finance from Curtin University of Technology and is a member of CPA Australia.

Ms. Wong began her career as an Account Executive in a commercial organisation before transitioning into various leadership roles in notable organisations. She brings more than 20 years of extensive experience in accounting, corporate finance, budgetary planning, treasury and funding management, tax planning, as well as audit and assurance. Throughout her career, she has engaged with conglomerates and multinationals across diverse industries, including parts trading, shipbuilding, wholesale, property development, and the automotive industry in Malaysia and Brunei.

She joined the Boulevard Motor Group of companies in January 2019 as Senior Accountant. In 2024, she was promoted to Chief Financial Officer of Shin Yang Group Berhad, where she is responsible for overseeing the Group's financial reporting, financial management, corporate exercises, taxation, and finance operations.

She is a member of the Finance Committee. She is not related to any director and/or substantial shareholders of the Company and has no conflict of interest with the Group.

She has not been convicted of any offence within the past five (5) years and has not been imposed with any public sanction or penalty by any of the relevant regulatory bodies during the financial year.



CHAIRMAN'S STATEMENT

Dear Valued Shareholders,

On behalf of the Board of Directors of Shin Yang Group Berhad and its subsidiaries ("the Group"), I am pleased to present the Annual Report and Audited Financial Statements for the financial year ended 30 June 2025. This report reflects our continued commitment to transparency and accountability, providing you with a comprehensive review of our performance, key achievements, and strategic directions moving forward.



REVIEW OF PERFORMANCE

For the financial year ended 30 June 2025 (FYE2025), the Group delivered a strong performance, achieving a revenue of RM1.89 billion, an impressive 96.7% increase from RM959.8 million recorded in the previous year. Profit after taxation surged to RM184.3 million, compared to RM113.4 million in FYE2024, underscoring the Group's resilience and strategic execution.

The significant improvement in performance was primarily driven by the successful expansion into the automotive segment and the continued growth of the coastal and container shipping division. The newly introduced automotive segment contributed a notable RM64.3 million to the Group's profit before tax before elimination, further diversifying revenue sources and strengthening the Group's earnings base. The coastal and container shipping division also sustained its upward momentum, achieving a 5.6% increase in vessel utilisation year-on-year. This was supported by stronger anchor cargo volumes and the expansion of integrated logistics solutions, including door-to-door delivery, depot management, and warehousing services.

DIVIDEND

The Group continues to uphold a disciplined and strategic approach to financial management, maintaining robust reserves to support future expansion plans while ensuring resilience amid evolving market conditions.

In line with our commitment to delivering sustainable value to shareholders, the Board declared and paid a final single-tier tax-exempt dividend of 3.00 sen per ordinary share on 13 December 2024.

Reflecting upon the Group's current well performance and solid financial position, the Board is pleased to recommend a final single-tier dividend of 5.00 sen per ordinary share for the financial year ended 30 June 2025 (FYE2025). This proposed dividend, subject to shareholders' approval at the forthcoming Annual General Meeting, reaffirms the Group's dedication to rewarding shareholders while sustaining long-term growth.

CHAIRMAN STATEMENT (Cont'd)

CORPORATE GOVERNANCE

Our unwavering commitment remains in upholding the standards of corporate governance, safeguarding shareholders value and ensuring effective oversight. Our governance practices are detailed in the Corporate Governance Overview Statement from pages 81 to 92.

SUSTAINABILITY

The Group remains committed to integrating Environmental, Social, and Governance (ESG) principles into every aspect of our operations, recognising sustainability as a fundamental pillar of long-term value creation. We continue to embed responsible practices into our corporate strategy, aiming to strike a balance between profitability, environmental stewardship, and social responsibility.

On the environmental front, we actively pursue initiatives that reduce carbon emissions, improve energy efficiency, and promote resource conservation across our operations, particularly in shipping, shipbuilding, and manufacturing activities. We are currently exploring the adoption of cleaner technologies and sustainable fuel alternatives to reduce our environmental footprint, while continuing to invest in greener infrastructure and waste management systems.

Socially, the Group upholds fair labour practices, invests in employee development, and supports local communities through engagement and outreach programmes. We are committed to maintaining a safe and inclusive workplace, prioritising occupational safety, employee well-being, and continuous learning.

From a governance perspective, we maintain strong internal controls and uphold transparency, ethical conduct, and accountability at all levels of our organisation. Our sustainability governance framework ensures that ESG risks and opportunities are closely monitored and aligned with regulatory expectations and stakeholder interests.

Moving forward, we will continue to strengthen our sustainability roadmap and align our practices with global sustainability standards and frameworks, including the United Nations Sustainable Development Goals (SDGs), to ensure that our growth remains responsible, inclusive, and resilient.

Further details of our sustainability efforts and performance are available in the Sustainability Report from pages 26 to 80 of this Annual Report.

PROSPECT

Looking ahead, the Group remains steadfast in pursuing sustainable growth by leveraging our expertise in warehousing and third-party logistics (3PL). We are committed to expanding our market footprint, enhancing operational efficiency, and delivering greater value to our stakeholders through continuous innovation and service excellence.

Supported by ongoing infrastructure development and economic progress in Sarawak, the Group is well-positioned to capitalise on emerging opportunities across various sectors. These developments are expected to drive demand for logistics and related services, further strengthening the Group's market presence and operational synergies.

Backed by a diversified business model, strong asset base, and prudent financial management, the Group is well-equipped to respond effectively to evolving market conditions and explore new avenues for growth. Barring unforeseen circumstances, the Board remains confident in sustaining positive momentum and delivering resilient performance in the coming financial year.

APPRECIATIONS

On behalf of the Board, I would like to express our sincere gratitude to all our shareholders, employees, customers, business partners, and stakeholders for your continued support and trust during the past financial year.

Tan Sri Datuk Ling Chiong Ho
Group Executive Chairman

MANAGEMENT'S DISCUSSION AND ANALYSIS

The purpose of this review is to highlight and provide further details on the financial and operating information of the Group.

1. Overview of the Group's Business and Operations:-

The Group's core business operations span shipping, shipbuilding and ship repair. Our shipping division is diversified across multiple segments, including dry bulk, liquid bulk, containerised cargo, coastal shipping, barge and tug operations, as well as regional logistics with comprehensive door-to-door solutions. We maintain a strong presence in both Malaysian and regional waters, particularly across Southeast Asia, East Asia, and the Far East. Our shipping operations are supported by a robust fleet of 186 vessels, with a total gross tonnage of approximately 308,000.

In ship repair, we continue to strengthen our capabilities by providing high-quality repair and maintenance services. This includes critical docking works, supported by our floating dock facilities designed to serve specialised market needs. Our shipbuilding operations are anchored by three strategically located yards in Kuala Baram, Miri, and Bintulu, Sarawak, collectively spanning approximately 280 acres to support large-scale and custom-built vessel projects.

2. Key Financial Highlights

The following discussion and analysis provide an overview of the Group's financial performance and operational results for the financial year ended 30 June 2025 (FYE2025) compared to the previous financial year.

(i) Financial Review:

	FYE 2025 RM'million	FYE 2024 RM'million
Revenue	1,887.5	959.8
Profit before tax	215.1	126.5
Profit after tax	184.3	113.4
Net profit attributable to shareholders	164.1	110.6
Operating cash flow	225.5	138.6
Earning per share (sen)	14.59	9.77
Return on equity (%)	11.58	8.55
Net Gearing (%)	-	-

(ii) Revenue:

	Shipbuilding, ship repair and metal fabrication RM'000	Shipping RM'000	Logistic RM'000	Gas RM'000	Automotive RM'000	Others RM'000	Total RM'000
2025	166,552	728,323	51,949	13,289	888,597	38,809	1,887,519
2024	170,685	693,124	52,798	14,961	-	28,251	959,819
Increase/ (Decrease)	(4,133)	35,199	(849)	(1,672)	888,597	10,558	927,700
%	-2.4%	5.1%	-1.6%	-11.2%	N/A	37.4%	96.7%

The Group recorded a revenue of RM1.89 billion in FYE2025, representing a remarkable 96.7% increase from RM959.8 million reported in FYE2024. The strong growth was primarily driven by the expansion into the automotive segment, which contributed RM888.6 million to the Group's revenue during the year. In addition, the domestic and regional shipping segment also recorded higher revenue, supported by improved load factors and cargo volumes across key shipping routes.

MANAGEMENT'S DISCUSSION AND ANALYSIS

(Cont'd)

(iii) Profit before tax (by business division)

	Shipbuilding, ship repair and metal fabrication RM'000	Shipping RM'000	Logistic RM'000	Gas RM'000	Automotive RM'000	Others RM'000	Elimination RM'000	Total RM'000
2025	25,510	113,998	5,393	3,589	64,348	62,521	(60,245)	215,114
2024	22,434	88,741	6,490	4,160	-	18,066	(13,366)	126,525
Increase/ (Decrease)	3,076	25,257	(1,097)	(571)	64,348	44,455		88,589
%	13.7%	28.5%	-16.9%	-13.7%	N/A	246.1%		70.0%

Profit before tax for FYE2025 rose by 70.0% to RM215.1 million, compared to RM126.5 million in FYE2024. The increase was mainly attributed to the contribution from the newly acquired automotive segment as well as the enhanced performance of the domestic and regional shipping segment. The improvement in the shipping operations was largely underpinned by higher cargo throughput and stronger vessel utilisation within the container segment. The automotive segment alone contributed RM64.3 million in profit before tax during the year, reflecting its strong entry into the Group's portfolio and its potential as a key growth driver moving forward.

(iv) Financial Position:

	As at 30 June 2025 RM'000	As at 30 June 2024 RM'000
Cash and bank balances	521,171	432,222
Less:		
Loan and borrowings	(137,494)	(73,484)
Trade and other payables	(264,745)	(136,742)
Net Cash	118,932	221,996
Equity attributable to the owners of the Company	1,417,694	1,293,745
Gearing Ratio	N/A*	N/A*

* Not applicable as the Group was in a net cash position

(v) Liquidity and Financial Resources

The Group generally has been financing its operations through internal generated funds and bank borrowings.

(vi) Capital Expenditures

The Group's capital expenditures for the financial year ended 30 June 2025 was RM90.6 million and future commitments of RM101.0 million. The investment shall be financed by the Group's internal resources.

(vii) Dividend

For the financial year ended 30 June 2025, the Board has proposed a final single-tier dividend of 5.00 sen per ordinary share. This represents a dividend yield of approximately 6.37%, based on the Company's closing share price of RM0.785 as at 30 June 2025. The proposed dividend reflects the Board's continued commitment to rewarding shareholders while maintaining a balanced approach to capital management.

MANAGEMENT'S DISCUSSION AND ANALYSIS

(Cont'd)

(viii) Share price performance



		FY2025	FY2024
1	High	1.045	0.817
2	Low	0.650	0.513
3	Close	0.785	0.745
4	Average Daily Trading volume (shares)	1,419,121	1,101,082
5	Market capitalisation at year end (million)	880,840	841,660
6	Earning per shares (sen)	14.59	9.77
7	Price Earnings ratio (times)	5.38	7.63

3. Review of Operation:

(i) Shipping Operation

a) Dry Bulk

The Group's shipping division continues to play a pivotal role in the transportation of dry bulk cargo, including timber products, quarry materials, aggregates, sand, equipment, and machinery. Our service network spans key regional hubs such as Miri, Bintulu, Sibu, Kuching, Kota Kinabalu, Sandakan, Port Klang, Brunei, Singapore, Thailand, and Indonesia, ensuring consistent and reliable connectivity.

We operate a well-maintained fleet capable of supporting both voyage and time charter arrangements, catering to the diverse needs of domestic and international charterers. Our core clientele comprises companies in the oil and gas, timber downstream, oil palm, and other resource-based sectors.

In addition to cargo transport, the Group remains actively involved in land reclamation projects, leveraging its fleet of tugs and barges. We also continue to strengthen our integrated logistics services, delivering end-to-end solutions across our operating regions.

MANAGEMENT'S DISCUSSION AND ANALYSIS

(Cont'd)

b) Liquid Bulk

The liquid bulk segment remained steady during the year, with sustained demand across the East Asia region despite typical seasonal fluctuations.

The Group continues to operate under a five-year Contract of Affreightment with Petronas Chemical Marketing (Labuan) Ltd, which is valid through to 2028. This agreement involves the transportation of methanol products from Labuan, utilizing vessels with parcel sizes below 1,500 metric tons. The ongoing partnership with a prominent industry player reflects the Group's strong track record and commitment to providing dependable and efficient liquid bulk transportation services.

c) Containers and coastal

During the financial year, the Group maintained steady operations in its container and coastal shipping segment, continuing to provide reliable and efficient services across key regional routes. Our fleet of nineteen (19) container vessels remains a critical asset, supporting consistent connectivity between Sarawak, Sabah, Peninsular Malaysia, Singapore, Thailand and Vietnam.

We sustained regular sailings with our container vessels, including two vessels with capacities of 1,100 to 1,200 TEU servicing international routes, alongside domestic services connecting strategic ports. This operational stability has enabled the Group to meet customer demands effectively, while optimizing vessel utilization amid ongoing market fluctuations.

Looking ahead, the Group remains committed to exploring further strategic alliances and operational enhancements to increase service frequency and scale. These initiatives aim to strengthen our competitive positioning and create sustained value for shareholders in the container and coastal shipping sectors.

d) International Shipping

The Group's fleet of five (5) double-decker cargo vessels continued to operate regularly on key routes to the Far East, successfully transporting a total volume of 0.499 million cubic meters of cargo during the year.

On their return voyages, these vessels predominantly secured time charters, transporting general cargo from the Far East to the Philippines and other ASEAN markets before returning to our home region. This flexible utilization strategy has been instrumental in optimizing vessel deployment and revenue generation.

The Group remains focused on securing long-term time charters and leveraging market opportunities to sustain steady performance in the international shipping segment. Our prudent approach ensures operational efficiency and supports the Group's commitment to delivering consistent value to shareholders.

(ii) **Shipbuilding Operation**

The shipbuilding segment demonstrated promising signs of recovery during the year, supported by increased capital expenditure from key players in the oil and gas sector. Over the period, the Group successfully completed and delivered two (2) vessels, underscoring our commitment to quality and timely execution.

Our current order book stands at RM472.0million, anchored by nine (9) new build contracts and letter of intent secured to date. This healthy pipeline highlights the Group's strong market position and ability to capitalize on the growing demand within the shipbuilding industry. We remain confident in sustaining this positive momentum as we continue to deliver value to our stakeholders.

(iii) **Ship Repair and fabrication**

The ship repair division successfully completed repair works on 895 vessels during the year, encompassing both minor and major repairs, compared to 556 vessels in the previous financial year. Our two floating docks, measuring 160 meters and 80 meters respectively, continue to enable efficient and timely repair and maintenance services. This strong pipeline reflects the Group's robust capacity and sustained demand within the ship repair and fabrication sector, reinforcing our position as a trusted service provider in the industry.

MANAGEMENT'S DISCUSSION AND ANALYSIS

(Cont'd)

4. Outlook and Prospects:

Shin Yang Group Berhad enters the 2025 financial year with a firm operational foundation and a strategic focus on growth and diversification. While macroeconomic headwinds such as global fuel price volatility, currency fluctuations, and evolving trade dynamics continue to shape the operating environment, the Group remains well-positioned to navigate these challenges and capitalize on emerging opportunities across its core and diversified businesses.

Maritime Operations and Logistics

The Group's shipping operations spanning dry bulk, liquid bulk, container, coastal, and international shipping remain integral to our performance. Despite prevailing pressure on freight rates and heightened competition, our domestic, coastal, and container segments continue to exhibit stable performance, supported by consistent cargo volumes and long-standing customer relationships. Our focus remains on optimizing fleet deployment, improving operational efficiencies, and enhancing route productivity through strategic partnerships and market-driven decision-making.

In response to the growing demand for integrated logistics services, the Group is actively exploring the expansion of its logistics infrastructure, including investments in container depots, haulage services, and warehousing facilities. These initiatives are expected to enhance service offerings, create synergies with our shipping business, and strengthen our value chain.

Shipbuilding and Ship Repair

The shipbuilding division is showing signs of recovery, underpinned by increased capital expenditure from the oil and gas sector and rising demand for offshore support vessels (OSVs). With a healthy order book and several new build contracts secured, the Group continues to focus on constructing specialized vessels tailored for niche markets.

Our ship repair operations remain active and resilient, with a steady pipeline of projects reflecting ongoing demand for both routine maintenance and major refurbishments particularly for ageing OSVs. The Group will continue to leverage its dockyard capacity and technical expertise to meet evolving client needs while managing cost structures and operational efficiency.

Diversification and Strategic Expansion

In line with our strategic vision to diversify earnings and tap into high-potential sectors, the Group completed the acquisitions of Boulevard Jaya Sdn. Bhd., the authorised Lexus dealer in Sarawak, and Boulevard Motor Group, the authorised Toyota dealer in Sabah and Sarawak. These acquisitions mark our strategic entry into the automotive distribution sector, offering a new and resilient revenue stream. The Group anticipates long-term synergies between its automotive, logistics, and maritime operations, including cross-segment service integration and market expansion. In the automotive segment, the Group remains optimistic about growth prospects, given that the Toyota dealership represents a well-established brand with vehicles consistently ranking among the top five best-selling models in Malaysia.

Conclusion

The Management remains confident in the Group's strategic direction, operational resilience, and ability to deliver sustainable value. Shin Yang Group Berhad will continue to build on its core strengths, diversify prudently, and execute its long-term plans to drive growth across all business segments in the years ahead.

SUSTAINABILITY REPORT

The Board of Directors (“BOD”) of Shin Yang Group Berhad (“SYGROUP”) is pleased to present the Sustainability Report for the year 2025.

The Group is committed to embedding sustainability into the core of its business strategy and operations. Our Sustainability Report outlines the Group's initiatives, performance, and progress in addressing key Economic, Environmental, Social, and Governance (EESG) matters that are material to our stakeholders and business continuity.

As part of our 2025 Annual Report, this Sustainability Report provides a comprehensive overview of the Group's ongoing efforts and future aspirations in building a sustainable and inclusive future.

Scope of the Report

SCOPE OF REPORT	
REPORTING PERIOD	1 st July 2024 to 30 th June 2025, unless otherwise specified
DATE OF RECENT REPORT	This is the 7 th Sustainability Report
REPORTING CYCLE	Annually
REPORTING SCOPE AND BOUNDARIES	This Sustainability Report 2025 covers the business operations of SYGROUP within Malaysia, with continued emphasis on the shipping segment, which remained the Group's primary revenue contributor for the financial year ended 30 June 2025. The scope of this Report extends beyond traditional financial reporting to include disclosures on non-financial performance, as well as material risks, opportunities, and outcomes relevant to our key stakeholders. It aims to provide a balanced and transparent account of the Group's sustainability journey and its alignment with long-term value creation.
REPORTING FRAMEWORK	Principle Guidelines of Bursa Malaysia Securities Berhad (“Bursa Malaysia”) • Main Market Listing Requirements in relation to enhanced sustainability reporting framework; • Sustainability Reporting Guide (3rd Edition) 2022 Additional Guidelines/Reference • Malaysian Code of Corporate Governance (“MCCG”) 2021 • United Nations Sustainable Development Goals (“UNSDGs”).
DISTRIBUTION OF AND FEEDBACK ON THE REPORT	This report is available to all stakeholders in hard copy upon request. For further information and comments, please contact:- Shin Yang Group Berhad Contact Person: Secretarial Office Telephone: +6 085 428 399

Data Validation

The information presented in this Sustainability Report has been internally sourced and validated by the respective business units and data owners. The Group remains committed to enhancing the accuracy, consistency, and completeness of data collection and analysis, thereby ensuring a transparent and comprehensive representation of our sustainability performance.

Assurance

Although this Report has not undergone external assurance, selected sustainability data has been subjected to review and assurance by the Group's Internal Audit Function. The outcome of this review was subsequently endorsed by the Audit and Risk Management Committee.

The BOD, with the active engagement of our stakeholders, remains committed to embedding sustainability principles into the Group's culture, operations, and decision-making processes to drive long-term value creation.

SUSTAINABILITY REPORT

(Cont'd)

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SUSTAINABILITY REPORT

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CHIEF EXECUTIVE OFFICER'S STATEMENT TO STAKEHOLDERS

We are pleased to present the SYGROUP's Sustainability Report for the financial year ended 30 June 2025. This Report represents our ongoing commitment to transparency, responsibility, and the integration of Environmental, Social, and Governance (ESG) considerations across all facets of our operations.

Over the past year, we have made notable strides in advancing our sustainability agenda, driven by a clear vision to build long-term resilience while delivering value to our stakeholders. In 2025, we enhanced our sustainability governance framework to align with the latest Bursa Malaysia Sustainability Reporting Guide, ensuring our disclosures are robust, relevant, and reflective of material ESG matters.

Progressing with Purpose

We continued to strengthen our environmental stewardship by improving operational efficiencies and investing in sustainable technologies. Key milestones include measurable reductions in greenhouse gas (GHG) emissions intensity and improved waste segregation and recycling practices across our facilities. We have also initiated water management initiative focused on enhancing water use efficiency and securing supply resilience.

Biodiversity preservation remains a key focus as we rigorously comply with MARPOL and other environmental regulations governing our operations. We are committed to minimizing our ecological impact, particularly in sensitive coastal and marine areas associated with our shipping and shipbuilding activities. These efforts underscore our dedication to embedding environmental responsibility throughout our operational practices and value chain.

Under the EESG framework, the Group views human capital as a vital resource that drives sustainable growth. We are committed to develop a competent, motivated, and responsible workforce through continuous learning, fair employment practices, and a strong culture of safety and integrity

Upholding Integrity and Accountability

Our governance practices continue to evolve in line with growing stakeholder expectations. In 2025, we enhanced our disclosure by including new sections on ESG risk management and tax transparency in our Annual Report, strengthening transparency around our culture of integrity, compliance, and accountability. These disclosures are further supported by ongoing stakeholder engagement initiatives to ensure our strategies remain responsive and inclusive.

Looking Ahead

We recognise that sustainability is a journey of continuous improvement. As we move forward, we will deepen the integration of ESG considerations into strategic planning, risk management, and performance evaluation. This includes leveraging innovation to drive decarbonisation, enhancing supply chain sustainability, and contributing to the global sustainable development agenda.

On behalf of SYGROUP, I thank our stakeholders for your continued support and collaboration. Together, we are shaping a more sustainable, equitable, and resilient future for generations to come.

Captain Ting Hien Liong

Chief Executive Officer
SYGROUP

SUSTAINABILITY REPORT

(Cont'd)



1.0 SUSTAINABILITY GOVERNANCE

1.1 SUSTAINABILITY GOVERNANCE STRUCTURE

The BOD remains the ultimate governing body responsible for defining, overseeing, and managing the economic, environmental, and social factors material to the Group's long-term success. The Board endorses the Group's overall sustainability strategy, ensuring robust management processes, policies, and standards are in place to guide all key initiatives.

Led by the Group Executive Chairman, the Key Senior Management team develops sustainability strategies and establishes implementation frameworks. This team actively reviews emerging sustainability challenges, monitors performance metrics, and ensures transparent and accurate sustainability reporting aligned with stakeholder expectations.

At the operational level, the Heads of Departments play a critical role in embedding sustainability practices into daily business operations. They drive employee awareness, foster a culture of continuous improvement, and ensure that sustainability commitments are consistently met across all functions and business units.

BOARD OF DIRECTORS

- Approve of sustainability policies
- Oversee the Group's sustainability performance
- Promotes sustainability with regards to economic, environment and social

KEY SENIOR MANAGEMENT

- Formulating sustainability strategies, goals and implementation procedures and practices
- Deliberate sustainability issues
- Manages the Group's sustainability performance and sustainability reporting

HEAD OF DEPARTMENTS

- Maintaining sustainability performance across the Group
- Stakeholders engagement
- Rising awareness among employees
- Assisting management to ensure that sustainability standards are consistent across the Group



Prime mover of land transport in action.

SUSTAINABILITY REPORT

(Cont'd)

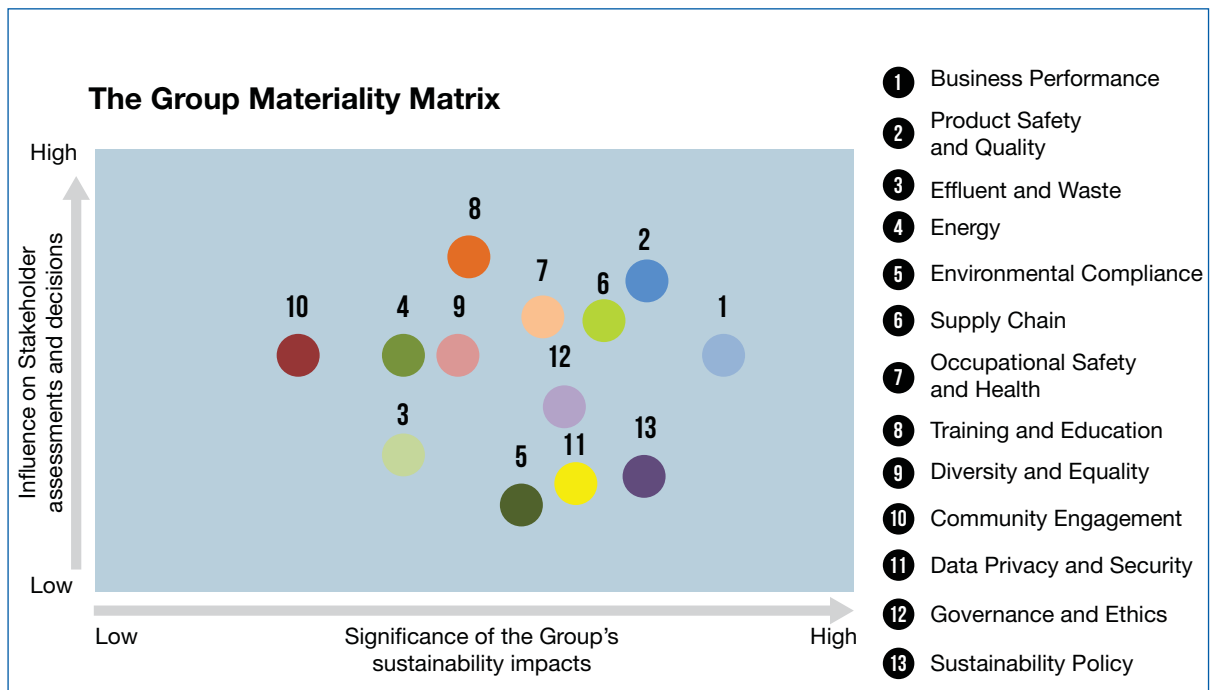
1.0 SUSTAINABILITY GOVERNANCE (CONTINUED)

1.2 MATERIAL MATRIX

Materiality assessment is a cornerstone of our sustainability strategy, allowing the Group to systematically identify, prioritize, and review the most relevant sustainability issues impacting our business operations and stakeholders.

In 2025, the Group reinforced its dedication to sustainability by upholding the materiality matrix developed in the 2024 assessment. This reflects the ongoing significance of the thirteen (13) key material matters, which continue to align with the Group's ESG strategic priorities and stakeholder expectations.

The key sustainability matters are illustrated in the Material Matrix below:-



All relevant material matters are categorised into EESG, as follows:-



SUSTAINABILITY REPORT

(Cont'd)

1.0 SUSTAINABILITY GOVERNANCE (CONTINUED)

1.3 SUSTAINABILITY POLICIES

The Group's Sustainability Policies serve as a guiding framework to promote a shared understanding of the sustainability agenda between the Group and its supply chain partners. These policies support collaboration in pursuit of common sustainability goals. To this end, the Group has established several policies that articulate its approach to sustainable development and the management of its sustainability commitments.

Below are the various policies established to achieve sustainability goals:-

- [a] Environmental Policy (Established in 2016, revised in 2023)**
 - Aims to prevent and control pollution by using energy, water and other resources efficiently.
 - Using environmental technologies to achieve a "Clean and Green Production Environment".
 - Enhancing environmental education and training to all employees to improve environmental consciousness and social responsibility to create and maintain a pleasant work environment.
- [b] Safety and Health Policy (Established in 2012, revised in 2016)**
 - To maintain prominent safety culture to create an intact business reputation; to reduce medical cost, training and turnover costs; providing a conducive working environment, and to instil confidence in customers and vendors and the self-esteem of employees and contractors.
- [c] Smoking Policy (Established in 2012, revised in 2023)**
 - Aims to reduce numerous fire accidents or smoking related incidents at the workplace.
- [d] Waste Management Policy (Established in 2016, revised in 2023)**
 - To comply with the Environmental Quality (Scheduled Wastes) Regulations 2005 of Environmental Quality Act 1974, to minimize waste production throughout the Group.
- [e] Drug & Alcohol Policy (Established in 2018, revised in 2023)**
 - Aims to reduce risk of accidents and injuries incurred under influence of drugs or alcohol.
 - To ensure that the safety of all employees, workers and visitors by having clear rules in place regarding the use and possession of drugs and alcohol, and to support those who have reported a problem with drug or alcohol dependence.
- [f] Cyber Security Policy (Established in 2024)**
 - Safeguarding the confidentiality, integrity and availability of the Group's information, assets and resources.
 - To mitigate risk and ensure compliance with relevant regulations and promote a secure operational environment.
- [g] Environmental and Sustainability Policy (Established in 2024)**
 - Commitment of the Group to minimizing environmental impact, conserving resources and supporting the well-being of surrounding communities.
 - Framework for compliance with environmental regulations, responsible resource management, waste reduction, climate action, biodiversity conservation and community engagement.

These policies aim to achieve the following objectives:

Economic Sustainability: Encourage economic resilience and sustainable growth within the organization.

Environmental Sustainability: Cultivate a corporate culture that prioritizes reducing the Group's environmental footprint, including initiatives to safeguard local biodiversity.

Social Sustainability: Integrate sustainability principles into the company's core values, employee practices, training and development programs, and community engagement efforts. We are also committed to raising sustainability awareness at all levels of the organization and continuously assessing ESG practices for ongoing improvement.

Governance Sustainability: Define the ESG-related responsibilities for the Board and employees, ensuring accountability and transparency in decision-making.

These objectives reflect the Group's commitment to embedding sustainability into its core operations and creating long-term value for all of its stakeholders.

SUSTAINABILITY REPORT

(Cont'd)

1.0 SUSTAINABILITY GOVERNANCE (CONTINUED)

1.4 TASK FORCE ON CLIMATE-RELATED FINANCIAL DISCLOSURES (“TCFD”) FOR THE GROUP

In 2025, the Group established a Task Force on Climate-related Financial Disclosures (TCFD) to strengthen our climate governance and align with globally recognised disclosure standards. This initiative demonstrates our commitment to integrating climate-related risks and opportunities into our strategic and operational decision-making across our business divisions. The TCFD Task Force is tasked with assessing and reporting on climate-related issues under four pillars: Governance, Strategy, Risk Management, and Metrics & Targets.

1.41 Governance

Climate Roles and Responsibilities	
BOD	Provides strategic oversight on climate-related risks and opportunities; approves sustainability targets and disclosures
Management	Key Senior Management -Monitors progress of climate initiatives; ensures integration into strategy and reporting
	Head of Department -Implements climate risk mitigation and adaptation strategies; reports operational data and performance

1.42 Strategy

The Group recognises that climate change poses both risks and opportunities to its long-term business sustainability. The table below outlines key risks, opportunities, and corresponding mitigating strategies identified under two broad categories: Transition Risks and Physical Risks.

A. Transition Risks

Type of Risk	Description	Potential Impact	Opportunities	Challenges	Risk Mitigation Measures
Policy & Regulatory	Introduction of stricter emissions regulations, carbon pricing, or ESG mandates	Increased compliance costs, carbon tax liabilities, potential disruption to operations	Early compliance may enhance market access and investor confidence	Cost of compliance; evolving regulatory landscape	Establish internal GHG accounting; implement emissions monitoring system; invest in low-emission technology
Technology	Shift towards energy-efficient or zero-emission vessels, renewable energy in manufacturing	Capital investment in new technologies may be required	Adoption may reduce long-term operational costs and improve brand reputation	Technological readiness, upfront investment, staff retraining	Phased upgrade to energy-efficient vessels and machinery; staff capacity-building programmes

SUSTAINABILITY REPORT

(Cont'd)

1.0 SUSTAINABILITY GOVERNANCE (CONTINUED)

1.4 TASK FORCE ON CLIMATE-RELATED FINANCIAL DISCLOSURES ("TCFD") FOR THE GROUP (CONTINUED)

1.42 Strategy (Continued)

A. Transition Risks (Continued)

Type of Risk	Description	Potential Impact	Opportunities	Challenges	Risk Mitigation Measures
Market	Changing customer preferences toward low-carbon or ESG-compliant products	Loss of market share to more sustainable competitors	First-mover advantage in sustainable services	Customer price sensitivity; uncertain ROI on green innovation	Develop green logistics and shipbuilding services; market sustainability credentials
Reputation	Increasing stakeholder and investor scrutiny on ESG performance	Reputational damage; reduced access to capital or business partnerships	Opportunity to strengthen brand value and attract ESG-conscious clients	Public perception management; ESG data transparency	Enhance ESG disclosures; regular stakeholder engagement; align reporting with TCFD, GRI, and Bursa guidelines

B. Physical Risks

Type of Risk	Description	Potential Impact	Opportunities	Challenges	Risk Mitigation Measures
Acute Physical	Increased frequency of extreme weather events (e.g., storms, floods) affecting shipping and logistics	Operational disruption, asset damage, higher insurance costs	Innovation in resilient infrastructure; use of predictive weather tech	Infrastructure vulnerability; emergency response capacity	Strengthen infrastructure resilience; conduct business continuity planning; climate-proof logistics network
Chronic Physical	Long-term shifts in climate patterns, including rising sea levels and increased ambient temperatures	Long-term damage or inefficiencies in port infrastructure and operations; disruption to shipping schedules due to heat stress or sea-level rise	Opportunity to design and implement climate-resilient infrastructure	Uncertainty in long-term climate projections; cost of adaptive measures	Conduct regular climate risk assessments; integrate climate factors in new project design and site selection; collaborate with authorities on coastal protection initiatives

SUSTAINABILITY REPORT

(Cont'd)

1.0 SUSTAINABILITY GOVERNANCE (CONTINUED)

1.4 TASK FORCE ON CLIMATE-RELATED FINANCIAL DISCLOSURES ("TCFD") FOR THE GROUP (CONTINUED)

1.43 Risk Management

The Group adopts a structured and proactive approach to identifying, assessing, and managing climate-related risks across its operations. Climate risks both physical and transition-related are integrated into the Group's Enterprise Risk Management (ERM) framework to ensure consistency in risk oversight and to support informed strategic decision-making.

The establishment of the TCFD Task Force in 2025 further enhances the Group's climate risk governance by embedding climate-specific expertise and analysis into our risk management processes. The following key elements guide our approach:

Climate Risk Identification and Categorisation	- Transition Risks - arising from policy, legal, technology, market and reputational changes as the economy transitions toward low-carbon operations - Physical Risks - resulting from acute weather events (e.g: storms and floods) or chronic climate changes (e.g: rising sea levels and temperature shifts)
Risk Assessment and Prioritisation	- Financial implications of climate events and regulatory shifts - Exposure of key assets (e.g: shipyard, vessels, infrastructure) to climate hazards - Supply chain vulnerabilities and disruption potential - Strategic implications over short, medium, and long term timeframes
Integration into ERM Framework	- Reviewed regularly alongside operational, financial and compliance risks - Monitored by risk owners at the business unit level - Reported to Risk Management Committee and the Board
Risk Mitigation and Adaptive Measures	- Enhancing physical resilience of key assets (e.g: flood-proofing, structural reinforcements) - Diversifying operational routes and logistic solutions - Investing in energy efficient technologies and low-carbon alternatives - Engaging suppliers and customers on climate awareness and sustainable practices - Developing emergency response and disaster recovery protocols
Ongoing Monitoring and Review	- Staying abreast of regulatory developments (e.g: carbon pricing, emissions targets) - Conducting scenario analyses to model potential climate futures - Engaging with insurers, consultants and regulators to benchmark practices

SUSTAINABILITY REPORT

(Cont'd)

1.0 SUSTAINABILITY GOVERNANCE (CONTINUED)

1.4 TASK FORCE ON CLIMATE-RELATED FINANCIAL DISCLOSURES (“TCFD”) FOR THE GROUP (CONTINUED)

1.44 Metrics and Targets

In line with the Task Force on Climate-related Financial Disclosures (TCFD) guidelines, the Group is currently establishing a baseline to support the development of relevant climate-related metrics and targets. This initiative aims to enable the setting of meaningful, data-driven goals and ensure that future disclosures are robust, consistent, and actionable. As part of this process, the Group has commenced the disclosure of Scope 1, Scope 2, and Scope 3 greenhouse gas (GHG) emissions in accordance with the GHG Protocol methodology, as outlined on page 49.

1.5 SUSTAINABILITY COMMITMENTS AND SUSTAINABILITY DEVELOPMENT GOALS



The Sustainable Development Goals (SDGs) were established by the United Nations General Assembly in 2015 as a universal call to action to end poverty, protect the planet, and ensure prosperity for all by 2030. Comprising 17 interconnected goals, the SDGs provide a comprehensive framework for shaping a more sustainable and equitable future.

SUSTAINABILITY REPORT

(Cont'd)

1.0 SUSTAINABILITY GOVERNANCE (CONTINUED)

1.5 SUSTAINABILITY COMMITMENTS AND SUSTAINABILITY DEVELOPMENT GOALS (CONTINUED)

In support of this global agenda, the Group has aligned its sustainability strategy with selected SDGs that are most relevant to our core operations and stakeholder priorities. These goals guide our efforts in integrating sustainable practices across the Group, as per below:-

Pillar	Material Matter	Why is it material	Our Response	Target	Progress in 2025	SDGs contribution
Economic	Business Performance	Achieve sustainable business growth to maintain long term shareholder value	- Strengthening cost management, diversification of revenue streams - Expanding our market presence through acquisitions, joint-ventures and organic growth	Achieve sustainable year to year revenue and profit growth	- Improved financial results, new revenue streams from automotive. - Acquisition of subsidiaries engaged in automotive and logistic and depot	 
	Product safety and quality	Essential for customer trust, regulatory compliance and reputation in shipbuilding and shipping operation	Quality assurance procedures, regular audits and ISO certifications	Maintain zero major product recalls and sustain certifications.	- No major quality incidents. - Compliance with globally recognised standards, namely the ISO 9001:2015 Quality Management System - Compliance with the mandatory ISM code, MARPOL regulation, ISPS Code and other relevant regulations.	
Environmental	Effluent and waste	To ensure sustainable consumption by promoting circular economy	- Invested in scheduled waste disposal systems and improved wastewater treatment. - Encourage the practice of 3Rs (Reduce, Recycle or Reuse)	100% compliance with Department of Environment's ("DOE") requirements	Complied with all effluent standards.	 

SUSTAINABILITY REPORT

(Cont'd)

1.0 SUSTAINABILITY GOVERNANCE (CONTINUED)

1.5 SUSTAINABILITY COMMITMENTS AND SUSTAINABILITY DEVELOPMENT GOALS (CONTINUED)

Pillar	Material Matter	Why is it material	Our Response	Target	Progress in 2025	SDGs contribution
Environmental	Energy Environmental compliance	To mitigate the depletion of natural resource and reduce greenhouse gases emissions To avoid legal non-compliance risks penalties and reputational damage	- Efficient utilisation and upkeep of motor vehicles and vessels - To reduce energy consumption and emission - Complying with environmental protection regulations	Zero environmental non-compliance incidents	- Achieve zero environmental non-compliance incidents - Acquisition of new vehicles to replace the existing disposed fleets. - Usage of low sulphur fuel oil to reduce emissions - All of the Group's ships engaged in international trade carry a ballast water record book and an International Ballast Water Management Certificate.	  
	Supply chain	To enhance environmental sustainability, reduce ecological footprint, and contribute to broader efforts against climate change.	- Optimizing processes, improving collaboration, and leveraging technology. - Supporting local businesses to stimulate economic growth within the communities we operate in	At least 80% purchases to be sourced from local/regional suppliers in 2025	90.5% purchases from local suppliers FYE 2025 - Leveraging vehicle tracking systems, which enhance supply chain efficiency and track environmental performance in real-time.	  
Social	Occupational, Safety and Health	To create a conducive workplace and nourishing community	Work without exposure to the risk of accidents or occupational disease	Maintain zero fatalities	- Achieve zero fatality FYE 2025. - Employees undergo job-related Safety and Health training throughout the year.	 

SUSTAINABILITY REPORT

(Cont'd)

1.0 SUSTAINABILITY GOVERNANCE (CONTINUED)

1.5 SUSTAINABILITY COMMITMENTS AND SUSTAINABILITY DEVELOPMENT GOALS (CONTINUED)

Pillar	Material Matter	Why is it material	Our Response	Target	Progress in 2025	SDGs contribution
Social	Training and education	Future-proof talent and building a sustainable and robust leadership at all level of decision making	To provide employment with development and talent retention	Design appropriate job-related training for individual employees of all levels.	Spent a total of RM 364,167.27 on training for career development of our employees FYE 2025. Details training programmes conducted FYE 2025, refer to page 58	 
	Diversity and equality	Promotes inclusivity, talent attraction and fair employment	Equal opportunity hiring and zero discrimination policy	Provide equal employment and career growth opportunities for all irrespective of gender, age, race and religion	No discrimination complaints	 
	Community engagement	Crucial to support the local community for long term mutual sustainable growth	Corporate Social Responsibility ("CSR") activities focused on education, disaster relief and local development	Minimum 5 CSR activities benefiting local communities annually	6 initiatives completed, including academy sponsorship, cash contribution to special populations, flood relief, blood donation.	 
Governance	Data privacy and security	Protect individuals' personal information from unauthorized access and misuse.	Improve data security measures	Achieve zero data breaches	Obtained zero complaints concerning breaches of customer privacy and losses of customer data	 
	Sustainability policy	Uphold high standard of ethics and conduct business with integrity is fundamental for business success	To maintain good corporate governance to establish investor confident and sharpening shareholder value.	Zero confirmed corruption or ethical breaches	No confirmed breaches, whistle-blowing channel remains active and accessible	 
	Governance and ethic					

SUSTAINABILITY REPORT

(Cont'd)

1.0 SUSTAINABILITY GOVERNANCE (CONTINUED)

1.6 SUSTAINABILITY CERTIFICATES

The Group is fully committed to ensuring that all vessels and operations under its management adhere to international maritime laws, environmental protocols, and safety standards. In alignment with global sustainability practices and our commitment to responsible maritime operations, the Group complies with a wide range of international conventions, national laws, and management system standards.

The certifications obtained demonstrate our proactive approach to safety, environmental protection, crew welfare, and operational excellence. These credentials also support our alignment with key Sustainable Development Goals (SDGs), particularly SDG 8 (Decent Work and Economic Growth), SDG 13 (Climate Action), and SDG 14 (Life Below Water).

Below is a summary of our compliance status and relevant certifications that underscore our continuous efforts to keep all vessels seaworthy while upholding responsible and sustainable maritime practices.

LAW / ACT	DESCRIPTION OF THE ACT	COMPLIANCE STATUS	CERTIFICATES
International Convention on Tonnage Measurement of Ships, 1969	Standardizes tonnage measurement to ensure equitable port and fee structures based on ship capacity.	Complied 	International Tonnage Certificate (1969)
International Convention for the Safety of Life at Sea, 1974 (SOLAS), <i>(Latest amendment 2024)</i> 	Establishes minimum safety standards for ship construction, equipment, and operation.	Complied 	- Cargo Ship Safety Equipment Certificate - Cargo Ship Safety Construction Certificate - Cargo Ship Safety Radio Certificate - Document of Compliance Special Requirements for Ship Carrying Dangerous Goods - Safe Manning Document - Safety Management Certificate
International Convention on Load Lines, 1966	Regulates ship loading to enhance vessel safety and prevent overloading.	Complied 	International Load Line Certificate
International Convention for the Prevention of Pollution from Ships, 1973 /1978 (MARPOL), <i>(Latest amendment 2020)</i>	Prevents pollution from ships due to operations or accidents.	Complied 	- International Oil Pollution Prevention Certificate - International Air Pollution Prevention Certificate - International Sewage Pollution Prevention Certificate - International Energy Efficiency Certificate - Statement of Compliance – Fuel oil Consumption Reporting and Operational Carbon Intensity Rating - SEEMP Part III Compliance Confirmation - Preliminary Verification – Energy Efficiency Existing Ship Index (EEXI)

SUSTAINABILITY REPORT

(Cont'd)

1.0 SUSTAINABILITY GOVERNANCE (CONTINUED)

1.6 SUSTAINABILITY CERTIFICATES (CONTINUED)

LAW / ACT	DESCRIPTION OF THE ACT	COMPLIANCE STATUS	CERTIFICATES
International Code for the Security of Ships and of Port Facilities (ISPS) Code	Enhances maritime and port facility security against threats.	Complied 	• International Ship Security Certificate
Maritime Labour Convention, 2006, <i>(Latest amendment 2022)</i>	Promotes seafarers' rights and decent working conditions.	Complied 	• Maritime Labour Certificate
International Convention on the Control of Harmful Anti-Fouling Systems on Ships	Prohibits toxic paints and ensures environmentally safe anti-fouling practices.	Complied 	• International Anti-Fouling System Certificate
International Convention for the Control and Management of Ships Ballast Water and Sediments, <i>(Latest amendment 2024)</i>	Prevents the spread of harmful marine species through ballast water discharge.	Complied 	• International Ballast Water Management Certificate
International Convention on Standards of Training Certification and Watchkeeping for Seafarers 1978 (STCW), <i>(Manila Amendments 2010)</i>	Sets qualification standards for seafarers including masters and officers.	Complied 	• STCW Certificates for all crews
Merchant Shipping Ordinance 1952 (Malaysia)	Regulates the registration, safety, and legal compliance of Malaysian-registered merchant ships.	Complied 	• Malaysian Ship Registration
Sarawak Rivers Ordinance 1993	Governs safe and regulated use of inland waterways in Sarawak.	Complied 	• River Transport Permit
ISO 9001:2015 Quality Management System	Ensures consistent quality in operational processes and customer satisfaction.	Complied 	• ISO 9001:2015 Certificate

All certifications are reviewed regularly and renewed in accordance with international audit schedules. We maintain close coordination with classification societies, flag states, and port authorities to ensure full compliance and zero non-conformities. In 2025, no major non-compliance incidents were reported across our shipping fleet or inland waterway operations.

This structured compliance underpins the Group's strategic goals in environmental stewardship, operational safety, and social responsibility, forming the foundation for sustainable value creation.

SUSTAINABILITY REPORT

(Cont'd)

1.0 SUSTAINABILITY GOVERNANCE (CONTINUED)

1.7 STAKEHOLDERS ENGAGEMENT

At Shin Yang Group Berhad, we recognize that stakeholder engagement is a fundamental pillar of our sustainability strategy. Meaningful and continuous engagement enables the Group to remain responsive to the expectations, concerns, and evolving priorities of those who are directly or indirectly impacted by our operations.

Our stakeholder engagement process integrates both formal and informal mechanisms, ensuring we build trust, foster transparency, and collaborate on shared value creation. The engagement is tailored to each stakeholder group based on material topics, frequency, and communication channels.

The table below outlines the Group's key stakeholder groups, methods of engagement, focus areas, material topics, and outcomes achieved:

Stakeholder Group	Modes of engagement	Frequency	Key areas of interest	Material matters	Outcomes
Employees	- Scheduled meetings/ discussions - Emails and internal communication - Town hall sessions - Training (internal & external) - Performance reviews - Company events and functions	- Ongoing - Annually - Ad hoc	- Health, safety & well-being - Career development - Talent attraction and retention - Diversity and inclusion - Corporate direction	- Occupational Safety & Health - Talent Development - Economic Sustainability	- Strengthened alignment with corporate values - Improved competency and job satisfaction - Enhanced awareness of sustainability initiatives
Customers	- Meetings and reviews - Agency discussions - Customer feedback (website/email) - Press announcements - Factory/site visits	- Ongoing - Annually - Ad hoc	- Product/ service quality and pricing - Business continuity - Timely delivery	- Customer Satisfaction - Product Quality & Safety	- Better customer alignment and responsiveness - Increased understanding of client strategies and expectations
Suppliers/ Business partners	- Business reviews - Vendor registration and evaluation - Regular meetings - Contract bidding and tenders - Supplier dialogue sessions	- Ongoing - Annually - Ad hoc	- Fair procurement practices - Anti-corruption measures - Supply chain efficiency	- Responsible Supply Chain - Ethics & Governance	- Strengthened transparency in procurement - Stable and efficient supply chain flow

SUSTAINABILITY REPORT

(Cont'd)

1.0 SUSTAINABILITY GOVERNANCE (CONTINUED)

1.7 STAKEHOLDERS ENGAGEMENT (CONTINUED)

Stakeholder Group	Modes of engagement	Frequency	Key areas of interest	Material matters	Outcomes
Government and Regulators	- Official meetings and visits - Participation in seminars/ events - Regulatory reporting - Industry association meetings	- Monthly - Quarterly - Ad hoc	- Legal and regulatory compliance - Sustainability alignment - Policy advocacy	- Environmental Management - Corporate Governance - Economic Sustainability	- Continuous compliance with evolving regulations - Stronger public-private collaboration
Shareholders / Investors & Banks	- AGM and financial reporting - Site visits and briefings - Investor relations activities - Company website updates	- Quarterly - Annually - Ad hoc	- Business performance - Growth strategies - Investment outlook	- Economic Sustainability - Transparency & Accountability	- Improved understanding of sustainability progress - Informed investment decisions
Communities	- Internships and study tour programs - CSR initiatives - Corporate events and sponsorships	Ad hoc	- Employment and career pathways - Local community support - Environmental and social impact	- Community Engagement - Social Responsibility	- Enhanced corporate image - Increased local awareness and goodwill

In response to the rapidly changing business environment and the evolving expectations of stakeholders, the Group is committed to continuously adapting in its approach. This includes expanding its focus on encompassing a wider range of stakeholders to better meet their diverse needs and expectations.

C-Suite with Board of Directors.



SUSTAINABILITY REPORT

(Cont'd)



2.0 ECONOMIC

2.1 BUSINESS PERFORMANCE

Economic sustainability reflects the Group's capacity to maintain long-term financial resilience while delivering value to stakeholders and supporting inclusive growth. SYGROUP remains committed to sustainable and responsible corporate performance, emphasizing business continuity, strategic diversification, and consistent value creation for our shareholders and stakeholders.

In line with our sustainability agenda under the Economic pillar, we strive to balance profitability with ethical business conduct, operational efficiency, and market responsiveness—while remaining adaptable in a dynamic economic environment.

For the financial year ended 30 June 2025 (FYE2025), the Group recorded a notable year-on-year improvement in financial performance, reflecting stable market demand and effective cost management across our key business segments.

	FYE 30 June 2025	FYE 30 June 2024
Revenue (RM'000)	1,887,519	959,819
Profit before tax (RM'000)	215,114	126,525
Earnings per share (sen)	14.59	9.77

For further information, please refer to the Management Discussion and Analysis section of this Annual Report.

Strategic Diversification and Business Expansion

In support of our long-term economic sustainability and to enhance shareholder value, the Group has undertaken a strategic diversification initiative through the expansion into the automotive dealership sector. This move reinforces our efforts to strengthen financial resilience, reduce sectoral dependency, and unlock synergies across our logistics and shipping ecosystem.

During FYE 2025, SYGROUP completed the acquisition of:

- 100% equity interest in Boulevard Jaya
- 60% equity interest in each of the following companies:
 - o Boulevard Motor
 - o Boulevard Motor (Sabah)
 - o Boulevard Motor (Labuan)

These companies are well-established automotive businesses with proven financial track records. The Acquisition is expected to yield the following strategic benefits:

- i. **Diversified Revenue Streams:**
Strengthens the Group's earnings base by reducing reliance on the shipping and logistics segments, creating a more balanced business portfolio.
- ii. **Enhanced Market Presence:**
Expands product and service offerings to include a comprehensive automotive portfolio across Sabah, Sarawak, and Labuan.
- iii. **Cross-Sector Synergies:**
Leverages the acquired companies' networks to cross-sell our Group's shipping and logistics services—including containerized freight transportation, port-to-door haulage, customs clearance, and related services—under a unified "SYGROUP" brand.
- iv. **Vertical Integration:**
Integrates automotive maintenance, parts supply, and repair services into the Group's existing infrastructure to create cost efficiencies and improve after-sales service delivery.

SUSTAINABILITY REPORT

(Cont'd)

2.0 ECONOMIC (CONTINUED)

2.2 PRODUCT SAFETY AND QUALITY

The Group remains steadfast in our commitment to delivering high-quality, safe, and reliable maritime products and services. Our approach to product safety and quality is guided by a strong culture of continuous improvement, robust quality control systems, and a deep understanding of evolving customer and regulatory requirements.

We continue to invest in advanced equipment, safety features, and technological upgrades within our shipyard facilities to enhance efficiency, precision, and compliance. These investments not only improve operational performance but also ensure that our solutions meet international benchmarks for safety and quality.

Our operations are certified under the ISO 9001:2015 Quality Management System, reaffirming our adherence to internationally recognized standards of quality assurance across our design, construction, and delivery processes.

We are also pleased to highlight our advancements in product innovation and quality, including:

Key developments and initiatives FYE 2025

(i) High-Value, Technologically Advanced Vessels

We are currently developing a series of Diesel Electric Anchor Handling Tug and Supply (AHTS) vessels that reflect both environmental responsibility and digital innovation:

- DP2 Diesel Electric AHTS vessels with dual certification under ABS ENVIRO and SMART notations, including:
 - o INF (Information Infrastructure)
 - o SHM (Structural Health Monitoring) Tier 1
 - o MHM (Machinery Health Monitoring) Tier 1

These SMART vessels are equipped with advanced digital technologies that enable continuous data acquisition, condition monitoring, and remote reporting. These features support predictive maintenance, operational optimization, and enhanced decision-making, aligning with our commitment to smart shipping and digital transformation in maritime operations.

In FYE 2025, no major complaint or rejection from customers were reported.

3.0 ENVIRONMENTAL



The Group recognizes the significant environmental impact of its industry, including the generation of industrial waste, air and water pollution, and contribute to resource depletion.

In response, the Group is committed to proactive environmental stewardship, balancing operational demands with sustainability and regulatory compliance.

Key Environmental Commitments:

Environmental Responsibility: Operate in a manner that protects ecosystems, complies with environmental laws and international conventions, and supports global decarbonization goals.

Continuous Improvement: Invest in sustainable technologies, systems, and processes to improve environmental performance year on year.

Stakeholder Engagement: Raise environmental awareness among employees, partners, and the broader community through ongoing education and training programs.

SUSTAINABILITY REPORT

(Cont'd)

3.0 ENVIRONMENTAL (CONTINUED)

3.1 EFFLUENT, WASTE AND WATER MANAGEMENT

We categorise and manage waste effectively based on the following practices:-

Recycling Material

Bottle plastics, paper, glass are sent to nearby recycling centre

Reuse and Refurbishment

Scrap metal is reuse, refurbish aged vessel (convert crude palm oil barge into commercial container vessel with fuel efficiency by silicon panting)



Domestic Waste

Food waste is disposed of at designated landfills, while food waste generated on board vessels is discharged at sea in compliance with applicable hazardous waste regulations

Schedule Waste Disposal

Lubricants, hydraulic oil, used batteries, hazardous materials are disposed of through licensed shore-based facilities.

Waste management and pollution control aboard our vessels are governed by the International Convention for the Prevention of Pollution from Ships 1973/1978 (MARPOL). This framework aims to minimize pollution of the oceans and seas, addressing issues such as dumping, oil spills, and air pollution.

The Group has initiated its participation in the IMO's Data Collection System (DCS), designed to measure and potentially reduce greenhouse gas (GHG) and carbon dioxide emissions within the maritime industry.

3.1.1 Scheduled Waste management

All scheduled wastes are managed according to the Environmental Quality (Scheduled Wastes) Regulations 2005. Waste is safely stored at designated facilities and collected by licensed third-party contractors. Compaction processes reduce volume prior to shore disposal.

3.1.2 Vessel Waste Management

Waste handling aboard vessels complies with the MARPOL Convention. Waste is segregated, recyclable items are sent ashore, and only biodegradable food waste (in small, unwrapped pieces) is legally discharged at sea. Vessel-generated waste (bilge water, oily water, sludge, sewage) is collected and treated by certified marine waste handlers.

Regular vessel inspections ensure onboard waste systems are functional and compliant with MARPOL standards.

Shipping Operations Waste Data:

Shipping Operations	Unit	2025	2024	2023
Ship oil sludge	tonne	1,833	1,905	2,021
Ship garbage				
Ship garbage disposed to reception facility	tonne	921	1,035	963
Ship garbage discharged to sea - Category B	tonne	470	500	730

SUSTAINABILITY REPORT

(Cont'd)

3.0 ENVIRONMENTAL (CONTINUED)

3.1 EFFLUENT, WASTE AND WATER MANAGEMENT (CONTINUED)

3.1.2 Vessel Waste Management (Continued)



Sludge oil transfer to shore facility



Garbage collection by shore facility

In FYE 2025, the Group recorded zero significant oil spills and maintained a 100% compliance rate with applicable oil spill prevention and control regulations across all vessels. This achievement demonstrates our steadfast commitment to marine protection and regulatory adherence. We aim to sustain this performance in 2026 and beyond.

3.1.3 Water Management

Water is an essential resource in the Group's operations, particularly within shipbuilding, manufacturing, and shipping activities. Recognising the increasing risks associated with water scarcity and climate variability, the Group has continued to strengthen its water management practices to enhance operational efficiency, sustainability, and resilience across all business divisions.

All international trading vessels under the Group strictly comply with the International Maritime Organization (IMO) Ballast Water Management Convention, maintaining detailed ballast water logs and ensuring proper treatment of ballast discharge to prevent the introduction of invasive marine species. This demonstrates the Group's commitment to safeguarding marine ecosystems while upholding international environmental standards.

The Group's efforts in responsible water use are reflected in the trend of water consumption from vessels' freshwater generators:

Year	Water Consumption (from vessels' freshwater generator) (MT)	Change vs Previous Year	Interpretation
2025	2,430	t 6.6%	Slight reduction, reflecting improved water-use efficiency on vessels
2024	2,601	s 2.8%	Marginal increase due to higher vessel operations or longer voyages
2023	2,531	—	Baseline year

The gradual reduction in water consumption highlights the Group's ongoing focus on optimising onboard resource use and reducing wastage, in line with its broader environmental objective of improving resource efficiency and operational sustainability.

In FYE2025, the Group implemented a digital metering systems to track consumption and detect anomalies, enabling proactive maintenance and conservation measures. All water consumption data are now centralised under the Centralised Sustainability Intelligence (CSI) platform, allowing for real-time monitoring, data accuracy, and enhanced transparency in sustainability reporting.

SUSTAINABILITY REPORT

(Cont'd)

3.0 ENVIRONMENTAL (CONTINUED)

3.1 EFFLUENT, WASTE AND WATER MANAGEMENT (CONTINUED)

3.1.3 Water Management (Continued)

Beyond operational tracking, the Group also promotes responsible water usage by implementing rainwater harvesting systems for non-potable purposes such as equipment washing and vessel cleaning. Effluents generated from various processes are treated in accordance with environmental regulations before discharge to ensure no adverse impact on the surrounding ecosystems.

The Group's operational data further reflect improvements in water-use efficiency within the shipbuilding and ship repair division:

Water Consumption	Unit	2025	2024	2023
Operation water consumption	MT	415,135	416,034	341,414
Gross Shipbuilding & Ship repair revenue	RM'000	209,317	204,438	111,853
Water withdrawal intensity	MT/shipbuilding revenue (RM'000)	1.98	2.0	3.1

In FYE2025, water withdrawal intensity improved from 2.00 MT to 1.98 MT per RM thousand revenue, representing a 1% enhancement in water-use efficiency. This improvement reflects the effectiveness of ongoing monitoring, reuse initiatives, and conservation measures implemented throughout the year.

Looking ahead, the Group aims to achieve a 5% reduction in water withdrawal intensity by 2030, while continuing to strengthen wastewater monitoring and treatment practices to ensure full compliance with regulatory standards and further contribute to sustainable water resource management.

Bulk cargoes handling from vessel to land transport process.



SUSTAINABILITY REPORT

(Cont'd)

3.0 ENVIRONMENTAL (CONTINUED)

3.2 ENERGY MANAGEMENT

3.2.1 Energy and Electricity

Electricity is primarily consumed at our shipyards, factories, and offices. We have implemented energy-saving practices including:

- Replacing conventional lighting with energy-efficient LED systems.
- Scheduling maintenance and repairs during off-peak hours to reduce load.
- Installing motion sensors and integrating solar-powered lighting along runways and outdoor areas to prevent unnecessary electricity usage and promote renewable energy adoption.

The Group promotes energy efficiency through employee awareness and operational best practices.

Year	Electricity consumption (kwh)	Change vs Previous Year	Interpretation
2025	25,241,378	s 8.5%	Increase mainly driven by expanded operational activities and higher production output
2024	23,268,932	s 7.9%	Growth reflects increased facility utilization and additional equipment operation
2023	21,572,991	—	Baseline year

Despite this increase, the Group remains committed to improving energy performance by continuously identifying energy-saving opportunities, upgrading equipment to more efficient alternatives, and optimizing operating schedules.

Moving forward, the Group plans to establish energy intensity indicators and strengthen energy monitoring systems to enhance oversight and achieve more targeted reductions in electricity usage relative to operational

Future Plans:

We are exploring the feasibility of integrating renewable energy sources such as rooftop solar panels at suitable facilities to further reduce our dependency on grid electricity.

3.2.2 Fuel management

Fuel is the largest source of Scope 1 emissions due to the nature of our shipping operations. We primarily consume marine diesel, low-sulphur fuel oil (LSFO), and gasoline for our fleet and machinery.

To improve efficiency and reduce fuel-related emissions:

- We have adopted regular engine tuning and hull cleaning to optimise fuel usage.
- Voyage planning and speed reduction strategies are implemented to minimise fuel consumption.
- Where feasible, we prioritise newer, fuel-efficient vessels and have incorporated hybrid propulsion systems in selected vessels.

In compliance with IMO 2020, the Group exclusively uses Low Sulphur Fuel Oil (LSFO $\leq 0.5\%$) and Marine Diesel/MGO. In ECAs, we meet the stricter 0.1% sulphur limit.

SUSTAINABILITY REPORT

(Cont'd)

3.0 ENVIRONMENTAL (CONTINUED)

3.2 ENERGY MANAGEMENT (CONTINUED)

3.2.2 Fuel management (Continued)

Fuel Consumption Data (Marine Fuel):-

Fuel Type	2025 Consumption (MT)	2024 Consumption (MT)	2023 Consumption (MT)
LSFO	22,559.46	20,369.66	19,135.35
MDO/MGO	25,386.32	28,296.58	27,125.76
Total	47,945.78	48,666.24	46,261.11
Gross Revenue (shipping) RM'000	726,220	705,712	817,655
Fuel consumption (MT) over revenue in RM'000	0.066	0.069	0.057

In 2025, total marine fuel consumption amounted to 47,945.78 metric tonnes, a 1.5% reduction compared to 2024. Correspondingly, the fuel intensity ratio improved from 0.069 to 0.066 MT per RM'000 of shipping revenue, demonstrating the Group's progress in managing fuel efficiency despite sustained operational activity levels.

3.3 CARBON FOOTPRINT INITIATIVES

Climate change poses a profound challenge to the environment, society, and the global economy. Recognising our responsibility, the Group remains committed to monitoring, managing, and mitigating our greenhouse gas ("GHG") emissions to minimise climate-related impacts and contribute to global decarbonisation efforts.

During the financial year under review, our total energy consumption comprised fuel, diesel, and electricity usage across operational assets, as shown below:

Description	FYE 2025	FYE 2024	FYE 2023
Fuel consumption (litre)	22,559,462	23,559,457	22,541,439
Diesel consumption (litre)	29,905,085	33,333,376	31,954,144
Electricity consumption (kwh)	25,241,378	23,268,932	21,572,991

In line with our sustainability roadmap, the Group commenced Scope 3 emissions disclosure in FYE 2025, focusing initially on two material categories: business travel and employee commuting.

Scope 3 Category	Description	FYE 2025 (tCO ₂ e)
Business Travel	Flights, mileage claims, accommodation	74
Employee Commuting	Estimated based on staff record	1,024
Total Scope 3		1,098

SUSTAINABILITY REPORT

(Cont'd)

3.0 ENVIRONMENTAL (CONTINUED)

3.3 CARBON FOOTPRINT INITIATIVES (CONTINUED)

Carbon Emissions Overview

Description	FYE 2025	FYE 2024	FYE 2023
Scope 1 (tCO ₂ e)	134,117	145,807	139,674
Scope 2 (tCO ₂ e)	19,688	18,147	16,826
Scope 3 (tCO ₂ e)	1,098	Not calculated	Not calculated
Total (tCO₂e)	154,903	163,954	156,500
Carbon emission intensity (tCO ₂ e/RM'000 Revenue)	0.08	0.17	0.17

Note:

Scope 1 : Direct GHG emissions from sources owned and controlled by the Group, such as usage of fuel

Scope 2 : Indirect GHG emissions from the consumption of purchased grid electricity from utilities providers

Scope 3 : Other indirect GHG emissions that occur within the supply chain, limited to Category 6 (Business Travel) & Category 7 (Employee Commuting).

The carbon intensity ratio improved from 0.17 to 0.08 tCO₂e per RM'000 revenue, indicating stronger decoupling between operational growth and emissions.

By systematically measuring and reporting our GHG emissions, the Group strengthens its climate resilience strategy. Our key priorities include:

- Expanding Scope 3 coverage in future reporting cycles, especially in upstream and downstream categories.
- Improving energy efficiency across operational assets.
- Exploring low-carbon technologies and alternative fuels to support long-term decarbonisation
- Ensuring compliance within Emission Control Areas (ECAs), including the China Hainan Island ECA, where Danum 171 makes regular calls every two weeks. In such areas, Marine Gas Oil (MGO) with a sulphur content of not more than 0.1% by mass is used to meet international environmental requirements.

Sustainable Fleet Expansion with MGO-Powered Vessels

In support of our decarbonisation agenda, the Group has commissioned two units of 614-TEU container deck ships, scheduled for delivery in mid-2026. These vessels are specially designed as MGO-powered deck ships, optimised for shallow-draft trade routes across ASEAN. They will run exclusively on Marine Gas Oil (MGO), a cleaner alternative to Heavy Fuel Oil (HFO) and Very Low Sulphur Fuel Oil (VLSFO). Although MGO produces slightly higher CO₂ emissions per gram burned, it substantially reduces sulphur oxides (SO_x) and particulate matter (PM), thereby improving air quality and lowering the overall environmental footprint. With a cleaner combustion profile, MGO enables the vessels to operate with significantly fewer pollutants that are harmful to human health and the environment.

SUSTAINABILITY REPORT

(Cont'd)

3.0 ENVIRONMENTAL (CONTINUED)

3.4 ENVIRONMENTAL COMPLIANCE

The Group is committed to full compliance with all applicable environmental laws, regulations, and standards across our diverse business operations, including shipping, shipbuilding, logistics, car dealerships, and gas manufacturing. Environmental compliance is integral to mitigating legal, reputational, and operational risks, and to upholding our license to operate responsibly.

Key Areas of Focus

We monitor and manage our compliance performance in the following areas:

- Air emissions (from vessels, gas facilities, and transportation)
- Wastewater discharge
- Hazardous and scheduled waste handling
- Energy use and GHG emissions
- Environmental Impact Assessments (EIA)
- Permit and license renewals
- Port and maritime-related environmental regulations



2025 Environmental Compliance Performance

Indicator	2025	2024	2023	Remarks
Total number of environmental inspections	13	13	12	DOE, Marine Department, internal
Non-compliance incidents reported	0	0	0	No major violation recorded
Environmental penalties/fines (RM)	0	0	0	No penalty recorded

Measures for Environmental Compliance in Maritime Operations

In 2025, we continue to ensure compliance with:

- MARPOL Annex VI (Prevention of Air Pollution from Ships)
- IMO's Decarbonization Strategy, including Energy Efficiency and Carbon Intensity targets
- Malaysian marine environmental regulations governed by the Marine Department and Department of Environment (DOE)



Fleet Compliance Overview

Regulation	2025 Compliant vessels/ Total	2024 Compliant vessels/ Total
EEXI (Energy Efficiency Existing Ship Index)	12/12	12/12
CII (Carbon Intensity Indicator)	12/12	12/12
EPL system (Engine Power Limitation)	9/9	9/9

SUSTAINABILITY REPORT

(Cont'd)

3.0 ENVIRONMENTAL (CONTINUED)

3.4 ENVIRONMENTAL COMPLIANCE (CONTINUED)



CII Performance Ratings

	2025	2024
CII rating Category	No of Vessels	No of Vessels
A – Superior	3	4
B – Good	3	3
C – Moderate	6	4
D and below - Poor	0	1
Total	12	12



Continuous Monitoring & Corrective Actions

To maintain and improve compliance with CII requirements, we have implemented the following measures:

- Monthly monitoring of each vessel's fuel oil consumption and CII rating
- Corrective action plans for any vessel rated D or E, including:
 - Voyage optimization
 - Speed reduction strategies
 - Propulsion system adjustments
 - Review of hull performance and maintenance schedule
- Use of EPL systems to limit engine power where necessary and improve fuel efficiency

We aim for all vessels to maintain a C rating or better. Any vessel falling into D or E will undergo a root cause assessment and will be subject to mandatory improvement measures before the next reporting cycle.



Strategic Alignment & Sustainability Benefits

By maintaining full compliance with international maritime environmental standards, the Group:

- Reduces greenhouse gas emissions in line with the IMO 2030 and 2050 targets
- Improves fuel efficiency and lowers operational costs
- Minimizes regulatory risk and enhances stakeholder confidence
- Supports UN SDG 13 – Climate Action and SDG 14 – Life Below Water

SUSTAINABILITY REPORT

(Cont'd)

3.0 ENVIRONMENTAL (CONTINUED)

3.4 ENVIRONMENTAL COMPLIANCE (CONTINUED)



Commitment to Continuous Improvement

Our maritime sustainability roadmap focuses on advancing low-carbon shipping and operational efficiency through the following key initiatives:

- Upgrading to next-generation fuel efficiency technologies across the fleet.
- Exploring alternative fuels such as LNG and biofuels, where feasible and commercially viable.
- Expanding the use of data analytics and digital solutions to optimise voyage planning and reduce emissions.
- Implementing shore power supply units (Alternative Marine Power, AMP) to allow vessels to switch off onboard generators while docked. This reduces reliance on LSFO/MGO and contributes to lower fuel consumption and CO₂ emissions.

The Group remains fully committed to meeting evolving environmental regulations and playing a proactive role in the decarbonisation of maritime transport.

3.5 SUPPLY CHAIN MANAGEMENT

We uphold environmental and social responsibility throughout our supply chain:

- Sustainable Procurement: Transparent tender processes and supplier evaluations.
- Green Logistics: Vehicle tracking systems, packaging waste reduction, and route optimization.
- Local Economic Impact: 90.5% of procurement in 2025 sourced from local suppliers, supporting SMEs and reducing transport-related emissions.

ESG Integration in Supply Chain ☒

1. Supplier Onboarding and Evaluation

All new suppliers are subject to pre-qualification screening, including evaluation on:

- Environmental practices (e.g., waste, emissions, permits)
- Labour policies (e.g., child/forced labour, working hours)
- Health & safety measures
- Legal compliance and reputation

2. Local Supplier Support

We prioritise sourcing from local vendors where possible to:

- Strengthen domestic economic linkages
- Reduce logistics emissions
- Support Bumiputera and SME development

SUSTAINABILITY REPORT

(Cont'd)

3.0 ENVIRONMENTAL (CONTINUED)

3.5 SUPPLY CHAIN MANAGEMENT (CONTINUED)

ESG Integration in Supply Chain (Continued) ☒

2. Local Supplier Support (Continued)

The proportion of our spending with local and foreign suppliers are illustrated as below:

	FYE 2025	FYE 2024	FYE 2023
Proportion of spending on local suppliers (%)	90.5%	81.4%	84.2%
Proportion of spending on foreign suppliers (%)	9.5%	18.6%	15.8%
Total	100.0%	100.0%	100.0%

3. Social Compliance

All suppliers must adhere to our Supplier Code of Conduct, which prohibits:

- Child and forced labour
- Discrimination and harassment
- Unsafe or unhealthy working conditions

4. Environmental Expectations

Suppliers are encouraged to:

- Minimise waste and energy use
- Use recyclable packaging
- Possess ISO 14001 or equivalent certification (for manufacturers)

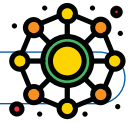
Key ESG Risks in Supply Chain

Risk	Description	Mitigation
Environmental non-compliance	Supplier operations causing pollution or not meeting regulatory standards	Pre-screening, contracts, and audits
Labour abuse	Forced or underage labour in subcontracted works	Supplier Code of Conduct + whistle-blowing
Price/availability volatility	Global supply disruptions (e.g., shipping parts, raw materials)	Diversification of suppliers, local sourcing
Reputational risk	Supplier misconduct affecting the Group's brand	Monitoring and exclusion from contracts

We remain committed to building a responsible and resilient supply chain that supports our ESG goals, stakeholder expectations, and regulatory obligations. We believe that collaboration with suppliers is key to achieving sustainable growth and delivering long-term value to customers, communities, and shareholders.

SUSTAINABILITY REPORT

(Cont'd)



4.0 SOCIAL

4.1 OCCUPATIONAL SAFETY AND HEALTH

Safety at work is essential to ensuring that all operations are conducted without risk of accidents or occupational diseases. The Group maintains a long-standing commitment to health and safety, promoting a transformative safety culture as the foundation for continuous improvement. Personnel training remains central to this effort, playing a key role in risk prevention and awareness.

Commitment to Occupational Health and Safety

The Group is committed to actively enhancing occupational health and safety through the following actions:

- **Compliance:** Strict adherence to all laws, regulations, and reference standards related to health and safety.
- **Risk Management:** Ongoing identification and management of hazards and risks, with continuous knowledge updates to prevent accidents and injuries.
- **Policy Review:** Regular review of Health & Safety policies and objectives to ensure relevance and effectiveness.
- **Training and Awareness:** Comprehensive training programs to improve skills and promote awareness, fostering a proactive safety culture across the Group.
- **Stakeholder Cooperation:** Engagement with stakeholders to inform of policy-making matters and promote continuous improvement, reinforcing collaboration between leadership and employees.

Maritime Labour Convention (MLC) Certification

All vessels in our fleet are certified under the Maritime Labour Convention (MLC) and comply with international crew accommodation standards. This commitment ensures favourable labour conditions for our seafarers, in line with all MLC requirements, including:

- Minimum age limits
- Adequate hours of rest
- Comfortable accommodation and on-board facilities
- Proper food and catering services
- Timely payment of wages
- Qualifications for medical practitioners

Vigilance and Hygiene Practices

The Group upholds strict hygiene and workplace health standards to protect employees from occupational and communicable risks. We conduct regular awareness campaigns and safety activities across operational sites to reinforce preventive measures and safe work practices.

Our focus remains on reducing Lost Time Injuries (LTI) and improving overall safety performance through consistent monitoring, reporting, and corrective actions.

Key Preventive Measures for OSH

Our OSH framework is anchored on four pillars — Commitment, System, Governance, and Culture — each reinforcing the Group's proactive approach to workplace safety and health.

Commitment

- Ensure compliance with OSH legal requirements.
- Promote and implement good OSH practices at the workplace.
- Build a proactive safety culture through training, supervision, and communication.

SUSTAINABILITY REPORT

(Cont'd)

4.0 SOCIAL (CONTINUED)

4.1 OCCUPATIONAL SAFETY AND HEALTH (CONTINUED)

Key Preventive Measures for OSH (Continued)

System

- Revise OSH policies to support internal safe operating procedures.
- Conduct induction and refresher training at all levels.
- Reinforce near-miss reporting to strengthen preventive actions.
- Implement risk management for hazard control at all operation units.
- Maintain in-house medical clinics for emergency support.
- Ensure OSH Committees actively communicate safety issues.

Governance

- Ensure compliance with the Occupational Safety and Health Act and relevant codes of practice.
- Conduct workplace inspections and documentation audits.
- Investigate all OSH-related incidents.
- Carry out comprehensive risk assessments at operation units.

Culture

- Promote Group-wide OSH programs to instil collective responsibility for workplace safety.

INCIDENT REPORT

Category	Total Reported / Cases	
	Jul'24 - Jun'25	Jul'23 - Jun'24 (*)
Unsafe Act	98	57
Unsafe Conditions	161	181
Environmental Spillage	0	0
Fire Outbreak	5	1
Property Damage	5	1
First Aid	15	8
Medical Treatment	28	36
Restricted Work	0	0
Lost Time Injury (LTI)	1	2
Fatality	0	0

(*) As restated

SUSTAINABILITY REPORT

(Cont'd)

4.0 SOCIAL (CONTINUED)

4.1 OCCUPATIONAL SAFETY AND HEALTH (CONTINUED)



ISO45001 Awareness from ABS 1



ISO45001 Awareness from Exceed Management



Mega Toolbox Training



Noise Exposure Inhouse Training



Basic Rigging Slings Training



Forklift Operator Training

SUSTAINABILITY REPORT

(Cont'd)

4.0 SOCIAL (CONTINUED)

4.2 TRAINING AND EDUCATION

We are committed to nurturing our people by providing continuous learning opportunities that support their roles, career growth, and future readiness. Our training framework focuses on skills development, succession planning, and leadership pipeline building to ensure a capable and resilient workforce.

In line with this commitment, the Group continues to strengthen its human capital development in compliance with the International Maritime Organization (IMO) standards. All seafarers and shore-based personnel are equipped with the necessary training, certification, and competencies to perform their duties safely, efficiently, and in accordance with international maritime requirements.

Through these efforts, we aim to cultivate a knowledgeable, skilled, and forward-looking workforce that can meet the evolving challenges of our industry and contribute to the Group's long-term success.

Key Programmes:

- Technical and operational upskilling (e.g., shipbuilding, logistics)
- Health, Safety and Environment (HSE) training
- Soft skills and leadership development for supervisors and managers
- ESG and sustainability awareness workshops

During the financial year, the following training courses were attended by our employees:-

No	Training	Month & Year	No. of Employee
1	Preparing Your Sustainability Report - Navigating The Evolving Sustainability and Climate Change Disclosure Requirements	Jul-24	2
2	Professional Skills Training	Jul-24	5
3	Ultrasonic Testing Level I	Jul-24	9
4	Cultivating Sustainability: Strategies for Workplace Safety, Mental Health and Integrity	Jul-24	2
5	The Essentials in Adopting A Shipping System	Jul-24	12
6	Human Resource Workshop	Jul-24	10
7	Authorised Entrant & Standby Person for Confined Space	Jul-24	1
8	Basic Training Refresher	Jul-24	1
9	Ship Security Awareness (SSA)	Jul-24	1
10	Designated Security Duties (DSD)	Jul-24	1
11	Authorised Entrant & Standby Person for Confined Space	Aug-24	5
12	Ultrasonic Testing Level II	Aug-24	5
13	Mandatory Accreditation Programme Part II: Leading for Impact (LIP)	Aug-24	8
14	The Essentials in Adopting A Shipping System	Aug-24	10
15	Authorised Entrant & Standby Person for Confined Space Refresher	Aug-24	3
16	Development of Policies and SOPs Training	Aug-24	5
17	Jelajah Seminar AKKP (Pindaan) & AKJ (Pemansuhan) Miri	Aug-24	6
18	Authorised Entrant & Standby Person for Confined Space	Sep-24	1
19	Cargo Container Stowage Planning and Project Cargo Handling	Sep-24	1
20	2024 National Conference Future - Proofing Governance	Sep-24	1
21	Basic Occupational First Aid, CPR & AED	Oct-24	4
22	Understanding Malaysian Sales and Service Tax (SST)	Oct-24	1

SUSTAINABILITY REPORT

(Cont'd)

4.0 SOCIAL (CONTINUED)

4.2 TRAINING AND EDUCATION (CONTINUED)

During the financial year, the following training courses were attended by our employees (continued):-

No	Training	Month & Year	No. of Employee
23	Global CFO & Finance Transformation 2024	Oct-24	1
24	In House Training: Re-sharpening of Accounting Skills to keep Full Set of Accounts and Meeting Accounts Closing, Audit and Tax Computation Requirements	Oct-24	15
25	NIOSH - OSH Coordinator	Oct-24	2
26	3RD CDTL Refreshment & 8TH DTL (Level 3 & 5) Assessment [HEV & EL]	Oct-24	4
27	Future-Ready Digital Marketing Conference: Captivating The Gen Z Consumer Market	Nov-24	1
28	In House Training: Budget 2025 - Highlights and Latest Tax Updates	Nov-24	14
29	Latest Updates on Logistics Service Tax Treatment	Nov-24	6
30	Post Budget 2025	Nov-24	1
31	In House Training: Handling Full Set of Account	Nov-24	11
32	ClassNK Technical Seminar	Nov-24	13
33	Asian Maritime Law & Business Conference	Nov-24	1
34	Kursus Ejen Kastam (KEK) 1	Nov-24	2
35	UNDERSTANDING AND IMPLEMENTING ICOP SAFETY DOCUMENTATION	Nov-24	2
36	NIOSH - OSH Coordinator	Nov-24	4
37	Rymnet HRM System Key User Training	Nov-24	2
38	Sales Advisor Development Program (SADP) Batch 5	Nov-24	2
39	Basic Training	Dec-24	2
40	Data Analysis and Presenting Reports	Dec-24	6
41	Corporate Financial Planning and Analysis	Dec-24	8
42	Certified International Procurement Manager (CIPM)	Dec-24	1
43	E-Invoice Accounting Budget 2025 Updates and Its Implementation Mechanism	Dec-24	1
44	Incoterms 2020- How It Works in Your Imports/Export Transactions	Dec-24	1
45	PRACTICAL MANAGERIAL LEADERSHIP STYLES	Dec-24	2
46	NIOSH - OSH Coordinator	Dec-24	1
47	New Model Training Camry	Dec-24	7
48	New Technician Program	Dec-24	1
49	Enterprise Risk Management	Jan-25	4
50	Brainstorming Session with Engineer	Jan-25	20
51	TRANSFORM OURSELVES TO STAR	Jan-25	12
52	ESG and Supply Chain Management	Feb-25	1
53	Import, Export Documentation, Procedures & INCOTERM 2020	Feb-25	32
54	Anti-Corruption Mastery - Your Ticket to Corporate Inviolability	Feb-25	33

SUSTAINABILITY REPORT

(Cont'd)

4.0 SOCIAL (CONTINUED)

4.2 TRAINING AND EDUCATION (CONTINUED)

During the financial year, the following training courses were attended by our employees (continued):-

No	Training	Month & Year	No. of Employee
55	Ship Security Awareness (SSA)	Feb-25	2
56	Designated Security Duties (DSD)	Feb-25	2
57	Amendments To The Sarawak Labour Ordinance	Feb-25	7
58	International Maritime Dangerous Goods Code (IMDG) General Awareness & Familiarization Course	Feb-25	3
59	KURSUS EJEN PERKAPALAN (KEP)	Feb-25	2
60	Wages - OT Calculations, EPF, SOCSO & EIS Contributions & Employment Laws Benefits Administration	Feb-25	1
61	PENAMATAN PERKHIDMATAN, PENGENDALIAN DISIPLIN PEKERJA DAN SIASATAN DALAMAN DARI KACAMATA PERHUBUNGAN	Feb-25	2
62	New Technician Program	Feb-25	1
63	SA Development Program (SADP) Level 1	Feb-25	1
64	Team GP Intensive Course GP3 Level	Feb-25	4
65	New Dealer's Technical Leader Fast Track Program	Feb-25	1
66	Toyota Way 2020	Feb-25	14
67	TSA21 Fundamental Training	Feb-25	1
68	Team GP Intensive Course GP3 Level	Feb-25	3
69	Seminar Akta Kualiti Alam Sekeliling 1974	Feb-25	6
70	Data Analysis and Presenting Reports	Mar-25	15
71	ESG Risk Management - Importance of Identifying and Managing ESG Risk	Mar-25	1
72	Team-GP Intensive Course - GP3 Level	Mar-25	3
73	Team-GP Intensive Course - GP4 Level	Mar-25	4
74	Team-GP G2 Skills Check Program	Mar-25	1
75	New Technician Program	Mar-25	1
76	Dry Dock Training	Apr-25	11
77	ISO 45001 2018 Awareness and Internal Auditor Training	Apr-25	31
78	Understanding ISO 9001: 2015 Requirements	Apr-25	24
79	ISO 9001: 2015 Internal Auditor Training (Process Risk & Performance Based Approach)	Apr-25	22
80	Basic Rigging & Slings	Apr-25	25
81	Authorised Gas Tester and Entry Supervisor for Confined Space (AGTES)	Apr-25	1
82	Competent Forklift Operator (Safe Handling of Forklifts)	Apr-25	18
83	Advance Fire Fighting (Refresher)	Apr-25	1
84	International Maritime Dangerous Goods Code (IMDG) General Awareness & Familiarization Course	Apr-25	2
85	Team-GP Intensive Course G2 Level	Apr-25	3
86	Parts21 Training - Fundamental	Apr-25	1
87	SA Development Program (SADP) Level 1	Apr-25	1
88	Team-GP Intensive Course - GP4 Level	Apr-25	1

SUSTAINABILITY REPORT

(Cont'd)

4.0 SOCIAL (CONTINUED)

4.2 TRAINING AND EDUCATION (CONTINUED)

During the financial year, the following training courses were attended by our employees (continued):-

No	Training	Month & Year	No. of Employee
90	Twin Disc & Danfoss East Malaysia Seminar 2025	May-25	5
91	Project Management Essential & Technical Report Writing	May-25	27
92	Authorised Entrant & Standby Person for Confined Space	May-25	1
93	Basic Training (Refresher)	May-25	1
94	Authorised Entrant and Standby Person for Confined Space Refresher	May-25	9
95	Transfer Pricing & Corporate Governance Seminar	May-25	1
96	REFRESHER SEMINAR	May-25	1
97	SA Development Program (SADP) Batch 3	May-25	3
98	DTL Certification Program 2025	May-25	2
99	Social Media Program for Sales Frontlines - Advanced (Session 7)	May-25	8
100	Social Media Program for Sales Frontlines - Beginner	May-25	13
101	Preparation & Presentation of Consolidated Financial Statements	Jun-25	1
102	Social Media Program for Sales Frontlines - Advanced (Session 8)	Jun 2025	1
103	TSA21 Fundamental Part 1 Training	Jun 2025	2
104	CePSWaM Field Training Report (FTR) Preparation Workshop	Jun 2025	2

The following table shows the total training hours achieved by the Group:-

No	Items	2025
1	Average Training Hours Per Employee	3.97
i.	Total number of hours provided to employees	2,385
ii.	Total number of employees who attended training	601
2	Average Training Hours Per Employee Category (Director)	1.94
i.	Total number of hours provided to Director	25.18
ii.	Total number of Director who attended training	13
3	Average Training Hours Per Employee Category (Management)	2.99
i.	Total number of hours provided to Management	92.8
ii.	Total number of Management who attended training	31
4	Average Training Hours Per Employee Category (Executive)	2.54
i.	Total number of hours provided to Executive	738.91
ii.	Total number of Executive who attended training	291
5	Average Training Hours Per Employee Category (Non-Executive)	6.81
i.	Total number of hours provided to Non-Executive	1,415.78
ii.	Total number of Non-Executive who attended training	208
6	Average Training Hours Per Employee Category (General Worker)	1.94
i.	Total number of hours provided to General Worker	112.33
ii.	Total number of General Worker who attended training	58

SUSTAINABILITY REPORT

(Cont'd)

4.0 SOCIAL (CONTINUED)

4.3 DIVERSITY AND EQUALITY

Embracing Diversity, Empowering Inclusion

At SYGROUP, diversity is not just a metric — it is a core value embedded in our corporate culture. We believe that a workforce rich in backgrounds, perspectives, and experiences drives innovation, resilience, and competitiveness. As a Group with a global outlook and multifaceted operations, fostering inclusivity is vital to our long-term success and stakeholder trust.



Our Diverse Workforce

We are proud of our diverse talent pool, which reflects our commitment to inclusivity across all business divisions and geographies:

- 4 Total Onshore Employees: 2,800
- 4 Nationalities Represented: 10+
- 4 Operational Locations: Across Malaysia and regional markets
- 4 Roles Covered: Shipbuilding, logistics, automotive, operations, corporate support, and technical fields

This cultural and geographical diversity strengthens our organisational capacity to collaborate, innovate, and grow sustainably in today's interconnected market landscape.



Inclusive Hiring Practices

We are committed to fair, transparent, and non-discriminatory employment practices:

Merit-based hiring: Selection and promotion based on qualifications, competencies, and performance

Equal opportunities: No bias based on gender, ethnicity, religion, nationality, age, or other personal characteristics

Inclusive policies: Gender-neutral parental leave, grievance redressal channels, and workplace accessibility initiatives

These policies ensure that we continue to build a workplace where everyone feels respected, valued, and empowered to contribute.



Why Diversity Matters

By embracing workforce diversity, we:

- 4 Enrich our organisational culture with open-mindedness and mutual respect
- 4 Drive creativity, innovation, and problem-solving through different perspectives
- 4 Enhance adaptability and collaboration in a dynamic, fast-evolving global environment
- 4 Strengthen our reputation as a socially responsible and progressive employer

SUSTAINABILITY REPORT

(Cont'd)

4.0 SOCIAL (CONTINUED)

4.3 DIVERSITY AND EQUALITY (CONTINUED)

Embracing Diversity, Empowering Inclusion (Continued)

Below is the Group's Employee Demographic Highlights:-

TOTAL NUMBER OF EMPLOYEES		NO	NO	NO
		FYE 2025	FYE 2024	FYE 2023
PERMANENT	Female	591	424	425
	Male	1,296	911	955
CONTRACT	Female	20	18	12
	Male	893	808	680
		2,800	2,161	2,072

TOTAL NUMBER OF EMPLOYEES BY NATIONALITY		NO	NO	NO
		FYE 2025	FYE 2024	FYE 2023
Malaysian	Female	2,301	1,743	1,698
Non- Malaysian	Male	499	418	374
		2,800	2,161	2,072

TOTAL NUMBER OF EMPLOYEES BY AGE GROUP		NO	NO	NO
		FYE 2025	FYE 2024	FYE 2023
30, and under	Female	215	165	177
	Male	587	493	437
31-40	Female	225	184	175
	Male	607	481	454
41-50	Female	115	69	65
	Male	522	388	388
51 and above	Female	58	24	20
	Male	471	357	356
		2,800	2,161	2,072

TOTAL NUMBER OF EMPLOYEES BY EMPLOYMENT LEVELS		NO	NO	NO
		FYE 2025	FYE 2024	FYE 2023
MANAGEMENT	Female	11	4	3
	Male	64	39	36
EXECUTIVE	Female	151	122	114
	Male	219	183	150
NON- EXECUTIVE	Female	409	290	280
	Male	399	120	126
GENERAL WORKER	Female	40	27	28
	Male	1,507	1,376	1,335
		2,800	2,161	2,072

SUSTAINABILITY REPORT

(Cont'd)

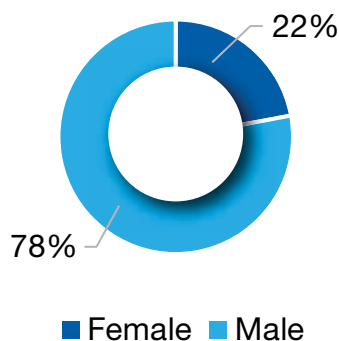
4.0 SOCIAL (CONTINUED)

4.3 DIVERSITY AND EQUALITY (CONTINUED)

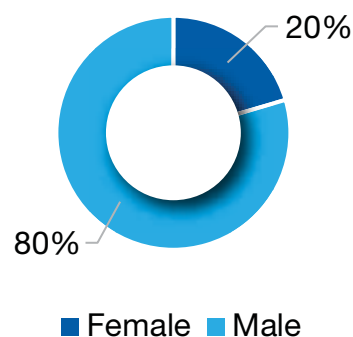
Embracing Diversity, Empowering Inclusion (Continued)

Across the Group, the male employees outnumber female employees considering the business nature and models of logistics and marine working environment. Male employees accounted for 78% (2024: 80%), while the remaining 22% (2024: 20%) are female employees.

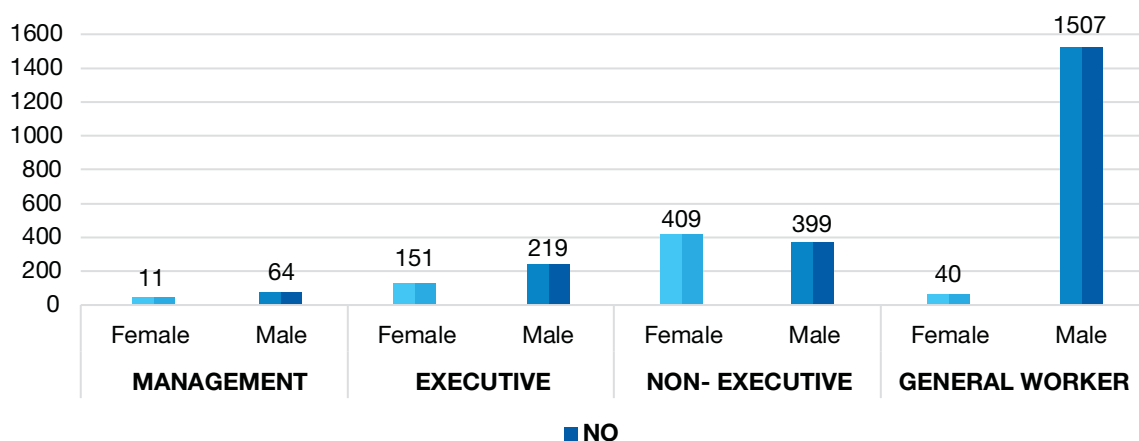
2025: Gender Diversity



2024: Gender Diversity



2025: Gender by Employee Category



SUSTAINABILITY REPORT

(Cont'd)

4.0 SOCIAL (CONTINUED)

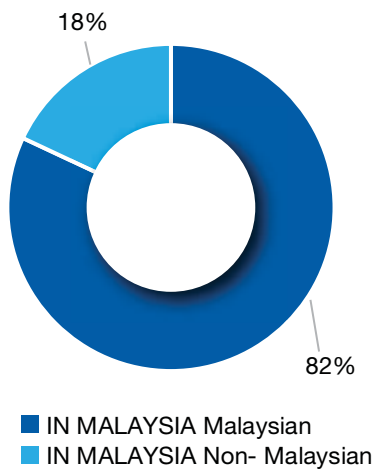
4.3 DIVERSITY AND EQUALITY (CONTINUED)

Embracing Diversity, Empowering Inclusion (Continued)

The Group promotes diversity, approximately 82% (2024: 81%) of our employees are Malaysians, and the remaining 18% (2024: 19%) are foreigners and from other ethnicities. Whenever possible, the Group hires local employees for our operations.

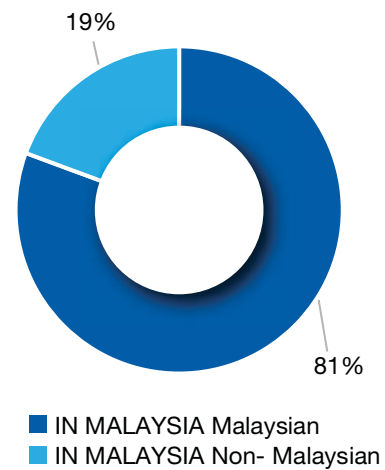
2025: Malaysia vs Foreign

Employees

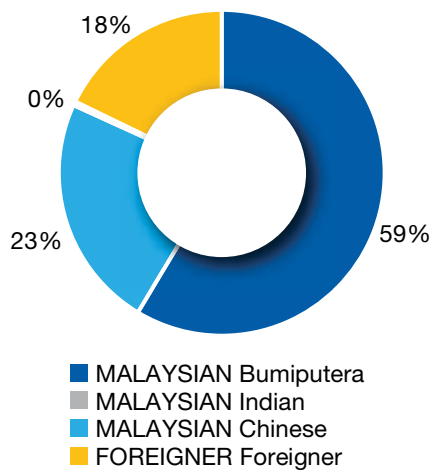


2024: Malaysia vs Foreign

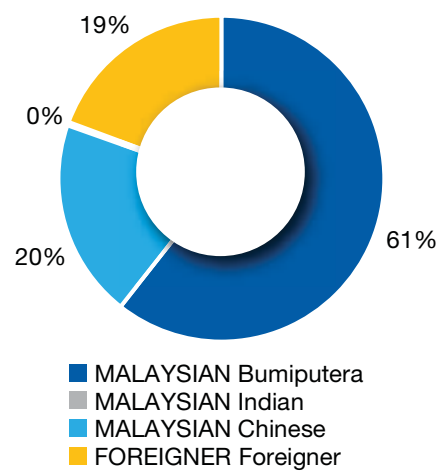
Employees



2025: Employee by Ethnicity



2024: Employee by Ethnicity



SYGROUP takes pride in its diverse and multigenerational workforce, which blends youthful energy with seasoned experience. This balance fosters cross-generational collaboration, encourages knowledge transfer, and strengthens our organisational capacity to adapt, grow, and lead in a dynamic industry landscape.

SUSTAINABILITY REPORT

(Cont'd)

4.0 SOCIAL (CONTINUED)

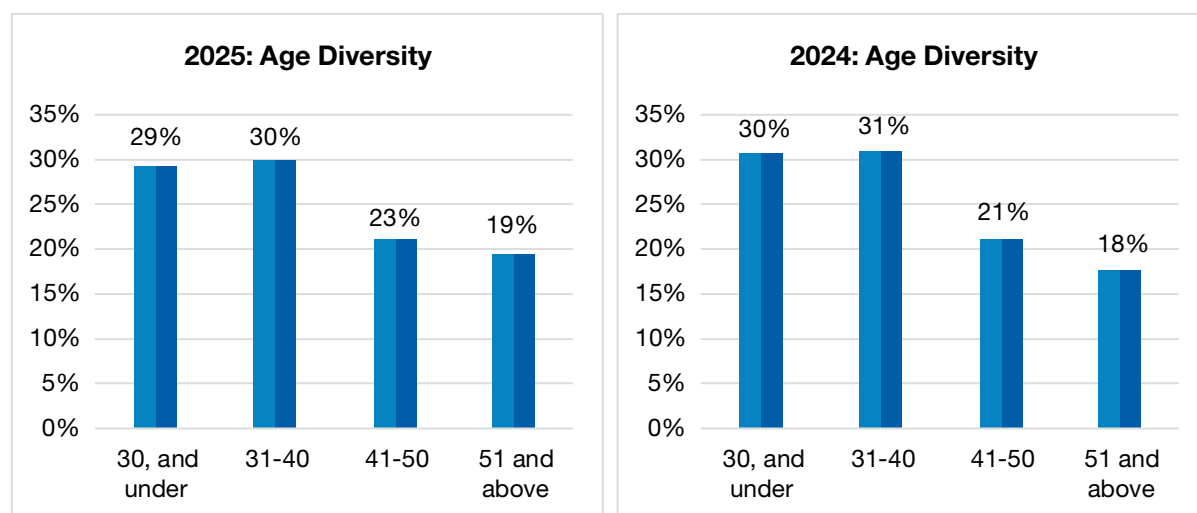
4.3 DIVERSITY AND EQUALITY (CONTINUED)

Embracing Diversity, Empowering Inclusion (Continued)

In 2025, our employee age distribution remains relatively stable, reflecting both our ability to attract young talent and retain experienced professionals:

1 Employee Age Profile

Age Group	2025 (%)	2024 (%)	Description
Under 30	29%	30%	Young professionals entering the workforce with fresh ideas
31-40	30%	31%	Emerging leaders and core operational contributors
41-50	23%	21%	Mid-career specialists and team leaders
Over 50	19%	18%	Senior staff providing mentorship, expertise, and leadership continuity



New employees hired for the Group

- a) The total number of new employees hired during the reporting period, by age group and gender, is as below. The rate shows the distribution of new hires across different age group.

Year	Gender				Total
2025	Male	Rate	Female	Rate	
	400	75%	132	25%	532

Year	Age Group						Total
2025	Below 30	Rate	30-50	Rate	Above 50	Rate	
	291	55%	218	41%	23	4%	532

Year	Gender				Total
2024	Male	Rate	Female	Rate	
	389	84%	75	16%	464

SUSTAINABILITY REPORT

(Cont'd)

4.0 SOCIAL (CONTINUED)

4.3 DIVERSITY AND EQUALITY (CONTINUED)

New employees hired for the Group (Continued)

- a) The total number of new employees hired during the reporting period, by age group and gender, is as below. The rate shows the distribution of new hires across different age group. (Continued)

Year	Age Group						Total
2024	Below 30	Rate	30-50	Rate	Above 50	Rate	
	266	57%	183	40%	15	3%	464

Total employees' turnover

- a) The total number of employees' turnover during the reporting period, by gender and age group, is as below. The rate shows the distribution of turnover across different age group.

Year	Gender				Total
2025	Male	Rate	Female	Rate	
	354	82%	78	18%	432

Year	Age Group						Total
2025	Below 30	Rate	30-50	Rate	Above 50	Rate	
	195	45%	203	47%	34	8%	432

Year	Gender				Total
2024	Male	Rate	Female	Rate	
	328	81%	78	19%	406

Year	Age Group						Total
2024	Below 30	Rate	30-50	Rate	Above 50	Rate	
	199	49%	161	40%	46	11%	406

- b) By Function:

	Turnover (%)	
Function	2025	2024
Operations	12%	13%
Non – operations	4%	6%

- c) By Category:

	Turnover (No)
Category	2025
Management	4
Executive	39
Non-Executive	93
General Workers	296
Total	432

SUSTAINABILITY REPORT

(Cont'd)

4.0 SOCIAL (CONTINUED)

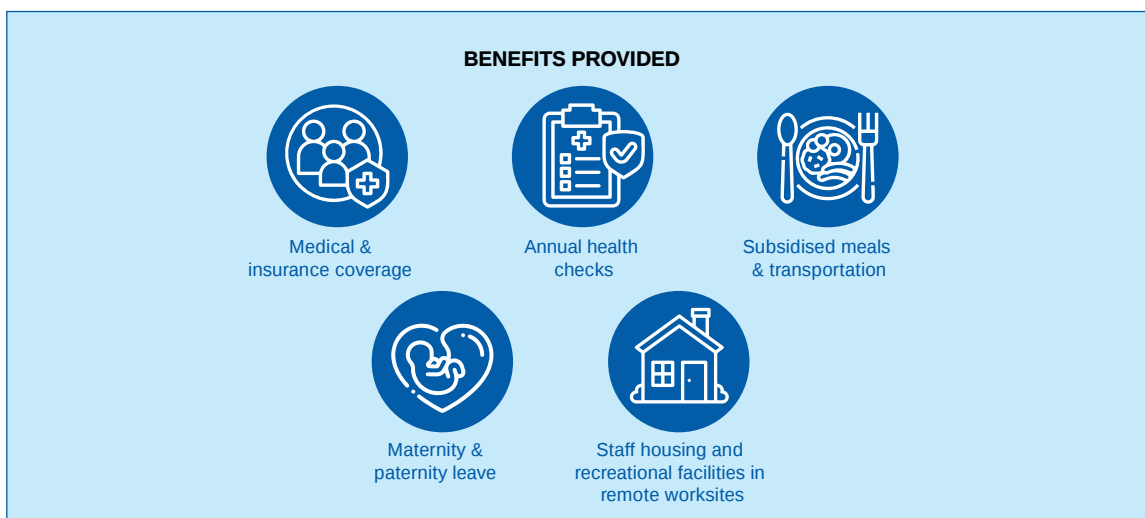
4.4 EMPLOYEE WELFARE AND ENGAGEMENT

We are committed to offering a holistic compensation and benefits package that reflects our appreciation for employee contributions, while supporting their well-being, financial security, and professional growth.

In response to rising living costs and evolving workforce expectations, the Group continues to enhance its offerings to remain competitive and supportive.



Benefits Provided:



a) Succession Planning

The Group views succession planning as a strategic imperative to ensure leadership continuity, business sustainability, and the long-term success of the Group.



Key Elements:

- Identification of high-potential employees across various departments
- Collaboration between Human Resource Department and Senior Management to track readiness
- Leadership development programs and structured training roadmaps
- Job rotation and mentoring to broaden exposure and build capabilities

By grooming internal talent for future leadership roles, the Group ensures that institutional knowledge is retained and the next generation of leaders is well-prepared.

SUSTAINABILITY REPORT

(Cont'd)

4.0 SOCIAL (CONTINUED)

4.4 EMPLOYEE WELFARE AND ENGAGEMENT (CONTINUED)

b) Employee Engagement

We believe that an engaged and motivated workforce is fundamental to productivity, innovation, and employee retention. The Group continues to invest in employee engagement programmes that foster camaraderie, boost morale, and promote a healthy work-life balance.



Bowling Tournament



Basketball (3x3) Tournament



Badminton Tournament



Futsal Tournament



Company trip



Chinese New Year house visiting

These initiatives are designed to reinforce a sense of belonging and teamwork, contributing to an inclusive and positive workplace culture.

SUSTAINABILITY REPORT

(Cont'd)

4.0 SOCIAL (CONTINUED)

4.4 EMPLOYEE WELFARE AND ENGAGEMENT (CONTINUED)



Forward Commitments:

- Expand employee well-being programmes with focus on mental health
- Roll out structured employee surveys to enhance two-way communication
- Continue succession and career pathway tracking through HR digital systems

4.5 COMMUNITY ENGAGEMENT

The Group is committed to playing a constructive role in the socio-economic development of the communities in which we operate. In alignment with our Corporate Social Responsibility (CSR) principles, we continue to undertake impactful initiatives that support education, healthcare, local associations, and the broader community.

i) Education Sponsorship Programme – Sarawak Maritime Academy School

As part of our investment in youth development and talent pipeline for the maritime industry, the Group has fully sponsored 41 students over a three-year period in the Maritime Cadetship Programme at Sarawak Maritime Academy School.



Programme Highlights:

- **Diploma Sponsorship:** Students are enrolled in the **Diploma in Nautical Studies** or **Diploma in Marine Engineering**.
- **Career Opportunities:** Graduates are given the opportunity to join the Group's workforce, particularly in our **ocean-going vessels and shipyards**, thereby nurturing local maritime talent.

This initiative bridges education and employment, while reinforcing our long-term commitment to the maritime industry and the local economy.

ii) Social Contributions to Local Organisations

The Group actively contributes to non-profit and charitable organisations that support vulnerable communities, healthcare services, and community development.

Charity Bodies	RM
Persatuan Ibu Bapa Kanak-kanak Istimewa Miri (PIBAKIS)	2,500.00
Palliative Care Association of Miri (PCAM)	2,500.00
Wishesland Miri	2,500.00
Morsjaya Community-Based Rehabilitation Centre (PDK)	2,500.00
Flood victim, in collaboration with Malaysian Red Crescent Society.	49,000.00

SUSTAINABILITY REPORT

(Cont'd)

4.0 SOCIAL (CONTINUED)

4.5 COMMUNITY ENGAGEMENT (CONTINUED)

ii) Social Contributions to Local Organisations (Continued)



The Group's representative handing over cash contribution to PCAM



The Group's representative handing over cash contribution to PIBAKIS



The Group's representative handing over cash contribution to PDK



The Group's representative handing over cash contribution to Wisheland



The Group provides flood relief to Miri and Bintulu residents in collaboration with the Malaysian Red Crescent Society.



The Group participate in flood cleaning-up exercise

SUSTAINABILITY REPORT

(Cont'd)

4.0 SOCIAL (CONTINUED)

4.5 COMMUNITY ENGAGEMENT (CONTINUED)

iii) Blood Donation Drive

Recognising the critical need for a constant and reliable blood supply, SYGROUP organises quarterly Blood Donation Drives in collaboration with:

- Miri General Hospital Blood Transfusion Unit
- Malaysian Red Crescent
- Boulevard Shopping Mall, Miri
- Imperial Palace Hotel, Miri

Blood Donation Initiative

- **Objective:** Raise awareness of the importance of voluntary blood donation and ensure life-saving blood supplies for local hospitals.
- **Frequency:** Held four times annually.

Date	Venue	Number of Pints of Blood
24.08.2024	Boulevard Shopping Mall, Miri	111
23.11.2024	Boulevard Shopping Mall, Miri	105
22.02.2025	Boulevard Shopping Mall, Miri	110
24.05.2025	Imperial Palace Hotel, Miri	115

This programme fosters a culture of giving, solidarity, and social responsibility among employees and the community.



Participation in blood donation campaign.

SUSTAINABILITY REPORT

(Cont'd)

4.0 SOCIAL (CONTINUED)

4.5 COMMUNITY ENGAGEMENT (CONTINUED)

iv) Membership in Industry and Community Associations

We actively engage with key industry and trade associations to stay informed, influence industry standards, and promote shared sustainability and economic goals.

Associations	Membership/ Representative
Sarawak Association of Maritime Industries (SAMIN)	Deputy Chairman
Malaysia Shipowner's Association (MASA)	EXCO member of Sarawak Representative
International Malaysia Society of Maritime Law (IMSML)	Corporate Member
Association of Marine Industries of Malaysia (AMIM)	Vice Chairman and Sarawak Representative
Miri Chinese Chamber of Commerce and Industry (ACCCIS)	Chairman
Sarawak Timber Association (STA)	Permanent & Elected Council Member

Through active participation, we contribute to policy dialogues, industry standards, and sustainable development across sectors.

4.6 DATA PRIVACY AND CUSTOMER SATISFACTION

4.6.1 Customer Data Protection and Cybersecurity

We have implemented a Cyber Security Policy, aligned with applicable data protection legislation such as the Personal Data Protection Act (PDPA) 2010, to safeguard customer and business-critical information from unauthorized access, disclosure, alteration, or destruction.

In line with the International Maritime Organization (IMO) guidelines on maritime cyber risk management, the Group has implemented measures to enhance the security and resilience of its digital infrastructure. These measures include regular cybersecurity risk assessments, crew awareness training, system access control, data protection protocols, and incident response procedures. The Group continues to integrate cybersecurity considerations into its Safety Management System (SMS) to safeguard vessel operations, communication networks, and sensitive operational data.

Key Measures in Place:

Strict Access Controls: Role-based data access and password protocols to limit exposure to sensitive information.

Cybersecurity Monitoring: Ongoing threat detection systems and anti-virus protections to secure digital assets and internal networks.

Staff Training: Regular awareness training on data privacy obligations, cyber hygiene, and responsible handling of customer information.

Incident Response Plan: In the event of a data breach, predefined protocols are in place to mitigate risk and notify affected stakeholders promptly.

Policy Enforcement:

All employees are strictly prohibited from accessing, disclosing, or misusing customer data without proper authorization. Breaches of this policy are subject to disciplinary measures, including suspension and/or termination.

Performance in 2025:

There were zero complaints or incidents recorded related to customer data breaches or privacy violations, reflecting the effectiveness of our internal controls and the strong compliance culture within the Group.

SUSTAINABILITY REPORT

(Cont'd)

4.0 SOCIAL (CONTINUED)

4.6 DATA PRIVACY AND CUSTOMER SATISFACTION (CONTINUED)

4.6.2 Customer Satisfaction and Relationship Management

The Group values long-term partnerships and is committed to delivering high-quality products and services that meet or exceed customer expectations. Our customer satisfaction efforts are anchored in responsiveness, transparency, and continuous improvement.

Customer Engagement Channels:

Dedicated Managers: Assigned to key customers to ensure personalised support and issue resolution.

Feedback Mechanisms: Surveys, suggestion boxes, and digital feedback platforms to capture customer insights.

After-Sales Support: Strong technical and operational support to address concerns promptly and maintain satisfaction.

Grievance Handling: A structured complaints-handling procedure ensures timely and fair resolution of issues.

Customer Satisfaction Survey Scores (%):-

2025	2024	2023
89%	84%	61%

Continuous Improvement:

Feedback collected is systematically analysed and used to:

- Improve product and service quality
- Identify training needs
- Inform strategic business decisions

By upholding data privacy and proactively engaging with customers, the Group enhances stakeholder trust, supports customer loyalty, and strengthens its competitive position in the market.

Movement of our container vessel.



SUSTAINABILITY REPORT

(Cont'd)



5.0 GOVERNANCE

The Group recognises strong governance forms the foundation of our sustainability strategy. We are committed to embedding ESG considerations into our corporate oversight, risk management, compliance, and stakeholder engagement processes.

5.1 Board Oversight of ESG

The BOD plays a pivotal role in overseeing the Group's ESG agenda, supported by the Executive Management and relevant departmental leads.

Board Responsibility: The Board oversees the overall ESG strategy, reviews key sustainability targets, and monitors ESG-related risks and opportunities.

The BOD plays a pivotal role in overseeing the Group's ESG agenda, supported by the Executive Management and relevant departmental leads.(continued)

Management Role: Operational responsibility for ESG implementation is delegated to the Group Sustainability Committee, comprising senior management from key business divisions.

ESG Reporting Line: ESG updates are presented quarterly to the Board, covering progress on material topics, stakeholder concerns, and regulatory developments.

5.2 ESG Risk Management

While SYGROUP has a robust Enterprise Risk Management (ERM) framework in place, ESG-related risks are in the process of being further integrated into risk registers.

Current Practice: ESG risks such as climate change, environmental non-compliance, supply chain disruptions, and community-related risks are partially considered in existing risk assessments.

Ongoing Development: A dedicated ESG Risk Register is under development to categorise and monitor ESG risks more systematically, in alignment with ISO 31000 and Bursa Malaysia's enhanced sustainability reporting requirements.

Handover ceremony to APMM for MV KM Banggi



SUSTAINABILITY REPORT

(Cont'd)

5.0 GOVERNANCE (CONTINUED)

5.2 ESG Risk Management (Continued)

Scenario Analysis: Initial climate-related scenario assessments have commenced, guided by TCFD recommendations.

a. Code of Ethics and Whistle-blowing Policy

SYGROUP upholds ethical conduct through a well-established Code of Ethics and Conduct, which applies to all employees, management, and Board members.

Whistle-blowing Mechanism: Employees and stakeholders can confidentially report any misconduct through multiple channels including email, telephone hotline, and direct reporting to the Board Audit Committee.

Protection Measures: Whistleblowers are protected from retaliation, as stipulated in our Whistle-blower Protection Policy.

	2025	2024	2023
Whistleblower complaints received	0	0	0
Retaliation or breach of confidentiality cases	0	0	0
Resolutions or actions taken	N/A	N/A	N/A

b. Anti-Bribery and Anti-Corruption Policy ("ABC Policy")

The Group is committed to conducting business ethically and with integrity, in compliance with the Malaysian Anti-Corruption Commission (MACC) Act 2009.

Policy Statement: Our ABC Policy prohibits bribery, kickbacks, facilitation payments, and conflicts of interest.

Employee Training: Annual integrity training conducted across all business divisions, covering bribery risks and ethical decision-making.

Reporting Channels: Corruption-related grievances can be reported through the same whistle-blowing channels.

Compliance Declaration: All employees and vendors are required to sign annual compliance declarations to affirm adherence to anti-corruption policies.

There were no confirmed incidents of corruption in the past as shown below:

	2025	2024	2023
Confirmed incidents of corruption	0	0	0

The percentage of operations assessed for corruption-related risks is shown as below:

	2025	2024	2023
Percentage of operations assessed for corruption-related risks	100%	100%	100%

SUSTAINABILITY REPORT

(Cont'd)

5.0 GOVERNANCE (CONTINUED)

5.3 Tax Transparency

The Group is committed to upholding the highest standards of tax governance, transparency, and compliance in all jurisdictions in which we operate. We view responsible tax behaviour as an integral part of good corporate governance and sustainability.

5.3.1 Key Components of Our Tax Governance:

Compliance with Regulations: We comply with all applicable tax laws and regulations, including timely filing and accurate reporting of taxes such as corporate income tax, sales and service tax, withholding tax, and customs duties.

Transfer Pricing Documentation: The Group maintains contemporaneous transfer pricing documentation in accordance with the Malaysian Income Tax Act and the OECD Transfer Pricing Guidelines. These documents are updated annually and are available for inspection by the tax authorities, ensuring transparency in our intra-group transactions.

Tax Risk Management: Tax risks are managed under our broader enterprise risk management framework, with internal reviews and controls in place to ensure correct tax treatment, reduce exposure to penalties, and support compliance readiness during tax audits.

5.3.2 Training and Capacity Building:

All personnel in the Finance and Accounting Department are required to pursue ongoing professional education and training annually.

This includes in-house and external training conducted by accredited tax professionals, covering:

- Updates to domestic and international tax laws
- Transfer pricing developments
- Contemporary tax issues and case law
- Corporate tax planning and documentation practices

Staff are encouraged to maintain membership in professional bodies (e.g., MIA, ACCA, CPA) and uphold continuous professional development (CPD) standards.

5.3.3 External Tax Advisory Support:

The Group engages external tax advisors and consultants when necessary to obtain expert opinions on complex tax matters.

These engagements ensure that tax treatments, especially in relation to investments, cross-border transactions, and tax incentives, are handled with professional accuracy and prudence.

SUSTAINABILITY REPORT

(Cont'd)

6.0 BURSA PERFORMANCE DATA TABLE

Indicator	Measurement Unit	2024	2025
Bursa (Energy management)			
Bursa C4(a) Total energy consumption	Megawatt	23,268.93	25,241.38
Bursa (Water)			
Bursa C9(a) Total volume of water used	Megalitres	416.030000 *	415.140000
Bursa (Waste management)			
Bursa C10(a) Total waste generated	Metric tonnes	1,535.00 *	1,391.00
Bursa C10(a)(i) Total waste diverted from disposal	Metric tonnes	1,035.00 *	921.00
Bursa C10(a)(iii) Total waste directed to disposal	Metric tonnes	500.00 *	470.00
Bursa (Emissions management)			
Bursa C11(a) Scope 1 emissions in tonnes of CO2e	Metric tonnes	145,807.00 *	134,117.00
Bursa C11(b) Scope 2 emissions in tonnes of CO2e	Metric tonnes	18,147.00 *	19,688.00
Bursa C11(c) Scope 3 emissions in tonnes of CO2e (at least for the categories of business travel and employee commuting)	Metric tonnes	-	1,098.00
Bursa (Supply chain management)			
Bursa C7(a) Proportion of spending on local suppliers	Percentage	81.40	90.50
Bursa (Health and safety)			
Bursa C5(a) Number of work-related fatalities	Number	0	0
Bursa C5(b) Lost time incident rate ("LTIR")	Rate	2.18 *	0.66
Bursa C5(c) Number of employees trained on health and safety standards	Number	85	10
Bursa (Diversity)			
Bursa C3(a) Percentage of employees by gender and age group, for each employee category			
Age Group by Employee Category			
Management Under 30	Percentage	0.00	0.00
Management Between 30-50	Percentage	51.16 *	49.33
Management Above 50	Percentage	48.84 *	50.67
Executive Under 30	Percentage	16.72 *	19.46
Executive Between 30-50	Percentage	65.90 *	61.62
Executive Above 50	Percentage	17.38 *	18.92
Non-executive/Technical Staff Under 30	Percentage	46.10 *	34.41
Non-executive/Technical Staff Between 30-50	Percentage	47.80 *	53.34
Non-executive/Technical Staff Above 50	Percentage	6.10 *	12.25
General Workers Under 30	Percentage	29.79 *	29.22
General Workers Between 30-50	Percentage	50.11 *	49.97
General Workers Above 50	Percentage	20.10 *	20.81
Gender Group by Employee Category			
Management Male	Percentage	90.70 *	85.33
Management Female	Percentage	9.30 *	14.67
Executive Male	Percentage	60.00 *	59.19
Executive Female	Percentage	40.00 *	40.81
Non-executive/Technical Staff Male	Percentage	29.27 *	49.38
Non-executive/Technical Staff Female	Percentage	70.73 *	50.62
General Workers Male	Percentage	98.08 *	97.41
General Workers Female	Percentage	1.92 *	2.59
Bursa C3(b) Percentage of directors by gender and age group			
Male	Percentage	66.67 *	66.67
Female	Percentage	33.33	33.33
Under 30	Percentage	0.00	0.00
Between 30-50	Percentage	22.22	22.22
Above 50	Percentage	77.78	77.78

Internal assurance

External assurance

No assurance

(*)Restated

SUSTAINABILITY REPORT

(Cont'd)

6.0 BURSA PERFORMANCE DATA TABLE

Indicator	Measurement Unit	2024	2025
Bursa (Labour practices and standards)			
Bursa C6(a) Total hours of training by employee category			
Management	Hours	553	93
Executive	Hours	3,375	739
Non-executive/Technical Staff	Hours	1,105	1,416
General Workers	Hours	70	112
Bursa C6(b) Percentage of employees that are contractors or temporary staff	Percentage	38.22	32.61
Bursa C6(c) Total number of employee turnover by employee category			
Management	Number	4	4
Executive	Number	52	39
Non-executive/Technical Staff	Number	65	93
General Workers	Number	285	296
Bursa C6(d) Number of substantiated complaints concerning human rights violations	Number	0	0
Bursa (Community/Society)			
Bursa C2(a) Total amount invested in the community where the target beneficiaries are external to the listed issuer	MYR	20,000.00	59,000.00
Bursa C2(b) Total number of beneficiaries of the investment in communities	Number	500 *	900
Bursa (Data privacy and security)			
Bursa C8(a) Number of substantiated complaints concerning breaches of customer privacy and losses of customer data	Number	0	0
Bursa (Anti-corruption)			
Bursa C1(a) Percentage of employees who have received training on anti-corruption by employee category			
Management	Percentage	4.65	24.24
Executive	Percentage	0.00	4.59
Non-executive/Technical Staff	Percentage	0.00	0.00
General Workers	Percentage	0.00	0.00
Bursa C1(b) Percentage of operations assessed for corruption-related risks	Percentage	100.00	100.00
Bursa C1(c) Confirmed incidents of corruption and action taken	Number	0	0

SUSTAINABILITY REPORT

(Cont'd)

STATEMENT OF ASSURANCE

Pursuant to Bursa Malaysia's Main Market Listing Requirements and Sustainability Reporting Guide, the Internal Audit Department (Internal Audit) reviewed the five Environmental, Social and Governance (ESG) indicators reported in the Sustainability Report of Shin Yang Group Berhad for the financial year ended 30th June 2025 to enhance its accuracy and reliability.

The Internal Audit carried out the review focusing on the five ESG indicators after considering various practicalities and limitations. A report was issued by Internal Audit for this purpose and was subsequently reviewed and endorsed by the Audit and Risk Management Committee (ARMC). This internal report served as the primary basis for issuing this Statement of Assurance.

ESG Indicators Assured

The following were the five ESG indicators that were subjected to the internal assurance procedures undertaken by the Internal Audit:

1. Anti-Corruption Training
2. Incidents of Corruption
3. Employees by Gender and Age Group
4. Number of Work-Related Fatalities
5. Lost Time Incident Rate (LTIR)

Summary of Work Performed

Walkthroughs and site visits were conducted to understand and assess data collection processes, supported by interviews with relevant personnel to confirm their awareness of disclosure requirements and data accuracy mechanisms. The Internal Audit also reviewed policies and procedures, validated the reported data against source documents and physical evidence, verified calculations and reconciled reported information with underlying records.

Limited Assurance Conclusion

Based on the procedures performed and the evidence obtained, if any or at all, nothing has come to the attention of the Internal Audit during the assurance exercise that causes them to believe that the information for the five ESG indicators has not been prepared, in all material respects, in accordance with the calculation and reporting criteria adopted by the Company.

This Statement of Assurance was endorsed by the ARMC during the ARMC's Meeting held on 20th October 2025.

Completed voyage of our container vessel.



CORPORATE GOVERNANCE OVERVIEW STATEMENT

The Board remains committed to upholding the highest standards of corporate governance across the Group in discharging its responsibilities to safeguard and enhance shareholder value.

The Board recognises that strong corporate governance reflects the Group's integrity, strengthens business resilience, and creates long-term value. Guided by these principles, the Board actively provides strategic direction and oversight to Management, ensuring that the Group's business objectives and strategies are effectively executed.

This statement sets out the Group's application of the principles of corporate governance and the extent of its compliance with the principles, recommendations, and best practices of the Malaysian Code on Corporate Governance 2021 ("MCCG"). It should be read together with the Corporate Governance Report ("CG Report"), which is available on the Group's website.

For the financial year ended 30 June 2025, the Board is of the view that the Group has, in all material respects, complied with the principles and practices of the MCCG. A summary of the Company's adoption level across all practices is provided below:

Application	No. of Practices	No. of Step-up Practices	Total
1. Applied	38	-	38
2. Departure	4	-	4
3. Not Applicable	1	-	1
4. Adopted	-	3	3
5. Not Adopted	-	2	2
Total	43	5	48

Explanations for Departures from MCCG Practices

The Group continues to embrace the principles of the MCCG in its commitment to high standards of governance. While most recommended practices have been applied, certain departures were made where the Board believes alternative approaches better serve the long-term interests of the Group and its stakeholders:

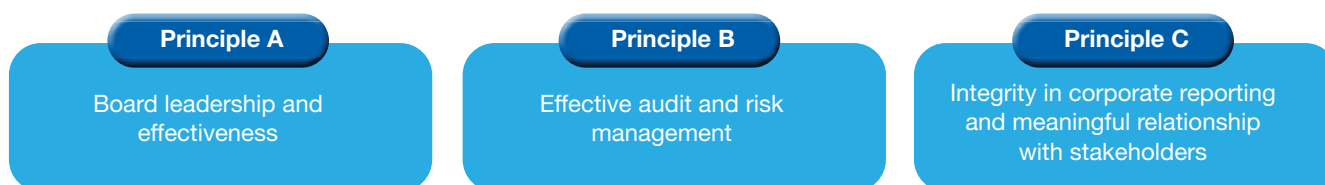
Practice	MCCG's best practice	Explanation for Departures
Practice 5.2	At least half of the board comprises independent directors. For Large Companies, the board comprises a majority independent directors.	While the Board's independent composition falls below the 50% threshold recommended by the Code, it complies with Bursa Malaysia's Listing Requirements and the Company's Constitution. The Board believes the current four Independent Directors provide sufficient checks and balances through their expertise, committee participation, and independent oversight. Annual assessments are conducted to ensure their independence, and the Joint Nomination & Remuneration Committee will continue to identify suitable candidates to further strengthen the Board's composition.
Practice 8.2	The board discloses on a named basis the top five senior management's remuneration component including salary, bonus, benefits in-kind and other emoluments in bands of RM50,000.	The Group does not consider it in its best interest to disclose the detailed remuneration of the top five (5) Key Senior Management on a named basis in RM50,000 bands, due to confidentiality and security concerns. Although individual figures are not disclosed, our remuneration framework remains transparent, competitive, and aligned with industry standards.
Practice 12.2	Large companies are encouraged to adopt integrated reporting based on a globally recognised framework.	The Board recognises that integrated reporting can enhance the quality of information provided to investors and promote greater transparency. However, its preparation requires a dedicated team with specialised expertise across operating and functional units. At present, the Group's reporting complies with applicable accounting standards, the Companies Act 2016, and Bursa Malaysia Listing Requirements. The Board will consider adopting integrated reporting in the future, guided by globally accepted frameworks and best practices.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

(Cont'd)

Practice	MCCG's best practice	Explanation for Departures
Practice 13.3	Listed companies should leverage technology to facilitate - voting including voting in absentia; and - remote shareholders' participation at general meetings. Listed companies should also take the necessary steps to ensure good cyber hygiene practices are in place including data privacy and security to prevent cyber threats	The Company has a relatively small shareholder base and does not currently provide voting in absentia or remote participation at AGMs. Meetings are held at accessible venues in Miri, Sarawak, with shareholders able to appoint proxies, including the Chairman, by submitting the Form of Proxy 48 hours before the meeting. Independent polling agents and scrutineers are engaged to validate votes, and results are announced during the meeting and published on the Company's website. The Company will continue enhancing its Annual Report and monitor technological developments and market practices for future adoption.

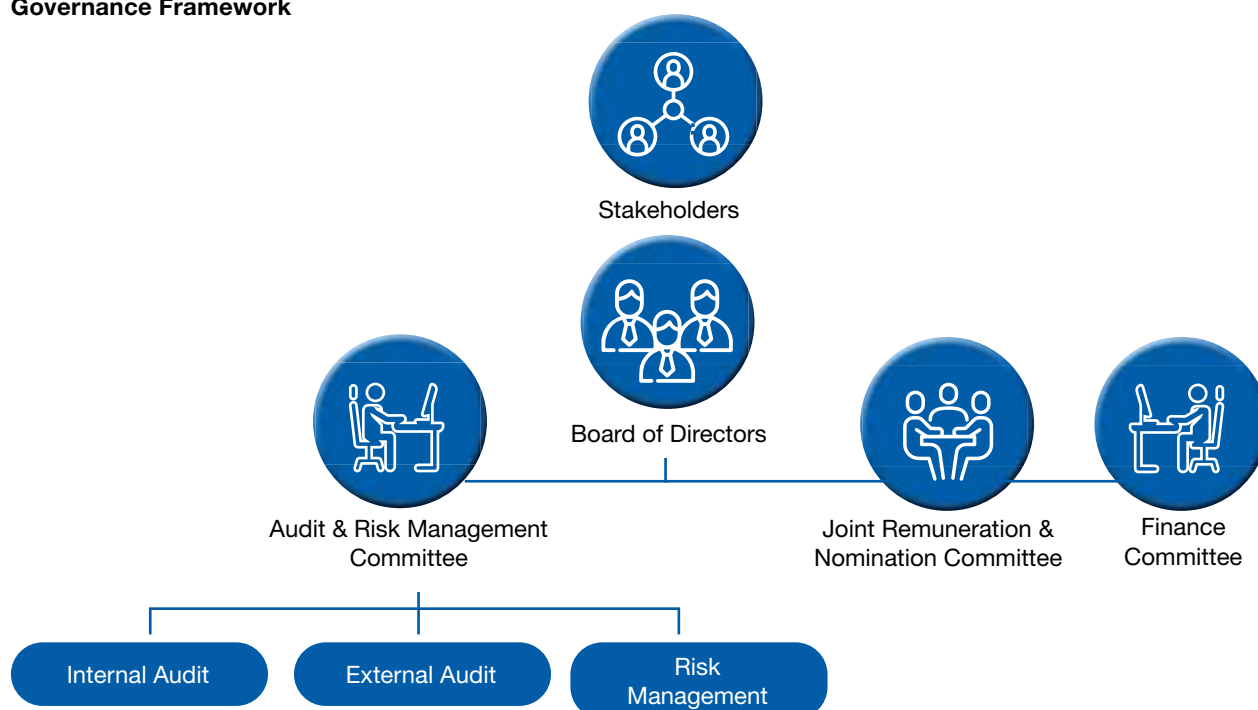
The three (3) principles of corporate governance as set out in MCCG are:-



PRINCIPLE A – BOARD LEADERSHIP AND EFFECTIVENESS

PART 1: BOARD RESPONSIBILITIES

1.0 Governance Framework



CORPORATE GOVERNANCE OVERVIEW STATEMENT

(Cont'd)

The Board of Directors (“the Board”) assumes overall responsibility for the performance and sustainability of the Group. It maintains effective oversight of strategic, financial, operational, compliance, and governance matters, and discharges its fiduciary duties in accordance with prevailing laws, regulations, the Company’s policies, and the Board Charter, always in the best interest of the Company and its stakeholders.

While the Board delegates day-to-day management of the Group’s business to the Management team, it reserves decision-making authority for significant matters, including:

- Formulation of corporate policies and strategies;
- Oversight and evaluation of business performance;
- Identification and management of principal risks through appropriate systems and controls;
- Review and approval of key matters such as financial results, structures and policies, investments and divestments, acquisitions and disposals, and major capital expenditure; and
- Ensuring compliance with the Listing Requirements of Bursa Malaysia Securities Berhad and all other applicable laws, regulations, and statutory requirements.

Board Committees

To assist in fulfilling its responsibilities, the Board has established the following Committees, each operating within clearly defined Terms of Reference. The Chairman of each Committee reports to the Board on the deliberations and outcomes of Committee meetings.

- **Audit and Risk Management Committee**

The Audit and Risk Management Committee comprises of four (4) Independent Non-Executive Directors and one (1) Non- Independent Non-Executive Director. The composition, responsibilities, detailed terms of reference and the activities of the Committee during the financial year are set out separately in the Audit and Risk Management Committee Report on page 98 to 101 of the Annual Report.

- **Joint Remuneration and Nomination Committee**

The Joint Remuneration and Nomination Committee is tasked with:

- Recommending the remuneration framework for Directors and the remuneration packages for Executive Directors;
- Identifying and recommending suitable candidates with the requisite skills, knowledge, expertise, integrity, and professionalism for Board appointment; and
- Conducting annual assessments on the effectiveness of the Board, its committees, and the performance of individual Directors.

The Group has also adopted a Directors’ Fit and Proper Policy, which sets out the criteria, authority, responsibilities, and evaluation process for the appointment and reappointment of Directors. The Policy, which is publicly available on the Company’s website, promotes transparency, accountability, and compliance with the disclosure requirements under the Main Market Listing Requirements (“MMLR”) of Bursa Malaysia.

For the financial year ended 30 June 2025, the Committee convened two (2) meetings. The attendance of members was as follows:

Joint Remuneration and Nomination Committee	Number of Meeting(s)	
	Held	Attended
Jack Willien @ William Anak Jinep Chairman, Independent Non –Executive Director	2	2
Dr. Lai Yew Hock, Dominic Independent Non –Executive Director	2	2
Ling Siu Chuo Non-Independent Non-Executive Director	2	2

CORPORATE GOVERNANCE OVERVIEW STATEMENT

(Cont'd)

• Finance Committee

The Finance Committee provides oversight and guidance on capital investment decisions, financial planning, and funding strategies.

For the financial year ended 30 June 2025, the Committee held two (2) meetings. Attendance was as follows:

Finance Committee	Number of Meeting(s)	
	Held	Attended
Dr. Lai Yew Hock, Dominic Chairman and Independent Non –Executive	2	2
Yong Nyet Yun Independent Non –Executive	2	2
Tang Tiong Ing Group Accountant of Shin Yang Holding Group	2	2
Ting Hien Liong Chief Executive Officer	2	2
Richard Ling Peng Liing Chief Operation Officer cum Company Secretary	2	2
Wong Jee Haw Chief Financial Officer	2	2

1.1 Board Charter

The roles and responsibilities of the Board are set out in the Board Charter, which is publicly available on the Group's website.

The Board Charter is subject to periodic review to ensure its continued relevance and effectiveness, particularly in supporting the Board's discharge of duties in line with evolving corporate laws, regulations, and best practices.

1.2 Supply and Access of Information

All Directors are accorded full and unrestricted access to information relating to the Group. Prior to each Board meeting, Directors are provided with the agenda and comprehensive Board papers within a reasonable timeframe, enabling them to review matters, seek clarification where necessary, and make informed decisions. The Board papers typically include quarterly and annual financial statements, minutes of meetings of all Board Committees, reports on recurrent related party transactions, internal audit reports, and updates on the Group's financial, operational, and corporate developments. Matters requiring Board approval are circulated in advance to facilitate due consideration. Proceedings of all Board meetings are properly minuted and confirmed as accurate records by the Chairman.

In addition, Directors have direct access to the advice and services of the Company Secretary, Key Senior Management, as well as independent professional advisers, including the external auditors, whenever necessary. Newly appointed Directors are also encouraged to visit the Group's operating sites to gain familiarity with its business operations and activities.

1.3 Roles of the Chairman and Chief Executive Officer

The Board is led by Tan Sri Datuk Ling Chiong Ho, the Group Executive Chairman, while the position of Chief Executive Officer is held by Captain Ting Hien Liong.

The roles of the Group Executive Chairman and Chief Executive Officer are clearly defined and distinct, with a separation of responsibilities that ensures a balance of power and authority. This structure prevents any one individual from exercising unfettered decision-making authority. The Group Executive Chairman leads the Board and is responsible for the orderly conduct of its proceedings, while the Chief Executive Officer oversees the day-to-day management and operations of the Group's businesses.

To preserve independence in governance, the Chairman of the Board does not serve on any Board Committees.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

(Cont'd)

1.4 Company Secretary

The Board is supported by a qualified and experienced Company Secretary who meets the requirements of Section 235(2) of the Companies Act 2016 and holds a valid Practising Certificate issued by the Companies Commission of Malaysia.

The Company Secretary plays a pivotal role in supporting the Board by ensuring compliance with Board policies and procedures, keeping the Board apprised of new statutory and regulatory developments, and facilitating communication between the Board, its Committees, and Senior Management. The Company Secretary attends all Board and Committee meetings, ensuring that proper procedures are followed and that decisions and recommendations are accurately recorded and implemented.

In addition, the Company Secretary actively participates in relevant trainings, seminars, and conferences organised by professional bodies and authorities to remain updated on developments in corporate governance and regulatory requirements, thereby enabling effective advisory support to the Board.

1.5 Good Business Conduct and Healthy Corporate Culture

The Board is committed to fostering good business conduct and a healthy corporate culture across the Group. This commitment is formalised through the following policies:

(i) Code of Ethics and Conduct

The Group's Code of Ethics and Conduct serve as a guide to the professional and ethical standards expected of all employees, management, directors and vendors. It addresses matters such as compliance with office rules and regulations, conflict of interest, supply chain conduct, confidentiality, security, harassment, misuse of assets and facilities, substance abuse, and other breaches or offences.

(ii) Whistle-Blowing Policy

The Board upholds the highest standards of integrity, accountability, and ethical behaviour in its business practices. Employees and third parties engaged with the Group are provided with a secure mechanism to report suspected wrongdoing or improper conduct without fear of retaliation or victimisation.

(iii) Anti-Bribery and Corruption Policy

The Group maintains a zero-tolerance stance towards bribery and corruption. Its Anti-Bribery and Corruption Policy is designed to ensure compliance with the provisions of the Malaysian Anti-Corruption Commission (MACC) Act 2009, while providing clear guidance on expected standards of behaviour. This policy reinforces the Group's commitment to integrity and accountability in all business dealings.

1.6 Sustainability

The Board recognises the importance of embedding sustainability considerations into the Group's business strategies and operations, as a driver of long-term value creation and improved performance.

Together with Key Senior Management, the Board actively oversees the Group's materiality assessment processes, including the formulation of sustainability strategies, priorities, and targets. Progress against these priorities is communicated to both internal and external stakeholders.

The Board also ensures that Economic, Environmental, Social, and Governance (EESG) factors are integrated into the Group's strategic planning, investment decisions, and operational management, paving the way for a more resilient and sustainable future.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

(Cont'd)

PART II : BOARD COMPOSITION

2.0 Board Composition and balance

The Group is led by a competent and experienced Board which provides strategic direction, oversight, and guidance to drive sustainable growth. The Board currently comprises nine (9) members, chaired by the Group Executive Chairman. Of these, four (4) are Executive Directors, one (1) is a Non-Independent Non-Executive Director, and four (4) are Independent Non-Executive Directors. This composition complies with the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, which stipulate that at least two (2) Directors or one-third (1/3) of the Board, whichever is higher, must be Independent Directors.

The profile of each Director is presented on pages 12 to 16 of this Annual Report. Collectively, the Directors bring extensive hands-on experience and expertise in finance, corporate affairs, marine law, logistics management, shipping, shipbuilding operations, and business leadership—critical areas that contribute significantly to the Group's continued success.

The Board recognises the importance of diversity, including gender representation, as advocated in the Malaysian Code on Corporate Governance ("MCCG"). While no specific gender targets have been set, three (3) female Directors currently serve on the Board. The Board maintains that appointments are based primarily on merit—taking into account experience, expertise, professionalism, integrity, and competence—as these qualities are essential for an effective Board.

A detailed breakdown of the Board's composition is illustrated below:

Directorship



Independent
Directors

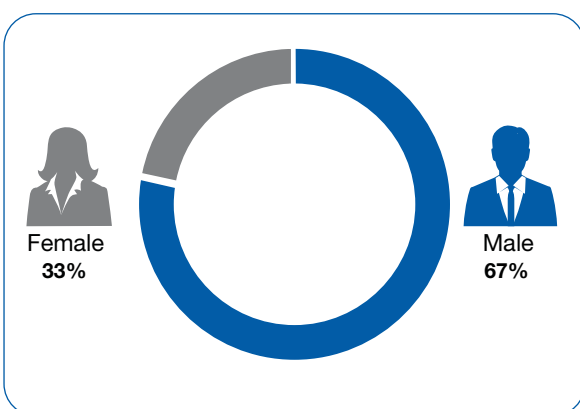
44%



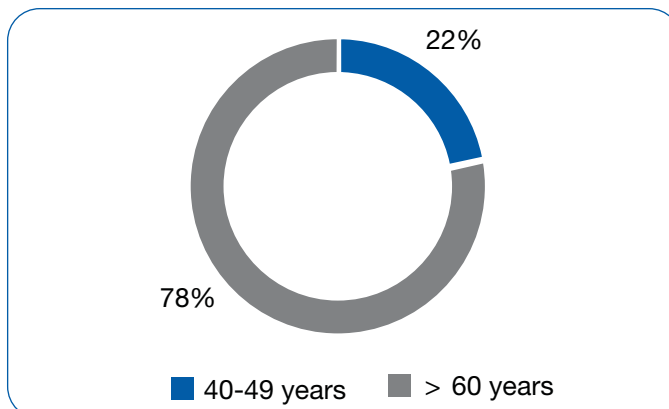
Non-Independent
Directors

56%

Gender



Age profile



CORPORATE GOVERNANCE OVERVIEW STATEMENT

(Cont'd)

Experience and Expertise



2.1 Gender Diversity

The Group is committed to upholding the Universal Declaration of Human Rights and advocates fair and inclusive employment practices. Equal opportunity is provided to all, without discrimination on the basis of age, gender, race, ethnicity, religion, or nationality.

The Board believes that the recruitment and retention of the best talent must be guided by a balanced mix of skills, knowledge, independence, and experience, aligned with the Group's needs and operating environment. Selection and recruitment practices at all levels are structured to ensure diversity of candidates and to minimise conscious or unconscious bias, particularly against female candidates.

2.2 Time Commitment

Directors are expected to devote sufficient time to discharge their duties responsibly. In compliance with Paragraph 15.06 of Bursa Malaysia Securities Berhad's Listing Requirements, none of the Directors hold more than five (5) directorships in public listed companies, thereby ensuring that each Director can commit adequate time and attention to the Group.

2.3 Appointment and Retirement of Directors

The appointment of new Directors is undertaken when necessary, with consideration given to the skills, knowledge, and experience required for the Board to function effectively. Recommendations for appointments are made by the Joint Remuneration and Nomination Committee ("JRNC"), and final decisions are formalised through Board resolutions.

In accordance with the Company's Constitution, one-third (1/3) of the Directors retire by rotation and are eligible for re-election at each Annual General Meeting ("AGM"). Retiring Directors are those who have served the longest since their last appointment or re-appointment. Each re-election is tabled as a separate resolution to shareholders, ensuring accountability and transparency.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

(Cont'd)

2.4 Tenure of Independent Directors

The Board observes the MCCG 2021 recommendation that the tenure of an Independent Director should not exceed nine (9) cumulative years. Upon reaching this tenure, the Board may, at its discretion, consider re-designating such Director as a Non-Independent Director, should their expertise remain relevant. At present, none of the Company's Independent Directors have exceeded the nine-year tenure limit.

2.5 Re-election Recommendations for Directors at the 20th AGM

The Board recommends the re-election of Mr. Ling Chiong Sing, Mr. Ling Chiong Pin, and Mdm. Ling Siu Chuo at the forthcoming 20th AGM. Each of these Directors has demonstrated strong commitment, integrity, and leadership in advancing the Group's strategic objectives. Their diverse expertise and valuable contributions have strengthened the Board's decision-making processes and enhanced governance practices.

All three Directors have duly completed the fit and proper assessments, affirming their suitability to continue serving. The Board is satisfied that they possess the requisite competence, character, and professionalism to discharge their fiduciary duties effectively.

The Board firmly believes that their re-election is in the best interests of the Group and its shareholders, ensuring continuity of leadership and stewardship.

2.6 Annual Assessment of Director

The Board, through the Joint Remuneration and Nomination Committee ("JRNC"), is responsible for assessing the independence and effectiveness of the Independent Directors on an annual basis. The assessment considers factors such as the nature of each Director's relationship with the Company, their ability to exercise independent judgment, and their involvement in any material transactions with the Group.

The Board is satisfied that the current mix of skills, experience, expertise, and independence within its composition remains adequate and effective in ensuring the Board and its Committees discharge their responsibilities in the best interest of the Group and its stakeholders.

2.7 Directors' Training

All Directors have completed the Mandatory Accreditation Programme ("MAP") conducted by Bursa Malaysia Training Sdn. Bhd. Training needs are assessed annually, and Directors are nominated to attend Continuing Education Programmes ("CEP") organised by accredited institutions to keep abreast of regulatory, industry, and governance developments.

During the financial year ended 30 June 2025, Directors attended the following training programmes:

Training programmes	Duration of training per programme, day(s)
National Tax Conference 2024	2
Seminar Percukaian Kebangsaan 2024 (Belanjawan 2025)	1
Mandatory Accreditation Programme Part II (LIP)	2
SSM National Conference 2024	2
Beneficial Ownership Reporting Framework for Companies	1
Navigating the Companies Act 2016 & Assessing the Duties, Responsibilities	1
Roles & Responsibilities of Company secretaries as compliance officer under AMLA 2001	1

CORPORATE GOVERNANCE OVERVIEW STATEMENT

(Cont'd)

2.8 Board Meetings

The Board convenes at least four times annually, with additional meetings held as necessary. Meetings and the AGM are scheduled in advance to facilitate Directors' attendance. Notices and materials are circulated at least 14 days before each meeting, enabling Directors to prepare adequately. Participation may also be via teleconference or web conference.

Key matters deliberated by the Board include financial performance, budgets, capital expenditure, investments, strategic initiatives, and corporate developments. Independent Non-Executive Directors play a crucial role in ensuring that strategies and proposals are examined objectively and in the best interests of all stakeholders, including shareholders, employees, customers, suppliers, business partners, and the wider community.

Proceedings and resolutions are recorded in detail in the minutes, including any abstentions from voting. Circular resolutions are used for urgent or administrative matters and are subsequently noted at the following Board meeting.

During the financial year ended 30 June 2025, the Board met four (4) times. Details of attendance are as follows:

No	Directors	Status of Directorship	No. of Meeting attended/Held
1	Tan Sri Datuk Ling Chiong Ho	Group Executive Chairman	4/4
2	Ling Chiong Sing	Group Managing Director	4/4
3	Datuk Ling Lu Kiong	Group Executive Vice Chairman	4/4
4	Ling Chiong Pin	Executive Director	4/4
5	Ling Siu Chuo	Non-Independent Non-Executive Director	4/4
6	Jack Willien @ William Anak Jinep	Independent Non-Executive Director	4/4
7	Yong Nyet Yun	Independent Non-Executive Director	4/4
8	Dr. Lai Yew Hock, Dominic	Independent Non-Executive Director	4/4
9	Izan Nadiawati Binti Mohamad Tabib	Independent Non-Executive Director	4/4

PART III: REMUNERATION

3.0 Remuneration of Directors

The Joint Remuneration and Nomination Committee ("JRNC") is responsible for reviewing the annual salaries, incentive programmes, service contracts, and other employment terms of the Executive Directors. The Committee ensures that the remuneration framework is structured to fairly reward Directors for their individual contributions to the Company's overall performance, while remaining competitive enough to attract, retain, and motivate leadership talent to drive the Group's long-term success. Where appropriate, the Board considers benchmarking information sourced from independent consultants and market surveys of comparable companies in determining remuneration levels.

Non-Executive Directors receive annual fees, which are subject to shareholders' approval at the Annual General Meeting. In addition, they are reimbursed for reasonable expenses incurred in the course of discharging their duties on behalf of the Group.

Decisions on Directors' remuneration are made collectively by the Board, with each individual Director abstaining from discussions relating to his or her own remuneration.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

(Cont'd)

The details of the remuneration of the Directors of the Company and the Group for the financial year ended 30 June 2025 are set out below:

No	Name	Directorate	Company ('000)						
			Fee	Allowance	Salary	Bonus	Benefits-in-kind	Other emoluments	Total
1	TAN SRI DATUK LING CHIONG HO	Executive Director	0	0	2,205	540	0	110	2,855
2	LING CHIONG SING	Executive Director	0	0	885	210	0	45	1,140
3	LING CHIONG PIN	Executive Director	0	0	465	105	0	24	594
4	DATUK LING LU KIONG	Executive Director	0	0	465	105	0	70	640
5	LING SIU CHUO	Non-Executive Non-Independent Director	36	0	0	0	0	0	36
6	YONG NYET YUN	Independent Director	90	0	0	0	0	0	90
7	JACK WILLIEN @ WILLIAM ANAK JINEP	Independent Director	36	0	0	0	0	0	36
8	DR. LAI YEW HOCK, DOMINIC	Independent Director	74	0	0	0	0	0	74
9	IZAN NADIAWATI BINTI MOHAMAD TABIB	Independent Director	36	0	0	0	0	0	36

No	Name	Directorate	Group ('000)						
			Fee	Allowance	Salary	Bonus	Benefits-in-kind	Other emoluments	Total
1	TAN SRI DATUK LING CHIONG HO	Executive Director	0	0	2,400	560	0	127	3,087
2	LING CHIONG SING	Executive Director	0	0	1,665	315	0	83	2,063
3	LING CHIONG PIN	Executive Director	0	0	525	115	0	27	667
4	DATUK LING LU KIONG	Executive Director	0	0	465	105	0	70	640
5	LING SIU CHUO	Non-Executive Non-Independent Director	36	0	0	0	0	0	36
6	YONG NYET YUN	Independent Director	90	0	0	0	0	0	90
7	JACK WILLIEN @ WILLIAM ANAK JINEP	Independent Director	36	0	0	0	0	0	36
8	DR. LAI YEW HOCK, DOMINIC	Independent Director	74	0	0	0	0	0	74
9	IZAN NADIAWATI BINTI MOHAMAD TABIB	Independent Director	36	0	0	0	0	0	36

CORPORATE GOVERNANCE OVERVIEW STATEMENT

(Cont'd)

3.1 Remuneration of Senior Management

The Board is of the view that disclosure of Senior Management's remuneration on a named basis, in bands of RM50,000, may be prejudicial to the Group's business interests. Such disclosure could adversely affect the Company's ability to attract and retain talent in a highly competitive market.

Nevertheless, the Board ensures that the remuneration of Senior Management is fair, reasonable, and commensurate with both the performance of the Company and individual responsibilities. The framework is designed to attract, retain, and motivate high-calibre executives who are capable of leading the Group effectively and delivering sustainable value to shareholders.

PRINCIPLES B – EFFECTIVE AUDIT AND RISK MANAGEMENT

4.0 Audit and Risk Management Committee

The Board recognises its responsibility to maintain a robust risk management framework and sound system of internal control in order to safeguard shareholders' investments, the Group's assets and stakeholders' interests.

Through the Audit and Risk Management Committee ("ARMC"), the Board has established an ongoing process for identifying, evaluating and managing significant risks faced by the Group. This process includes continuous enhancements to the risk management and internal control systems in response to changes in the business environment and evolving regulatory requirements. The ARMC is supported by Management and the Internal Audit function in carrying out its oversight responsibilities.

Further details on the ARMC's activities are provided in the Audit and Risk Management Committee Report on pages 98 to 101 of this Annual Report.

4.1 Risk Management and Internal Control

The Group has in place a structured risk management and internal control framework which enables the Board to monitor key business risks and ensure appropriate mitigation measures are implemented.

A comprehensive overview of the framework and its effectiveness is disclosed in the Statement on Risk Management and Internal Control on pages 93 to 97 of this Annual Report.

4.2 Relationship with Auditors

The Board, through the ARMC, maintains a formal and transparent relationship with both the internal and external auditors. This ensures that professional advice is obtained as needed and that the Group remains in full compliance with applicable accounting standards and regulatory requirements.

The ARMC meets with the external auditors at least once annually to review the audit plan, discuss key audit findings, and exchange views on matters requiring the Committee's attention. Key features of the ARMC's Terms of Reference are presented on pages 98 to 101 of this Annual Report.

In accordance with Paragraph 15.23 of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, the external auditors have reviewed this Statement and reported to the Board that, in all material respects, it has been prepared in accordance with the disclosures required under paragraphs 41 and 42 of the Statement on Risk Management and Internal Control: Guidelines for Directors of Listed Issuers, and that it is factually accurate.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

(Cont'd)

PRINCIPLES C – INTERGRITY IN CORPORATE REPORTING AND MEANINGFUL RELATIONSHIP WITH STAKEHOLDERS

5.0 Integrity of Financial Reporting

The Board, through the ARMC, ensures that quarterly reports and annual financial statements present a true and fair view of the Group's financial performance and position. The statements are reviewed by the ARMC before recommendation to the Board for approval. The external auditors provide further assurance by expressing their independent opinion on the financial statements.

5.1 Corporate Disclosure and Communication

The Board recognises the importance of timely dissemination of accurate information pertaining to the Group's business activities and financial performance to its shareholders, investors and other stakeholders.

The Group's financial results, announcements, annual report and circulars can be accessed from the Bursa Malaysia Securities Berhad's website at www.bursamalaysia.com. In addition, shareholders and investors may also access other information about the Group via the Company's corporate website at www.shinyanggroup.com.my.

5.2 Communication with Shareholders and Investors

The Group values open, effective and transparent communication with shareholders and investors to provide a clear and accurate picture of its performance, prospects and strategic direction. Information is disseminated through quarterly financial results, announcements, annual reports, circulars, and notices of general meetings.

The Group Managing Director and the Chief Operating Officer cum Company Secretary also hold dialogues with institutional investors and conduct presentations to analysts to update them on the Group's performance, expansion plans and other matters of interest.

The Annual General Meeting ("AGM") remains the principal platform for engagement with shareholders. At the AGM, shareholders are encouraged to actively participate by raising questions on the resolutions proposed and the Group's operations in general. Where immediate answers cannot be provided, the Chairman undertakes to provide a written response after the meeting.

The Chairman of the Board also addresses shareholders at the AGM with a review of the Group's performance and outlines prospects for the subsequent financial year, as further elaborated in the Chairman's Statement on pages 19 to 20 of this Annual Report.

All resolutions tabled at the AGM are voted by poll. An independent scrutineer is engaged to oversee the process, facilitate the counting of votes and provide independent verification of the results. The outcomes of the AGM are released to Bursa Malaysia on the same day, ensuring that the investing public is promptly informed.

The Group's website, www.shinyanggroup.com.my serves as an important channel for shareholders and investors to access up-to-date information on the Group. Shareholders may also contact the Company Secretary directly for any enquiries.

5.3 Corporate Governance Report

Pursuant to paragraph 15.25(2) of the Listing Requirement, the Corporate Governance Report which discloses the application of each Practice of the MCCG 2021 by the Group in the format prescribed by Bursa Malaysia is available at the Group's website, www.shinyanggroup.com.my

This Corporate Governance Overview Statement is made in accordance with a resolution of the Board dated 20 October 2025.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

This Statement on Risk Management and Internal Control (“Statement”) is made pursuant to Paragraph 15.26(b) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad (“Bursa Securities”) and is guided by the Statement on Risk Management and Internal Control: Guidelines for Directors of Listed Companies (“the Guidelines”) as well as Practices 10.1 and 10.2 of the Malaysian Code on Corporate Governance 2021 (“MCCG 2021”). This Statement outlines the nature and scope of the Group’s risk management and internal control framework for the financial year ended 30 June 2025.

RESPONSIBILITY AND ACCOUNTABILITY

The Board

The Board acknowledges its responsibility for ensuring the adequacy and effectiveness of the Group’s Risk Management and Internal Control System. This includes the establishment of an appropriate control environment and risk management framework, processes and structures and continually reviewing the adequacy and integrity of the said systems to safeguard shareholders’ investment and the Group’s assets.

Through the ARMC, the Board has established an ongoing process to identify, evaluate and manage significant risks faced by the Group. This process is reviewed periodically and enhanced as necessary to ensure it remains effective and responsive to changes in the business environment and regulatory requirements.

The Group’s risk management framework encompasses financial, operational, and compliance controls designed to safeguard shareholder value and Group assets. The principal risk categories include business, competitive, compliance, corruption, credit, liquidity, operational, supply chain and technological risks.

The Board is aware of the limitations that are inherent in internal control and risk management systems which are designed to manage, rather than eliminate, the risks that may impede the achievement of the Group’s business objectives. Accordingly, it can only provide a reasonable, but not absolute assurance against material misstatement or losses, fraud or breaches of laws or regulations.

For the year under review and up to the date of this Statement, the Board is satisfied that the Group’s risk management and internal control system is adequate and effective in protecting shareholders’ investment, as well as the interests of customers, regulators, employees, and other stakeholders.

The Management

The Management is responsible for assisting the Board in implementing the processes for identifying, evaluating, monitoring and reporting risks and internal controls throughout the period. For the financial year under review, the Board has received assurance from the Chief Executive Officer and Group Managing Director that the Group’s risk management and internal control system is operating adequately and effectively, in all material aspects, based on the risk management and internal control system of the Group.

ENTERPRISE RISK MANAGEMENT

Risk Management Framework

The Group has established a structured Enterprise Risk Management (“ERM”) framework to identify, assess, monitor and mitigate principal risks that may impact the achievement of business objectives.

The ARMC has been delegated by the Board to oversee the Group’s risk management framework. The ARMC is responsible for reviewing and approving risk management policies, procedures, and methodologies, and for monitoring the effectiveness of risk mitigation measures implemented by Management.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

(Cont'd)

The Group's risk management framework is structured to ensure a systematic and integrated approach to risk management, consistent with the Guidance for Directors of Public Listed Companies on Statement on Risk Management and Internal Control.

The Group's risk management framework is set out in the diagram below:-



Risk Management Process

The Group's risk management process involves:

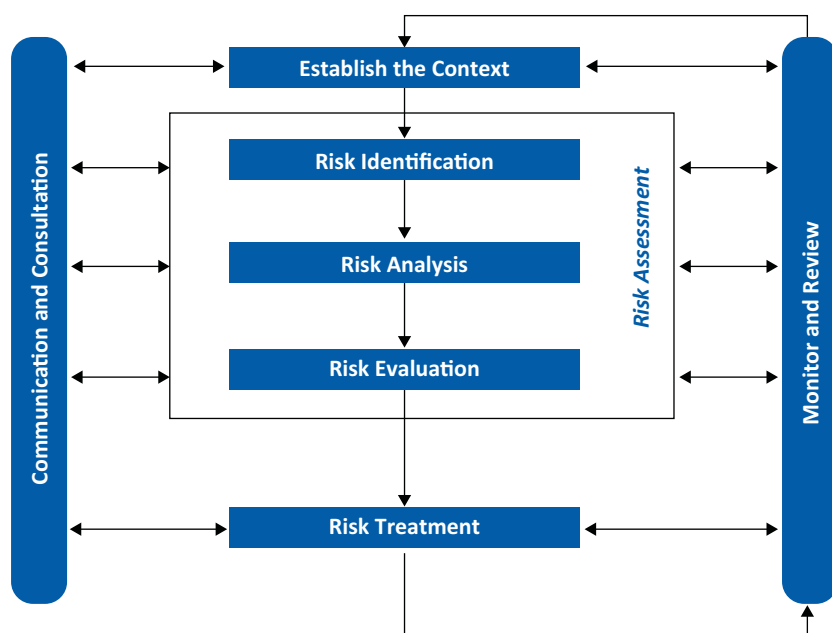
- Risk Identification – recognising risks that may impact achievement of objectives.
- Risk Evaluation – assessing risks based on likelihood and potential impact.
- Risk Mitigation – implementing control measures to manage risks within acceptable levels.
- Risk Monitoring and Reporting – ongoing tracking and quarterly reporting to ARMC and the Board.

All identified risks are recorded in a risk register, rated according to severity (Extreme, High, Medium or Low), and assigned to risk owners responsible for mitigation. The ARMC reviews progress quarterly, with findings escalated to the Board for oversight.

The Board recognises ERM as a strategic enabler that enhances shareholder value while embedding a risk-aware culture across the Group. ERM initiatives are continually refined to improve maturity levels, harmonise risk appetites across operations and strengthen the Group's risk culture.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

(Cont'd)



Summary of the risk management procedures

ELEMENTS OF INTERNAL CONTROL

The Board acknowledges its overall responsibility for the Group's system of risk management and internal control, which is designed to identify, evaluate, monitor, and manage the risks that may hinder the Group from achieving its strategic objectives.

The ARMC assists the Board in reviewing the adequacy and effectiveness of the system of risk management and internal control. During the financial year, the ARMC reviewed reports from the internal auditors ("IA") and deliberated on audit issues and recommendations together with Management's responses and action plans. Minutes of ARMC meetings were presented to the Board for further consideration and notation, and where appropriate, matters requiring the Board's attention and approval were escalated by the ARMC.

The Group's system of internal controls comprises the following key elements:-

Board Meeting

The Board meets at least quarterly, guided by a formal agenda of matters for discussion and approval. Comprehensive board papers are prepared to facilitate informed decision-making, supported by presentations, explanations, and feedback from Management. The Board also receives regular updates on the Group's activities and operations.

Organisational Structure with Defined Responsibility and Authority

The Group maintains an organisational structure with clearly defined lines of responsibility and authority, enabling effective response to changes in the business environment and accountability for operational performance. Significant capital and non-capital expenditures, as well as acquisitions and disposals, are subject to formal approval processes.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

(Cont'd)

Performance Management Framework

Comprehensive management reports, encompassing financial and non-financial key performance indicators, operational updates, and performance analyses, are prepared on a regular basis for Board review. A structured business planning and budgetary system is in place, enabling periodic measurement of actual performance against established targets.

Operational Policies and Procedures

Documented policies and procedures form an integral part of the Group's control system, safeguarding assets and ensuring accuracy and completeness of financial and operational information. These policies, issued through memoranda, circulars, and guidelines, are reviewed and updated periodically to meet evolving operational requirements.

Group Internal Audit

The internal audit ("IA") function of the Group is carried out in-house and led by the Group Internal Auditor. The primary role of the IA is to provide independent and objective assurance on the adequacy and effectiveness of the Group's system of internal controls, risk management, and governance processes. By adopting a systematic and risk-based approach, the IA supports the Board and the ARMC in strengthening the Group's internal control framework and ensuring continuous improvements.

To ensure the independence from Management, the Group Internal Auditor reports directly to ARMC.

The internal audit plans are approved by the ARMC on a periodic basis. The ARMC also monitors major internal audit findings to ensure they are promptly addressed and resolved. Significant findings and recommendations for improvements are highlighted to Management and the ARMC, with follow-up and reviews of action plans.

The Group IA is free from any relationships or conflict of interest, which could impair its objectivity and independence.

Quality Assurance

IA has established a quality assurance and improvement programme that includes internal and external assessments to evaluate the effectiveness of its processes. A peer review mechanism is also in place to ensure consistency and quality across audit engagements, under the leadership of an experienced team head.

Information and Communication

While Management is responsible for day-to-day internal controls, the Board retains authority to assess the adequacy of the system as it deems necessary. To support this oversight, the Board has unrestricted access to information from Management, the ARMC, internal and external auditors, and professional advisers at the Company's expense.

Assurance from the Management

The Board has received assurance from the Group Managing Director and Chief Executive Officer that the Group's risk management and internal control system is operating adequately and effectively, in all material aspects, based on the risk management practices and internal control system of the Group.

Audit and Risk Management Committee

The ARMC plays a critical role in ensuring the robustness of the internal control environment by:

- Reviewing the adequacy and effectiveness of the Group's internal control and risk management systems.
- Deliberating on internal audit findings and Management's responses.
- Monitoring progress on corrective actions for audit issues through quarterly reports.
- Reviewing the Group's quarterly financial results and recommending their adoption to the Board.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

(Cont'd)

REVIEW OF THE STATEMENT BY EXTERNAL AUDITOR

The external auditors have reviewed this Statement on Risk Management and Internal Control pursuant to the scope set out in Audit and Assurance *Practice Guide 3 (AAPG 3): Guidance for Auditors on Engagements to Report on the Statement on Risk Management and Internal Control included in the Annual Report*, issued by the Malaysian Institute of Accountants ("MIA"). The review was conducted for inclusion in the Annual Report of the Group for the financial year ended 30 June 2025.

Based on their review, the external auditors reported to the Board that nothing has come to their attention that causes them to believe that this Statement, in all material respects, has not been prepared in accordance with the disclosures required by paragraphs 41 and 42 of the Statement on Risk Management and Internal Control: Guidelines for Directors of Listed Issuers, nor is it factually inaccurate.

It should be noted that AAPG 3 does not require the external auditors to consider whether the Statement covers all risks and controls, or to form an opinion on the adequacy and effectiveness of the Group's risk management and internal control system, including the assessment and opinion of the Directors and Management thereon. The report by the external auditors is made solely for, and directed solely to, the Board of Directors in connection with compliance with the Listing Requirements of Bursa Malaysia Securities Berhad, and for no other purpose. The external auditors do not assume responsibility to any other person other than the Board of Directors in respect of this report.

CONCLUSION

The Board acknowledges its responsibility for maintaining a sound system of risk management and internal control, and remains committed to continuously improving these systems to adapt to the evolving and challenging business environment. Ongoing management efforts are in place to enhance the Group's internal control and risk management framework in line with best practices and regulatory expectations.

For the financial year under review, the Board confirms that there were no major internal control weaknesses that could result in material loss or uncertainty to the Group.

This Statement on Risk Management and Internal Control has been reviewed and approved by the Board of Directors in accordance with a resolution passed on 20 October 2025.

AUDIT AND RISK MANAGEMENT COMMITTEE REPORT

MEMBERS

Yong Nyet Yun

Chairman and Independent Non -Executive

Dr. Lai Yew Hock, Dominic

Independent Non -Executive

Jack Willien @ William Anak Jinep

Independent Non -Executive

Izan Nadiawati Binti Mohamad Tabib

Independent Non -Executive

Ling Siu Chuo

Non-Independent Non-Executive

TERMS OF REFERENCE

The Committee was established in Year 2010 and with effect from Year 2020, it was renamed as Audit and Risk Management Committee ("ARMC"), to serve as a Committee of the Board, with the terms of reference set out below:

COMPOSITION OF THE COMMITTEE

- The Committee shall comprise not less than three (3) members.
- All members of the Committee must be Non-Executive Directors, with a majority of independent Directors.
- All members of the Committee should be financially literate and at least one member of the Committee must be a member of the Malaysian Institute of Accountants ('MIA'). The Chairman of Audit & Risk Management Committee is a member of Malaysian Institute of Accountants, a Fellow member of CPA Australia and a member of Chartered Tax Institute of Malaysia.
- No alternate director shall be appointed as a member of the Committee.
- The Chairman who shall be elected by the members of the Committee must be an Independent Non-Executive Director.
- Any vacancy in the Committee resulting in non-compliance of the said requirements must be filled within three (3) months.
- No former key audit partner shall be appointed as a member of the ARMC, unless he/she has observed a cooling-off period of at least three (3) years before such appointment.
- All members must possess sound judgment, objectivity, management experience, integrity and knowledge of the industry.
- The term of office and performance of the Committee members shall be reviewed by the Board at least once every three (3) years.

DUTIES AND RESPONSIBILITIES

- Provide assistance to the Board of Directors in fulfilling its fiduciary responsibilities relating to the corporate accounting practices for the Company and the Group.
- Maintain a direct line of communication between the Board and the external and internal auditors.
- Review and monitor to ensure that an adequate system of risk management for the management to safeguard the Group's assets and operations.
- Prepare reports, if the circumstances arise, or at least once a year, to the Board summarising the work performed in fulfilling the Committee's primary responsibilities.
- Undertake any other activities, as authorised by the Board.
- Act upon the Board's request to direct and where appropriate, supervise any special projects or investigation considered necessary and review investigation reports on any major issues with regard to the management of the Group.
- Report promptly to Bursa Securities Malaysia Berhad on any matter reported to the Board, which has not been satisfactorily resolved resulting in a breach of the Bursa Malaysia Main Market Listing Requirement.

AUDIT AND RISK MANAGEMENT COMMITTEE REPORT

(Cont'd)

AUTHORITY

- The Committee is authorised to seek any information it requires from employees, who are required to co-operate with any request made by the Committee.
- The Committee shall have full and unlimited access to any information pertaining to the Group as well as direct communication with the internal and external auditors and with some senior management of the Group.
- The Committee shall have the resources that are required to perform its duties. The Committee can obtain, at the expense of the Group, outside legal or other independent professional advice, if it considers necessary.
- The Committee shall be able to convene meetings with external auditors, the internal auditors or both, excluding the attendance of other directors and employees of the Company, whenever deemed necessary.
- Where the Committee is of the view that the matter reported by it to the Board has not been satisfactorily resolved resulting in a breach of the Listing Requirements, the Committee shall promptly report such matter to Bursa Securities.

PROCEEDINGS

- The Secretary of the Company shall be the Secretary of the ARMC
- ARMC shall meet not less than four (4) times a year. The Committee meeting shall not combine with the Board meeting to uphold an objective and independent discussion during the meeting.
- The Secretary shall send notice to all Committee members prior to the meeting. Minutes of each meeting shall be kept at the registered office of the Company and circulated to all members in a timely manner.
- Minutes shall be confirmed at the following meeting of the Committee.
- No Director or employee shall attend any meeting of the Committee except at the ARMC's invitation, specific to the relevant meeting.
- Decisions of the Committee shall as far as possible be by consensus, failing which the decision will be by a simple majority.

FINANCIAL PROCEDURE AND FINANCIAL REPORTING

- Review the quarterly results and the year end financial statements, prior to the approval of the Board, focusing particularly on:-
- Any significant changes to accounting policies and practices;
 - Significant adjustments arising from the audits;
 - Compliance with accounting standards and other legal requirements; and
 - Going concern assumption.

RELATED PARTY TRANSACTIONS

- Review the recurrent related party transactions of a revenue or trading nature ("RRPT") entered into by the Company and the Group on a quarterly basis.
- Review the thresholds of the RRPTs to ensure compliance with the Main Listing Requirements of Bursa Securities.
- Review the draft proposal to seek shareholders' mandate for the Company and the Group to enter into RRPTs.

CONFLICT OF INTEREST

- Monitor and address any potential conflict of interest situations within the Group, including reviewing transactions, procedures, or courses of conduct that may raise concerns regarding management integrity.

AUDIT AND RISK MANAGEMENT COMMITTEE REPORT

(Cont'd)

RISK MANAGEMENT AND INTERNAL CONTROL

- To consider annually the internal control system and risk management framework adopted within the Group and to be satisfied that the methodology employed allows identification, analysis, assessment, monitoring and communication of risks in a regular and timely manner that will allow the Group to minimise losses and maximize opportunities.
- To ensure that the system of internal control is soundly conceived and in place, effectively administered and regularly monitored.
- To cause reviews to be made of the extent of compliance with established internal policies, standards, plans and procedures.
- To obtain assurance that proper plans for control have been developed prior to the commencement of major areas of change within the Group.
- To recommend to the Board steps to improve the system of internal control derived from the findings of the internal and external auditors and from consultations of the Audit & Risk Management Committee itself.

INTERNAL AUDIT

- Review and approve the yearly internal audit plan and audit programmes.
- Review the adequacy of the internal audit scope, functions, and resources of the internal audit and that it has the necessary authority to carry out its works.
- Review the results of the internal audit and ensure that appropriate action is taken by the Management on the recommendations of the internal audit.
- Review the performance of the internal audit to ensure that they are able to exercise independence in discharging their duties.
- Approve any appointment or termination of the staff members of the internal audit functions.

EXTERNAL AUDIT

- Review with the external auditors and approve the yearly external audit scope and plan.
- Review the independence and objectivity of the external auditors and their services, including non-audit services and professional fees, so as to ensure a proper balance between objectivity and value for money.
- Review the external audit reports and to evaluate their findings and recommendations for actions to be taken.
- Review the appointment and performance of external auditors, the audit fee and any questions of resignation or dismissal before making a recommendation to the Board.

MEETING

During the financial year ended 30 June 2025, five (5) committee meetings were held. A record of the attendance to these meetings is as follows:

	No. of Meetings Attended
Yong Nyet Yun	5/5
Jack Willien @ William Anak Jinep	5/5
Ling Siu Chuo	5/5
Dr. Lai Yew Hock, Dominic	5/5
Izan Nadiawati Binti Mohamad Tabib	5/5

The Committee also met with the external auditors twice in the financial year. Other directors and employees were invited to attend the Committee meeting on an as need basis at the Committee's invitation and specific to the relevant meeting. The Chairman of the Committee will report on key issues discussed at each meeting to the Board.

AUDIT AND RISK MANAGEMENT COMMITTEE REPORT

(Cont'd)

INTERNAL AUDIT FUNCTION

The internal audit function of the Group is outsourced to Shin Yang Corporate Services Sdn. Bhd. ("SYCS"), an affiliated company within the Shin Yang Holding Sendirian Berhad. The Internal Audit Department ("IAD") comprises 11 personnel (FY2024: 5), led by Mr. Bryan Chen, who is assisted by two Internal Audit Managers, each responsible for leading a respective audit team. Mr. Bryan Chen possesses relevant academic and professional qualifications, with extensive experience in internal auditing and corporate risk management across various industries.

The internal audit activities are reported directly to the ARMC based on the approved annual Internal Audit Plan. This plan is designed to encompass all entities within the Group, ensuring comprehensive coverage of operations. In addition to regular audits, the Internal Audit Department conducts investigations and special reviews at the management's request. Follow-up audits are performed to assess whether the management has implemented the necessary corrective actions.

During the financial year, the Internal Audit function carried out a series of audit engagements covering key risk and control areas, including operational processes, regulatory compliance, financial related control processes, risk management practices, and information technology controls. These reviews were aimed at assessing the adequacy, efficiency, and effectiveness of the Group's internal control environment as well as its adherence to established policies and procedures.

Follow-up reviews were also undertaken to evaluate the timely and appropriate implementation of management's remedial actions on audit findings. The results of these follow-up reviews, together with the status of outstanding issues, were reported to the ARMC for further deliberation and monitoring.

The Group incurred a total cost of RM 764,091.59 for its internal audit function for financial year ended 30 June 2025.

STATEMENT ON DIRECTORS' RESPONSIBILITY

The Main Market Listing Requirements of Bursa Malaysia Securities Berhad requires the Directors to issue a statement explaining their responsibility for preparing the Financial Statements.

The Directors are required under the Company Act 2016 to prepare financial statements which give a true and fair view of the state of affairs of the Group and the Company as at the end of each financial year and of their results and their cash flows for that year then ended.

In preparing the financial statements, the Directors have:-

- used appropriate accounting policies and are consistently applied;
- made reasonable and prudent judgments and estimates;
- ensured all applicable approved accounting standards in Malaysia, the provision of the Company Act 2016 and the Listing Requirements of the Bursa Malaysia Securities Berhad have been followed; and
- prepared the financial statements on a going concern basis.

The Directors are responsible for ensuring that proper accounting records are maintained which disclose, with reasonable accuracy, the financial position of the Group and the Company, and which enable them to ensure that the financial statements comply with the Act. The Directors have general responsibilities for taking such steps that are reasonably available to them to safeguard the assets of the Group and the Company and to prevent and detect fraud and other irregularities.

This statement is made in accordance with the resolution of the Board of Directors dated 20 October 2025

ADDITIONAL COMPLIANCE INFORMATION

i) Shares Buy-back

During the financial year ended 30 June 2025, the Company bought back 7,655,300 shares from the open market as follows:

Month of Purchase	Total number Of Shares Purchased	Total Purchase Consideration (RM)	Highest Price Paid (RM)	Lowest Price Paid (RM)	Average Price Paid (RM)
July 2024	710,000	614,550	0.945	0.775	0.866
August 2024	915,000	826,150	1.060	0.805	0.903
September 2024	880,000	727,900	0.860	0.795	0.827
October 2024	560,000	487,150	0.920	0.830	0.870
November 2024	600,000	542,850	0.935	0.860	0.905
December 2024	800,000	674,700	0.920	0.825	0.843
January 2025	540,000	452,900	0.865	0.825	0.839
February 2025	1,130,000	909,850	0.830	0.775	0.805
March 2025	970,000	748,200	0.820	0.745	0.771
April 2025	285,000	207,375	0.755	0.685	0.728
May 2025	155,300	119,559	0.780	0.745	0.770
June 2025	110,000	87,050	0.805	0.780	0.791
TOTAL	7,655,300	6,398,234	1.060	0.685	0.836

All of the shares purchased by the Company were retained as treasury shares. As at 30 June 2025, a total of 77,910,000 shares were held as treasury shares.

ii) Imposition of Sanction and / or Penalties

There were no sanctions and/or penalties on the Company or its subsidiaries, directors or management by the relevant regulatory bodies during the financial year ended 30 June 2025.

ADDITIONAL COMPLIANCE INFORMATION

(Cont'd)

iii) Non-Audit Fees

The amount of non-audit fees paid to the external auditor by the Company and its subsidiaries during the financial year ended 30 June 2025 amounted to RM113,400 for the professional services rendered as follows:

Company	Review of Internal Control System (RM)	Tax Fee (RM)	Total (RM)
SYGROUP	5,000	5,000	10,000
Its subsidiaries	-	103,400	103,400
Total (RM)	5,000	108,400	113,400

iv) Variation of Results

There were no material variances between the audited results of the financial year ended 30 June 2025 and the announced unaudited results.

v) Profit Guarantee

There were no profit guarantees given by the Company and its subsidiaries.

vi) Revaluation Policy

The Group does not adopt a policy of regular revaluation.

vii) Share Options Offered to Non-Executive Directors

There were no share options granted during the financial year ended 30 June 2025.

viii) Utilisation of Rights Issue Proceeds

There were no rights issue proceeds during the financial year ended 30 June 2025.

ix) Recurrent Related Party Transactions of a Revenue or Trading Nature ("RRPT")

The RRPT entered into by the Group during the financial year ended 30 June 2025 were as follows:

Name of Related Parties	Nature of transaction with the Related Parties	Business Activities of Related Parties	Manner of relationship in the Related Parties		Financial Year Ended 30 June 2025 Actual (RM'000)	
			Director	Major Shareholder		
Shin Yang Holding Sdn Bhd and Companies related to Shin Yang Holding Sdn Bhd						
1.	Shin Yang Holding Group ⁽¹⁾	Provision of shipping services by the Group	Hypermarket and departmental store, hotel business, property developing, wood-based products manufacturing, research & development of wood products, reforestation and oil palm operations, quarry operation, construction and engineering, parts & hardware supplies, agriculture, glue manufacturing, plastic manufacturing, sales of marine equipment and electrical engineering	Yes	Yes	123,508

ADDITIONAL COMPLIANCE INFORMATION

(Cont'd)

Name of Related Parties		Nature of transaction with the Related Parties	Business Activities of Related Parties	Manner of relationship in the Related Parties		Financial Year Ended 30 June 2025 Actual (RM'000)
				Director	Major Shareholder	
2.	Shin Yang Holding Group ⁽¹⁾	Provision of fabrication services by the Group	Reforestation and wood-based products manufacturing, quarry operation, construction and engineering, and parts & hardware supplies.	Yes	Yes	756
3.	Shin Yang Holding Group ⁽¹⁾	Provision of gas services by the Group	Property developing, wood-based products manufacturing, research & development of wood products, reforestation and oil palm operations, quarry operation, construction and engineering, parts & hardware supplies, agriculture, glue manufacturing and electrical engineering	Yes	Yes	1,352
4.	Shin Yang Holding Group ⁽¹⁾	Provision of car dealership and sales of spare parts, repairing and servicing of motor vehicle by the Group	Hypermarket and departmental store, hotel business, property developing, wood-based products manufacturing, research & development of wood products, reforestation and oil palm operations, quarry operation, construction and engineering, transportation services and logistics, parts & hardware supplies, agriculture, glue manufacturing, plastic manufacturing, sales of marine equipment and electrical engineering, management & consulting services	Yes	Yes	2,435
5.	Shin Yang Holding Group ⁽¹⁾	Purchase of marine hardware supplies and spare parts by the Group	Trading house, construction and engineering, and transportation and haulage service	Yes	Yes	18,645
6.	Shin Yang Holding Group ⁽¹⁾	Rental of properties by the Group	Investment and properties holding, wood based products manufacturing, quarry operation and construction & engineering	Yes	Yes	4,138
7.	Shin Yang Holding Group ⁽¹⁾	Purchase of transportation services and hotel accommodation by the Group	Investment holding, transportation and haulage services, provision of bus services for the Group's employees as well as ticketing agents and provision of hotel accommodation	Yes	Yes	2,475
8.	Shin Yang Holding Group ⁽¹⁾ and Shin Yang Services Sdn Bhd ⁽²⁾	Purchase of diesel and bunker by the Group	Shell petrol & diesel and other petroleum products supplies, Industrial trading house (centralised procurements)	Yes	Yes	8,729

ADDITIONAL COMPLIANCE INFORMATION

(Cont'd)

Name of Related Parties		Nature of transaction with the Related Parties	Business Activities of Related Parties	Manner of relationship in the Related Parties		Financial Year Ended 30 June 2025 Actual (RM'000)
				Director	Major Shareholder	
Companies connected to the Directors or Person Connected to the Directors						
9.	Ling Family Group ⁽³⁾	Provision of shipping services by the Group	Equipment and machinery supplies, tyre retreading, oil palm plantation, wet market supply in hypermarket, construction and engineering, trading of scrap metal and hydraulic hose supplies	Yes	Yes	11,501
10.	Ling Family Group ⁽³⁾	Provision of fabrication services by the Group	Equipment and machinery supplies, tyre retreading and trading of scrap metal	Yes	Yes	1,256
11.	Ling Family Group ⁽³⁾	Provision of gas services by the Group	Equipment and machinery supplies, tyre retreading, oil palm plantation and trading of scrap metal	Yes	Yes	601
12.	Ling Family Group ⁽³⁾	Provision of car dealership and sales of spare parts, repairing and servicing of motor vehicle by the Group	Equipment and machinery supplies, tyre retreading, oil palm plantation, wet market supply in hypermarket, construction and engineering and hydraulic hose supplies	Yes	Yes	1,277
13.	Ling Family Group ⁽³⁾	Purchase of marine hardware supplies and spare parts by the Group	Ration supplier, trading house, workshop operation and trading of scrap metal.	Yes	Yes	5,960
14.	Ling Family Group ⁽³⁾	Rental of property by the Group	Provision of berthing facilities and letting of properties	Yes	Yes	46
15.	Ling Family Group ⁽³⁾	Purchase of transportation services and accommodation services by the Group	Public transportation and provision of hotel accommodation.	Yes	Yes	46

Notes:-

⁽¹⁾ Subsidiary companies of Shin Yang Holding Sdn Bhd, which Tan Sri Datuk Ling Chiong Ho, Ling Chiong Sing and Ling Chiong Pin who are the Directors and Major Shareholders. Shin Yang Holding Sdn. Bhd. is the holding company of SYGROUP.

⁽²⁾ Associated companies of Shin Yang Holding Group

⁽³⁾ Companies in which Tan Sri Datuk Ling Chiong Ho, Ling Chiong Sing, Ling Chiong Pin, Ling Siu Chuo and Datuk Ling Lu Kiong have substantial interests and / or directorships.



FINANCIAL

STATEMENT



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DIRECTORS' REPORT

The directors hereby submit their report and the audited financial statements of the Group and of the Company for the financial year ended 30 June 2025.

PRINCIPAL ACTIVITIES

The Company is principally engaged in the business of investment holding and property holding. The principal activities of the subsidiaries are set out in Note 6 to the financial statements. There have been no significant changes in the nature of these activities other than addition of motor vehicle dealership during the financial year.

RESULTS

	The Group RM	The Company RM
Profit after taxation for the financial year	184,286,652	50,041,365
Attributable to:-		
Owners of the Company	164,129,728	50,041,365
Non-controlling interests	20,156,924	-
	184,286,652	50,041,365

DIVIDENDS

The Company paid a final dividend of 3.00 sen per ordinary share amounting to RM33,783,309 for the financial year ended 30 June 2024 on 13 December 2024.

At the forthcoming Annual General Meeting, a final dividend of 5.00 sen per ordinary share in respect of the current financial year will be proposed for shareholders' approval. The financial statements for the current financial year do not reflect this proposed dividend. Such dividend, if approved by the shareholders, will be accounted for in the shareholders' equity as appropriation of retained earnings in the financial period ending 31 December 2025.

DIRECTORS' REPORT

(Cont'd)

RESERVES AND PROVISIONS

There were no material transfers to or from reserves or provisions during the financial year other than those disclosed in the financial statements.

ISSUES OF SHARES AND DEBENTURES

During the financial year:-

- (a) there were no changes in the issued and paid-up share capital of the Company; and
- (b) there were no issues of debentures by the Company.

TREASURY SHARES

During the financial year, the Company purchased 7,655,300 of its issued ordinary shares from the open market at an average price of RM0.84 per share. The total consideration paid for the purchase was RM6,398,234 including transaction costs. The shares purchased are being held as treasury shares in accordance with Section 127(6) of the Companies Act 2016 and are presented as a deduction from equity. The details of the treasury shares are disclosed in Note 18 to the financial statements.

OPTIONS GRANTED OVER UNISSUED SHARES

During the financial year, no options were granted by the Company to any person to take up any unissued shares in the Company.

BAD AND DOUBTFUL DEBTS

Before the financial statements of the Group and of the Company were made out, the directors took reasonable steps to ascertain that action had been taken in relation to the writing off of bad debts and the making of allowance for impairment losses on receivables and satisfied themselves that all known bad debts had been written off and that adequate allowance had been made for impairment losses on receivables.

At the date of this report, the directors are not aware of any circumstances that would require the further writing off of bad debts, or the additional allowance for impairment losses on receivables in the financial statements of the Group and of the Company.

DIRECTORS' REPORT

(Cont'd)

CURRENT ASSETS

Before the financial statements of the Group and of the Company were made out, the directors took reasonable steps to ensure that any current assets, which were unlikely to be realised in the ordinary course of business, including their value as shown in the accounting records of the Group and of the Company, have been written down to an amount which they might be expected so to realise.

At the date of this report, the directors are not aware of any circumstances which would render the values attributed to the current assets in the financial statements misleading.

VALUATION METHODS

At the date of this report, the directors are not aware of any circumstances which have arisen which render adherence to the existing methods of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.

CONTINGENT AND OTHER LIABILITIES

At the date of this report, there does not exist:-

- (a) any charge on the assets of the Group and of the Company that has arisen since the end of the financial year which secures the liabilities of any other person; or
- (b) any contingent liability of the Group and of the Company which has arisen since the end of the financial year.

No contingent or other liability of the Group and of the Company has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the directors, will or may substantially affect the ability of the Group and of the Company to meet their obligations when they fall due.

CHANGE OF CIRCUMSTANCES

At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or the financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.

DIRECTORS' REPORT

(Cont'd)

ITEMS OF AN UNUSUAL NATURE

The results of the operations of the Group and of the Company during the financial year were not, in the opinion of the directors, substantially affected by any item, transaction or event of a material and unusual nature.

There has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, in the opinion of the directors, to affect substantially the results of the operations of the Group and of the Company for the financial year in which this report is made.

DIRECTORS

The names of directors of the Company who served during the financial year and up to the date of this report are as follows:-

Tan Sri Datuk Ling Chiong Ho **
 Ling Chiong Sing **
 Ling Chiong Pin **
 Ling Siu Chuo
 Datuk Ling Lu Kiong **
 Jack Willien @ William Anak Jinep **
 Yong Nyet Yun **
 Dr. Lai Yew Hock
 Izan Nadiawati Binti Mohamad Tabib

** These Directors are also Directors of the Company's subsidiaries.

The names of directors of the Company's subsidiaries who served during the financial year and up to the date of this report, not including those directors mentioned above, are as follows:-

Dennis Ling Lu Jing	
Ling Lu Kuang	(Resigned on 11.9.2025)
Vincent Ling Lu Yew	
Tan Yeow Cheok	
Tang Tiong Ing	
Hou Siu Kee	
Gary Tan Yow Hoo	
Ting Hien Liong	
Hou Su Ee	(Alternate Director to Hou Siu Kee)
Hong Kwang Meng	
Lau Sie Ping	
Ngu Chee Sing	
Loretta Jane Lau Mei Nah	
Lawrence Bin Ara	
Azman Bin Sulaiman	

DIRECTORS' REPORT

(Cont'd)

DIRECTORS (CONT'D)

The names of directors of the Company's subsidiaries who served during the financial year and up to the date of this report, not including those directors mentioned above, are as follows:- (Cont'd)

Lim Miang Chiang
K Purushothaman A/L Kunjamboo
Lim Fern Yong
Richard Ling Peng Liing
Ling Lu Siong
Yew Poh Aik
Yew Poh Chong

DIRECTORS' INTERESTS

According to the register of directors' shareholdings, the interests of directors holding office at the end of the financial year in shares of the Company and its related corporations during the financial year are as follows:-

	Number of Ordinary Shares			
	At 1.7.2024	Bought	Sold	At 30.6.2025
Ordinary Shares in the Holding Company, Shin Yang Holding Sendirian Berhad				
<i>Direct Interests</i>				
Tan Sri Datuk Ling Chiong Ho	6,250,000	-	-	6,250,000
Ling Chiong Sing	6,250,000	-	-	6,250,000
Ling Chiong Pin	6,250,000	-	-	6,250,000
Ordinary Shares in the Company				
<i>Direct Interests</i>				
Tan Sri Datuk Ling Chiong Ho	34,802,669	390,000	-	35,192,669
Ling Chiong Sing	34,802,669	-	-	34,802,669
Ling Chiong Pin	34,802,668	-	-	34,802,668
Ling Siu Chuo	36,000,009	-	-	36,000,009
Datuk Ling Lu Kiong	100,000	-	-	100,000
Yong Nyet Yun	100,000	-	-	100,000
Jack Willien @ William Anak Jinep	87,000	-	-	87,000
Dr. Lai Yew Hock	128,000	-	-	128,000
Deemed interest through Holding Company				
Tan Sri Datuk Ling Chiong Ho	660,412,796	-	-	660,412,796
Ling Chiong Sing	660,412,796	-	-	660,412,796
Ling Chiong Pin	660,412,796	-	-	660,412,796

DIRECTORS' REPORT

(Cont'd)

DIRECTORS' INTERESTS (CONT'D)

	At 1.7.2024	Number of Ordinary Shares		At 30.6.2025
		Bought	Sold	
Ordinary Shares in the related companies:				
<i>Direct Interests</i>				
Boulevard Enterprise (Kuching) Sdn. Bhd.				
Tan Sri Datuk Ling Chiong Ho	1	-	-	1
Ling Chiong Pin	1	-	-	1
Ling Chiong Sing	1	-	-	1
Boulevard Enterprise (Miri) Sdn. Bhd.				
Ling Chiong Sing	1	-	-	1
Executive Travel Agencies Sdn. Bhd.				
Tan Sri Datuk Ling Chiong Ho	78,000	-	-	78,000
Ling Chiong Sing	49,400	-	-	49,400
Lutong Land Sdn. Bhd.				
Tan Sri Datuk Ling Chiong Ho	4,800	-	-	4,800
Miri City Bus Sdn. Bhd.				
Ling Chiong Sing	84,890	-	-	84,890
Piasau Industries Sdn. Bhd.				
Ling Chiong Sing	49,999	-	-	49,999
Selangau Plantation Sdn. Bhd.				
Tan Sri Datuk Ling Chiong Ho	800	-	-	800
Shin Yang Engineering Sdn. Bhd.				
Tan Sri Datuk Ling Chiong Ho	1	-	-	1
Ling Chiong Pin	1	-	-	1
Ling Chiong Sing	1	-	-	1
Shin Yang Forestry Sdn. Bhd.				
Tan Sri Datuk Ling Chiong Ho	1,500,000	-	-	1,500,000
Ling Chiong Pin	1,500,000	-	-	1,500,000
Ling Chiong Sing	1,500,000	-	-	1,500,000
Shin Yang Building Product Sdn. Bhd. (Formerly known as Shin Yang Laminated Board Sdn. Bhd.)				
Tan Sri Datuk Ling Chiong Ho	300,125	-	-	300,125
Ling Chiong Pin	300,125	-	-	300,125
Ling Chiong Sing	300,125	-	-	300,125

DIRECTORS' REPORT

(Cont'd)

DIRECTORS' INTERESTS (CONT'D)

	Number of Ordinary Shares			
	At 1.7.2024	Bought	Sold	At 30.6.2025
Ordinary Shares in the related companies (cont'd):				
Shin Yang Sawmill Sdn. Bhd.				
Tan Sri Datuk Ling Chiong Ho	2,600,000	-	-	2,600,000
Ling Chiong Pin	2,600,000	-	-	2,600,000
Ling Chiong Sing	2,600,000	-	-	2,600,000
Shin Yang Trading Sdn. Bhd.				
Tan Sri Datuk Ling Chiong Ho	775,000	-	-	775,000
Ling Chiong Pin	750,000	-	-	750,000
Ling Chiong Sing	750,000	-	-	750,000
Shin Yang Wood System Sdn. Bhd.				
Tan Sri Datuk Ling Chiong Ho	1	-	-	1
Ling Chiong Sing	1	-	-	1
Woodville Development Sdn. Bhd.				
Tan Sri Datuk Ling Chiong Ho	2	-	-	2
Ling Chiong Sing	2	-	-	2

By virtue of their shareholdings in the holding company and the Company, Tan Sri Datuk Ling Chiong Ho, Ling Chiong Sing and Ling Chiong Pin are deemed to have interests in shares in its related corporations during the financial year to the extent the holding company and the Company have interests, in accordance with Section 8 of the Companies Act 2016.

The other directors holding office at the end of the financial year had no interest in shares, options over unissued shares or debentures of the Company or its related corporations during the financial year.

DIRECTORS' REPORT

(Cont'd)

DIRECTORS' BENEFITS

Since the end of the previous financial year, no director has received or become entitled to receive any benefit (other than directors' remuneration as disclosed in the "Directors' Remuneration" of this report) by reason of a contract made by the Company or a related corporation with the director or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest except for any benefits which may be deemed to arise from transactions entered into in the ordinary course of business with companies in which certain directors have substantial financial interests as disclosed in Note 37(b) to the financial statements.

Neither during nor at the end of the financial year was the Group or the Company a party to any arrangements whose object is to enable the directors to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

DIRECTORS' REMUNERATION

The details of the directors' remuneration paid or payable to the directors of the Company during the financial year are as follows:-

	The Group RM	The Company RM
Fees	272,000	272,000
Salaries, bonuses and other benefits	6,157,804	4,983,045
Defined contribution benefits	298,943	244,800
	<u>6,728,747</u>	<u>5,499,845</u>

INDEMNITY AND INSURANCE COST

No indemnities were given to, nor insurance effected for, the directors, officers or auditors of the Company.

DIRECTORS' REPORT

(Cont'd)

SUBSIDIARIES

The details of the Company's subsidiaries are disclosed in Note 6 to the financial statements.

SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR

The significant events during the financial year are disclosed in Note 33.1 to the financial statements.

HOLDING COMPAY

The immediate and ultimate holding company is Shin Yang Holding Sendirian Berhad, a company incorporated in Malaysia.

CHANGE OF FINANCIAL YEAR END

Subsequent to the financial period, the Company has changed its financial year end from 30 June to 31 December to align the group's reporting cycle more effectively with its operational planning and strategic requirements.

DIRECTORS' REPORT

(Cont'd)

AUDITORS

The auditors, Crowe Malaysia PLT, have expressed their willingness to continue in office.

The details of the auditors' remuneration for the financial year are as follows :-

	The Group RM	The Company RM
Audit fees	<u>423,000</u>	<u>95,000</u>

Signed in accordance with a resolution of the directors dated 31 October 2025

Yong Nyet Yun
Director

Ling Siu Chuo
Director

STATEMENT BY DIRECTORS

RSUANT TO SECTION 251(2) OF THE COMPANIES ACT 2016

We, Yong Nyet Yun and Ling Siu Chuo, being two of the directors of Shin Yang Group Berhad, state that, in the opinion of the directors, the financial statements set out on pages 127 to 223 are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as of 30 June 2025 and of their financial performance and cash flows for the financial year ended on that date.

Signed in accordance with a resolution of the directors dated 31 October 2025

Yong Nyet Yun
Director

Ling Siu Chuo
Director

STATUTORY DECLARATION

PURSUANT TO SECTION 251(1)(b) OF THE COMPANIES ACT 2016

I, Wong Jee Haw, MIA Membership Number: 54013, being the officer primarily responsible for the financial management of Shin Yang Group Berhad, do solemnly and sincerely declare that the financial statements set out on pages 127 to 223 are, to the best of my knowledge and belief, correct and I make this solemn declaration conscientiously believing the declaration to be true, and by virtue of the Statutory Declarations Act 1960.

Subscribed and solemnly declared by the above mentioned
Wong Jee Haw
at Miri in the State of Sarawak
on 31 October 2025

Wong Jee Haw

Before me
Datuk Lawrence Lai Yew Son
Commissioner For Oaths (No. Q025)
Lot 1155, 1st Floor,
Miri Waterfront Commercial Centre, Jalan Sri Dagang,
98000 Miri, Sarawak.

INDEPENDENT AUDITORS' REPORT

to the members of SHIN YANG GROUP BERHAD

(Incorporated in Malaysia)

Registration No: 200401027554 (666062-A)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

Opinion

We have audited the financial statements of Shin Yang Group Berhad, which comprise the statements of financial position as at 30 June 2025 of the Group and of the Company, and the statements of profit or loss and other comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and notes to the financial statements, including material accounting policy information, as set out on pages 127 to 223.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 30 June 2025, and of their financial performance and their cash flows for the financial year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

Basis for Opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence and Other Ethical Responsibilities

We are independent of the Group and of the Company in accordance with the *By-Laws (on Professional Ethics, Conduct and Practice)* of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the Group and of the Company for the current financial year. These matters were addressed in the context of our audit of the financial statements of the Group and of the Company as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF SHIN YANG GROUP BERHAD

(INCORPORATED IN MALAYSIA)

REGISTRATION NO: 200401027554 (666062-A) (Cont'd)

Key Audit Matters

Revenue Recognition Refer to Note 28 in the financial statements	
Key Audit Matter	How our audit addressed the Key Audit Matter
(a) Revenue from freight, lighterage, charterage, hiring charges and transportation charges The Group's revenue from freight, lighterage, charterage, hiring charges and transportation charges is derived from a large volume of transactions. During the financial year, the Group recognised revenue of RM810.8 million from freight, lighterage, charterage, hiring charges and transportation charges, representing 43.0% of the Group's revenue. We identified revenue recognition of freight, lighterage, charterage, hiring charges and transportation charges as a key audit matter because of the significance of revenue in the financial statements in amount.	Our procedures included, amongst others:- ▪ Checked the effectiveness of internal control by performing walkthrough tests and test of controls on revenue cycle with samples documented on identified key controls. ▪ Tested samples of revenue and verified them to underlying supporting documents to ascertain whether revenue has been appropriately recognised. ▪ Assessed whether revenue transactions either side of the balance sheet date are recognised in the correct period. ▪ Assessed to material credit notes issued to the customers subsequent to reporting date.

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF SHIN YANG GROUP BERHAD

(INCORPORATED IN MALAYSIA)

REGISTRATION NO: 200401027554 (666062-A) (Cont'd)

Key Audit Matters (Cont'd)

Impairment on Trade Receivables Refer to Note 14 in the financial statements	
Key Audit Matter	How our audit addressed the Key Audit Matter
As at 30 June 2025, the Group's trade receivables were recorded at a gross amount of RM292.9 million with an impairment allowance of RM27.9 million. The management has assessed the recoverability of trade receivables by reviewing customers' ageing profile, credit history and trends, including status of subsequent settlement, and determine whether an impairment allowance is required. We identified impairment on trade receivables as a key audit matter because of the significance of trade receivables in the financial statements both in amount and nature, and the significant judgement required for assessing the recoverability of trade receivables.	Our procedures included, amongst others:- ▪ Reviewed the ageing analysis of receivables and testing the reliability thereof. ▪ Assessed the reasonableness of historical loss rate applied and understand and discussed the forward looking information gathered by the management in relation to the provision matrix and the application thereof. ▪ Reviewed subsequent cash collections for major receivables and overdue amounts. ▪ Reviewed collections and sales trend during the financial year for major receivables. ▪ Evaluated the reasonableness and adequacy of the allowance for impairment recognised. ▪ Assessed the completeness, accuracy and relevance of disclosure.

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF SHIN YANG GROUP BERHAD
(INCORPORATED IN MALAYSIA)
REGISTRATION NO: 200401027554 (666062-A) (Cont'd)

Key Audit Matters (Cont'd)

Impairment Assessment on Investment in Subsidiaries (Separate financial statement of the Company) Refer to Note 6 in the financial statements	
Key Audit Matter	How our audit addressed the Key Audit Matter
As at 30 June 2025, the carrying amount of the Company's investment in subsidiaries amounted to RM1,163.2 million, being 92.5% of the Company's total assets. With its significance in value, the management is required to perform impairment assessment of its investment in subsidiaries whenever there is an indication that the investments may be impaired. The management determined the recoverable amounts of investments using the higher of value in use ("VIU") and fair value less costs to sell ("FV") for the relevant investment. The fair value less costs to sell was determined by management based on adjusted net tangible assets of the subsidiary. Given the significant risks and complexity involved in estimating the recoverable amounts of the investments, we have identified the above requiring audit consideration.	Our procedures included, amongst others:- ▪ Evaluated the assessment of the indication of impairment loss. ▪ Evaluated the appropriateness of the impairment assessment methodology. ▪ Evaluated the assumptions applied in the impairment assessment. ▪ Assessed the objectivity, independence, reputation, experience and expertise of the internal expert. ▪ Checked the mathematical accuracy of management's computation of the fair value less costs of disposal.

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF SHIN YANG GROUP BERHAD

(INCORPORATED IN MALAYSIA)

REGISTRATION NO: 200401027554 (666062-A) (Cont'd)

Key Audit Matters (Cont'd)

Purchase Price Allocation ("PPA") Refer to Note 33 in the financial statements	
Key Audit Matter	How our audit addressed the Key Audit Matter
On 1 October 2024, the Company acquired 100% equity interests in Boulevard Jaya Sdn. Bhd with a cash consideration of RM27,500,000, and 60% equity interests each in Boulevard Motor Sdn. Bhd., Boulevard Motor (Labuan) Sdn. Bhd. and Boulevard Motor (Sabah) Sdn. Bhd. for a total consideration of RM117,000,000. The Company performed a PPA exercise for the acquisition, where the purchase consideration was allocated to the fair value of the identifiable assets acquired and the liabilities assumed, resulting in a bargain purchase of RM6.6 million on the business combination. In the PPA exercise, management engaged independent valuers to perform the valuation of the assets of Boulevard Jaya Sdn. Bhd., Boulevard Motor Sdn. Bhd., Boulevard Motor (Labuan) Sdn. Bhd. and Boulevard Motor (Sabah) Sdn. Bhd. We focused on this area as the determination of fair value of the identifiable assets acquired and liabilities assumed, including the identification of intangible assets, required significant management judgement in estimating the underlying assumptions applied.	Our procedures included, amongst others:- ▪ Assessed the competence, capabilities and objectivity of management's valuation expert. ▪ Obtained and received Share Sale Agreement; and identified critical terms with accounting impact, including the purchase consideration. ▪ Discussed with management and management's valuation experts to obtain an understanding of the PPA exercise. ▪ Assessed the methodology applied in the PPA exercise and the key assumptions used by management. ▪ Evaluated the adequacy of the disclosures in the financial statements.

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF SHIN YANG GROUP BERHAD

(INCORPORATED IN MALAYSIA)

REGISTRATION NO: 200401027554 (666062-A) (Cont'd)

Information Other than the Financial Statements and Auditors' Report Thereon

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements of the Group and of the Company and our auditors' report thereon.

Our opinion on the financial statements of the Group and of the Company does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Statements

The directors of the Company are responsible for the preparation of the financial statements of the Group and of the Company that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF SHIN YANG GROUP BERHAD

(INCORPORATED IN MALAYSIA)

REGISTRATION NO: 200401027554 (666062-A) (Cont'd)

Auditor's Responsibilities for the Audit of the Financial Statements (Cont'd)

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:-

- Identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF SHIN YANG GROUP BERHAD

(INCORPORATED IN MALAYSIA)

REGISTRATION NO: 200401027554 (666062-A) (Cont'd)

Auditor's Responsibilities for the Audit of the Financial Statements (Cont'd)

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Company for the current financial year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

OTHER MATTERS

This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

Crowe Malaysia PLT

201906000005 (LLP0018817-LCA) & AF 1018

Chartered Accountants

Wong Chie Bin

00950/01/2026 J

Chartered Accountant

Miri, Sarawak

31 October 2025

STATEMENTS OF FINANCIAL POSITION

AS AT 30 JUNE 2025

		The Group		The Company	
		2025	2024	2025	2024
	Note	RM	RM	RM	RM
ASSETS					
NON-CURRENT ASSETS					
Investment in subsidiaries	6	-	-	1,163,193,748	1,018,693,748
Investment in associates	7	2,944,697	3,060,266	682,500	682,500
Property, plant and equipment	8	1,043,691,183	877,086,570	59,972,057	47,181,126
Other investments	10	58,800	58,800	-	-
Intangible assets	11	8,750,348	8,765,943	-	-
Deferred tax assets	12	1,158,497	179,704	-	-
		<u>1,056,603,525</u>	<u>889,151,283</u>	<u>1,223,848,305</u>	<u>1,066,557,374</u>
CURRENT ASSETS					
Inventories	13	84,694,838	39,760,757	-	-
Amount owing by subsidiaries	9	-	-	1,732,881	975,748
Dividend receivable		-	-	-	95,000,000
Trade receivables	14	264,946,469	199,248,042	-	-
Other receivables	15	58,991,467	28,313,960	162,263	554,438
Contract assets	16	20,207,947	21,892,639	-	-
Current tax assets		669,653	1,808,941	-	-
Cash and bank balances	35	521,170,728	432,221,980	32,195,547	39,001,364
		<u>950,681,102</u>	<u>723,246,319</u>	<u>34,090,691</u>	<u>135,531,550</u>
TOTAL ASSETS		2,007,284,627	1,612,397,602	1,257,938,996	1,202,088,924

The annexed notes form an integral part of these financial statements.

STATEMENTS OF FINANCIAL POSITION

AS AT 30 JUNE 2025 (Cont'd)

		The Group		The Company	
	Note	2025	2024	2025	2024
		RM	RM	RM	RM
EQUITY AND LIABILITIES					
EQUITY					
Share capital	17	1,216,972,062	1,216,972,062	1,216,972,062	1,216,972,062
Treasury shares	18	(35,530,156)	(29,131,922)	(35,530,156)	(29,131,922)
Retained profits		534,112,847	403,766,428	24,179,817	7,921,761
Other reserves	19	(297,861,069)	(297,861,069)	-	-
Equity attributable to owners of the Company		1,417,693,684	1,293,745,499	1,205,621,723	1,195,761,901
Non-controlling interests		91,542,240	7,880,317	-	-
TOTAL EQUITY		1,509,235,924	1,301,625,816	1,205,621,723	1,195,761,901
NON-CURRENT LIABILITIES					
Lease liabilities	20	1,772,854	824,623	-	-
Bank borrowings	21	47,319,324	24,678,349	904,129	2,470,933
Deferred tax liabilities	12	63,402,800	51,847,674	-	-
		112,494,978	77,350,646	904,129	2,470,933
CURRENT LIABILITIES					
Trade payables	26	171,046,855	105,015,274	-	-
Contract liabilities	16	18,320,998	44,176,499	-	-
Other payables	27	93,697,780	31,726,508	49,329,058	1,812,271
Amount owing to a subsidiary	9	-	-	318,492	-
Lease liabilities	20	2,162,491	354,133	-	-
Bank borrowings	21	90,174,471	48,805,261	1,566,804	1,648,711
Current tax liabilities		10,151,130	3,343,465	198,790	395,108
		385,553,725	233,421,140	51,413,144	3,856,090
TOTAL LIABILITIES		498,048,703	310,771,786	52,317,273	6,327,023
TOTAL EQUITY AND LIABILITIES		2,007,284,627	1,612,397,602	1,257,938,996	1,202,088,924

The annexed notes form an integral part of these financial statements.

STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025

		The Group		The Company	
	Note	2025 RM	2024 RM	2025 RM	2024 RM
REVENUE	28	1,887,518,691	959,818,782	63,810,224	115,152,280
COST OF SALES		(1,631,790,841)	(824,399,711)	(1,648,473)	(1,754,374)
GROSS PROFIT		255,727,850	135,419,071	62,161,751	113,397,906
OTHER INCOME		36,993,658	29,879,729	120,831	253,578
FINANCE INCOME		14,446,817	13,712,951	1,243,440	1,634,004
ADMINISTRATIVE EXPENSES		(94,739,053)	(50,559,079)	(12,086,527)	(8,643,511)
OTHER EXPENSES		-	-	-	(98,504,534)
NET IMPAIRMENT GAIN ON FINANCIAL ASSETS	29	8,936,441	3,953,448	-	-
FINANCE COSTS		(6,526,385)	(5,439,687)	(184,857)	(273,050)
SHARE OF RESULTS OF EQUITY ACCOUNTED ASSOCIATES		274,431	(441,043)	-	-
PROFIT BEFORE TAXATION	30	215,113,759	126,525,390	51,254,638	7,864,393
INCOME TAX EXPENSE	31	(30,827,107)	(13,135,031)	(1,213,273)	(1,471,258)
PROFIT AFTER TAXATION, RE-PRESENTING TOTAL COMPREHENSIVE INCOME FOR THE FINANCIAL YEAR		184,286,652	113,390,359	50,041,365	6,393,135

The annexed notes form an integral part of these financial statements.

STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

		The Group		The Company	
	Note	2025 RM	2024 RM	2025 RM	2024 RM
PROFIT AFTER TAXATION					
ATTRIBUTABLE TO:-					
Owners of the Company:		164,129,728	110,624,905	50,041,365	6,393,135
Non-controlling interests		20,156,924	2,765,454	-	-
		<u>184,286,652</u>	<u>113,390,359</u>	<u>50,041,365</u>	<u>6,393,135</u>
TOTAL COMPREHENSIVE INCOME					
ATTRIBUTABLE TO:-					
Owners of the Company:		164,129,728	110,624,905	50,041,365	6,393,135
Non-controlling interests		20,156,924	2,765,454	-	-
		<u>184,286,652</u>	<u>113,390,359</u>	<u>50,041,365</u>	<u>6,393,135</u>
EARNINGS PER SHARE (SEN)					
Basic	32	<u>14.59</u>	<u>9.77</u>		

The annexed notes form an integral part of these financial statements.

STATEMENTS OF CHANGES IN EQUITY

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025

	Note	Share Capital RM	Treasury Shares RM	Other Reserves RM	Retained Profits RM	Attributable to Owners of the Company RM	Non- controlling Interests RM	Total Equity RM
The Group								
Balance at 1.7.2023		1,216,972,062	(24,775,956)	(297,861,069)	326,592,091	1,220,927,128	4,560,128	1,225,487,256
Profit after taxation for the financial year		-	-	-	110,624,905	110,624,905	2,765,454	113,390,359
Contributions by and distributions to owners of the Company:		1,216,972,062	(24,775,956)	(297,861,069)	437,216,996	1,331,552,033	7,325,582	1,338,877,615
- Purchase of treasury shares	18	-	(5,143,125)	-	-	(5,143,125)	-	(5,143,125)
- Treasury shares sold	18	-	787,159	-	502,841	1,290,000	-	1,290,000
- Dividends:								
- by the Company	34	-	-	-	(33,953,409)	(33,953,409)	-	(33,953,409)
- by subsidiaries to non-controlling interests		-	-	-	-	-	(1,500,000)	(1,500,000)
Total transactions with owners		-	(4,355,966)	-	(33,450,568)	(37,806,534)	(1,500,000)	(39,306,534)
Acquisition of subsidiaries		-	-	-	-	-	2,054,735	2,054,735
Balance at 30.6.2024		1,216,972,062	(29,131,922)	(297,861,069)	403,766,428	1,293,745,499	7,880,317	1,301,625,816

The annexed notes form an integral part of these financial statements.

STATEMENTS OF CHANGES IN EQUITY

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

	Note	Share Capital RM	Treasury Shares RM	Other Reserves RM	Retained Profits RM	Attributable to Owners of the Company RM	Non- controlling Interests RM	Total Equity RM
The Group								
Balance at 1.7.2024		1,216,972,062	(29,131,922)	(297,861,069)	403,766,428	1,293,745,499	7,880,317	1,301,625,816
Profit after taxation for the financial year		-	-	-	164,129,728	164,129,728	20,156,924	184,286,652
		1,216,972,062	(29,131,922)	(297,861,069)	567,896,156	1,457,875,227	28,037,241	1,485,912,468
Contributions by and distributions to owners of the Company:								
- Purchase of treasury shares	18	-	(6,398,234)	-	-	(6,398,234)	-	(6,398,234)
- Dividends:								
- by the Company	34	-	-	-	(33,783,309)	(33,783,309)	-	(33,783,309)
- by subsidiaries to non-controlling interests		-	-	-	-	-	(5,600,000)	(5,600,000)

The annexed notes form an integral part of these financial statements.

STATEMENTS OF CHANGES IN EQUITY

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

	Share Capital RM	Treasury Shares RM	Other Reserves RM	Retained Profits RM	Attributable to Owners of the Company RM	Non- controlling Interests RM	Total Equity RM
The Group							
Total transactions with owners	-	(6,398,234)	-	(33,783,309)	(40,181,543)	(5,600,000)	(45,781,543)
Acquisition of subsidiaries	-	-	-	-	-	68,859,999	68,859,999
Arising from increase in equity interest in a subsidiary	-	-	-	-	-	245,000	245,000
Balance at 30.6.2025	1,216,972,062	(35,530,156)	(297,861,069)	534,112,847	1,417,693,684	91,542,240	1,509,235,924

The annexed notes form an integral part of these financial statements.

STATEMENTS OF CHANGES IN EQUITY

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

The Company	Note	Share Capital RM	Treasury Shares RM	Retained Profits RM	Total Equity RM
Balance at 1.7.2023		1,216,972,062	(24,775,956)	34,979,194	1,227,175,300
Profit after taxation for the financial year		-	-	6,393,135	6,393,135
Transactions with owners					
Purchase of treasury shares	18	-	(5,143,125)	-	(5,143,125)
Treasury shares sold	18	-	787,159	502,841	1,290,000
Dividend on ordinary shares	34	-	-	(33,953,409)	(33,953,409)
Total transaction with owners		-	(4,355,966)	(33,450,568)	(37,806,534)
Balance at 30.6.2024		1,216,972,062	(29,131,922)	7,921,761	1,195,761,901

The annexed notes form an integral part of these financial statements.

STATEMENTS OF CHANGES IN EQUITY

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

The Company	Note	Share Capital RM	Treasury Shares RM	Retained Profits RM	Total Equity RM
Balance at 1.7.2024		1,216,972,062	(29,131,922)	7,921,761	1,195,761,901
Profit after taxation for the financial year		-	-	50,041,365	50,041,365
Transactions with owners					
Purchase of treasury shares	18	-	(6,398,234)	-	(6,398,234)
Dividend on ordinary shares	34	-	-	(33,783,309)	(33,783,309)
Total transaction with owners		-	(6,398,234)	(33,783,309)	(40,181,543)
Balance at 30.6.2025		1,216,972,062	(35,530,156)	24,179,817	1,205,621,723

The annexed notes form an integral part of these financial statements.

STATEMENTS OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025

		The Group		The Company	
	Note	2025 RM	2024 RM	2025 RM	2024 RM
CASH FLOWS FROM/(FOR) OPERATING ACTIVITIES					
Profit before taxation		215,113,759	126,525,390	51,254,638	7,864,393
Adjustments for:-					
Bad debt written off		26,889	228,398	-	-
Amortisation of intangible assets	11	15,595	-	-	-
Depreciation:					
- property, plant and equipment	8	92,956,456	89,829,329	1,002,831	1,053,185
- right-of-use assets	8	4,921,102	2,289,224	-	-
Dividend income		(1,800)	(1,200)	(57,575,000)	(109,500,000)
Fair value changes on forward contracts		-	(372,480)	-	-
Net gain on disposal of property, plant and equipment		(21,751,060)	(13,482,675)	(9,488)	(2,667)
Gain on disposal of non-current asset held for sale		-	(3,048,230)	-	-
Impairment loss:					
- trade and other receivables		1,475,576	354,263	-	-
- investment in a subsidiary		-	-	-	98,504,534
Interest expenses		6,526,385	5,439,687	184,857	273,050
Interest income		(14,446,817)	(13,712,951)	(1,243,440)	(1,634,004)
Gain on bargain purchase		(6,642,514)	-	-	-
Property, plant and equipment written off		9,341	1,325	2	-
Reversal of impairment loss on trade and other receivables		(10,412,017)	(4,307,711)	-	-
(Profit)/Loss retained in associates		(274,431)	441,043	-	-
Unrealised loss/(gain) on foreign exchange		1,679,425	(3,180,014)	-	-
Operating profit/(loss) before working capital changes		269,195,889	187,003,398	(6,385,600)	(3,441,509)

The annexed notes form an integral part of these financial statements.

STATEMENTS OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

	Note	The Group		The Company	
		2025 RM	2024 RM	2025 RM	2024 RM
Decrease/(Increase) in inventories		8,352,866	(5,812,016)	-	-
Decrease/(Increase) in trade and other receivables		24,303,127	(19,970,055)	392,175	1,082,025
(Decrease)/increase in trade and other payables		(38,242,494)	(25,745,495)	392,787	448,769
Decrease/(Increase) in contract assets		1,684,692	(19,802,956)	-	-
(Decrease)/Increase in contract liabilities		(25,855,501)	23,826,786	-	-
(Increase)/Decrease in amount owing by subsidiaries		-	-	(757,133)	2,606,410
Increase/(Decrease) in amount owing to a subsidiary		-	-	318,492	(53,625)
CASH FROM/(FOR) OPERATIONS		239,438,579	139,499,662	(6,039,279)	642,070
Interest income received		14,446,817	13,712,951	1,243,440	1,634,004
Interest expenses paid		(6,526,385)	(5,439,687)	(184,857)	(273,050)
Income tax paid		(21,902,364)	(9,164,588)	(1,409,591)	(2,015,105)
NET CASH FROM/(FOR) OPERATING ACTIVITIES		225,456,647	138,608,338	(6,390,287)	(12,081)

The annexed notes form an integral part of these financial statements.

STATEMENTS OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

	Note	The Group		The Company	
		2025 RM	2024 RM	2025 RM	2024 RM
CASH FLOWS (FOR)/FROM INVESTING ACTIVITIES					
Acquisition of subsidiaries	33	(18,262,369)	(3,271,034)	(97,376,000)	(8,338,200)
Additional investment in an existing subsidiary		-	-	-	(11,000,000)
Dividend received from subsidiaries		-	-	152,185,000	50,655,000
Dividend received from associates		390,000	-	390,000	-
Dividend received from others		1,800	1,200	-	-
Increase in fixed deposit pledged to licensed banks		(30,000)	(13,953)	-	-
Net movement in short term deposits with tenure more than 3 months		27,618,495	1,880,275	8,200,000	10,000,000
Purchase of property, plant and equipment	35	(90,569,419)	(32,977,731)	(13,799,063)	(24,145)
Proceeds from disposal of property, plant and equipment		35,326,095	24,805,241	14,787	3,552
Proceeds from disposal of non-current assets held for sale		-	14,233,506	-	-
NET CASH (FOR)/FROM INVESTING ACTIVITIES		(45,525,398)	4,657,504	49,614,724	41,296,207

The annexed notes form an integral part of these financial statements.

STATEMENTS OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

		The Group		The Company	
	Note	2025 RM	2024 RM	2025 RM	2024 RM
CASH FLOWS FOR FINANCING ACTIVITIES					
Acquisition of treasury shares		(6,398,234)	(5,143,125)	(6,398,234)	(5,143,125)
Dividend paid on ordinary shares		(33,783,309)	(33,953,409)	(33,783,309)	(33,953,409)
Dividend paid to non-controlling interests in subsidiaries		(5,600,000)	(1,500,000)	-	-
Net proceeds of floor stocks	35	2,258,237	-	-	-
Repayment of principal portion of hire purchase	35	(11,664,786)	(9,412,133)	(98,707)	(94,753)
Repayment of principal portion of lease liabilities	20	(1,868,918)	(352,584)	-	-
Net proceeds/(repayments) of revolving credits	35	5,000,000	(17,082,200)	-	-
Proceeds from term loan	35	1,990,000	285,000	-	-
Proceeds from obligation under hire purchase	35	2,594,100	-	-	-
Proceeds from issuance of ordinary shares to non-controlling interest		245,000	-	-	-
Repayment of term loans	35	(18,425,068)	(13,062,246)	(1,550,004)	(1,550,004)
Net (repayment)/proceeds of flexi financing		(5,381,947)	4,216,043	-	-
Net proceeds/(repayments) of banker acceptance	35	448,000	(43,820,000)	-	-
NET CASH FOR FINANCING ACTIVITIES		(70,586,925)	(119,824,654)	(41,830,254)	(40,741,291)

The annexed notes form an integral part of these financial statements.

STATEMENTS OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

	Note	The Group		The Company	
		2025 RM	2024 RM	2025 RM	2024 RM
NET INCREASE IN CASH AND CASH EQUIVALENTS		109,344,324	23,441,188	1,394,183	542,835
EFFECTS OF FOREIGN EXCHANGE TRANSLATION		(1,484,054)	767,309	-	-
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE FINANCIAL YEAR		126,078,205	101,869,708	1,001,364	458,529
CASH AND CASH EQUIVALENTS AT END OF THE FINANCIAL YEAR	35	233,938,475	126,078,205	2,395,547	1,001,364

The annexed notes form an integral part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025

1. GENERAL INFORMATION

The Company is a public limited liability company, incorporated and domiciled in Malaysia, and is listed on the Main Market of Bursa Malaysia Securities Berhad. The registered office which is also the principal place of business is Sublot 153 (Parent Lot 70), Jalan Kuala Baram, Kuala Baram 98100 Miri, Sarawak, Malaysia.

These financial statements comprise both separate and consolidated financial statements. The financial statements of the Company are separate financial statements, while the financial statements of the Group are consolidated financial statements that include those of the Company and its subsidiaries as of the end of the reporting period. The Company and its subsidiaries are collectively referred to as “the Group”.

The financial statements of the Group and the Company are presented in Ringgit Malaysia (“RM”), which is the Company’s functional and presentation currency.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the directors dated 31 October 2025.

2. HOLDING COMPANY

The immediate and ultimate holding company is Shin Yang Holding Sendirian Berhad, a company incorporated in Malaysia.

3. PRINCIPAL ACTIVITIES

The Company is principally engaged in the business of investment holding and property holding. The principal activities of the subsidiaries are set out in Note 6 to the financial statements. There have been no significant changes in the nature of these activities other than addition of motor vehicle dealership during the financial year.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

4. BASIS OF PREPARATION

The financial statements of the Group and of the Company are prepared under the historical cost convention and modified to include other bases of valuation as disclosed in other sections under material accounting policy information, and in compliance with Malaysian Financial Reporting Standards ("MFRSs"), International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

- 4.1 During the current financial year, the Group and the Company have adopted the following new accounting standards and/or interpretations (including the consequential amendments, if any):-

MFRSs and/or IC Interpretations (Including The Consequential Amendments)

Amendments to MFRS 16: Lease Liability in a Sale and Leaseback

Amendments to MFRS 101: Classification of Liabilities as Current or Non-current

Amendments to MFRS 101: Non-current Liabilities with Covenants

Amendments to MFRS 107 and MFRS 7: Supplier Finance Arrangements

The adoption of the above accounting standard(s) and/or interpretation(s) (including the consequential amendments, if any) did not have any material impact on the financial statements of the Group and of the Company.

- 4.2 The Group and the Company have not applied in advance the following accounting standards and/or interpretations (including the consequential amendments, if any) that have been issued by the Malaysian Accounting Standards Board (MASB) but are not yet effective for the current financial year:-

MFRSs and/or IC Interpretations (Including The Consequential Amendments)

	Effective Date
MFRS 18 Presentation and Disclosure in Financial Statements	1 January 2027
MFRS 19 Subsidiaries without Public Accountability: Disclosures	1 January 2027
Amendments to MFRS 9 and MFRS 7: Amendments to the Classification and Measurement of Financial Instruments	1 January 2026
Amendments to MFRS 9 and MFRS 7: Contracts Referencing Nature-dependent Electricity	1 January 2026
Amendments to MFRS 10 and MFRS 128: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	Deferred
Amendments to MFRS 19: Subsidiaries without Public Accountability: Disclosures	1 January 2027
Amendments to MFRS 121: Lack of Exchangeability	1 January 2025
Annual Improvements to MFRS Accounting Standards – Volume 11	1 January 2026

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

4. BASIS OF PREPARATION (CONT'D)

- 4.2 The Group and the Company have not applied in advance the following accounting standards and/or interpretations (including the consequential amendments, if any) that have been issued by the Malaysian Accounting Standards Board (MASB) but are not yet effective for the current financial year (Cont'd):-

The adoption of the above accounting standards and/or interpretations (including the consequential amendments, if any) is expected to have no material impact on the financial statements of the Group and of the Company upon their initial application except as follows:

MFRS 18 'Presentation and Disclosure in Financial Statements' will replace MFRS 101 'Presentation of Financial Statements' upon its adoption. This new standard aims to enhance the transparency and comparability of financial information by introducing new disclosure requirements. Specifically, it requires that income and expenses be classified into 3 defined categories: "operating", "investing" and "financing" and introduces 2 new subtotals: "operating profit or loss" and "profit or loss before financing and income tax". In addition, MFRS 18 requires the disclosure of management-defined performance measures and sets out principles for the aggregation and disaggregation of information, which will apply to all primary financial statements and the accompanying notes. The statement of financial position and the statement of cash flows will also be affected. The potential impact of the new standard on the financial statements of the Group and of the Company has yet to be assessed.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

5. MATERIAL ACCOUNTING POLICY INFORMATION

5.1 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Key Sources of Estimation Uncertainty

Management believes that there are no key assumptions made concerning the future, and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year other than as disclosed below:-

(a) Depreciation of Property, Plant and Equipment

The estimates for the residual values, useful lives and related depreciation charges for the property, plant and equipment are based on commercial factors which could change significantly as a result of technical innovations and competitors' actions in response to the market conditions. Changes in the expected level of usage and technological development could impact the economic useful lives and the residual values of these assets, therefore future depreciation charges could be revised. The carrying amount of property, plant and equipment as at the reporting date is disclosed in Note 8 to the financial statements.

(b) Impairment of Goodwill

The assessment of whether goodwill is impaired requires an estimation of the value in use of the cash-generating unit to which the goodwill is allocated. Estimating a value in use amount requires management to make an estimate of the expected future cash flows from the cash-generating unit and also to choose a suitable discount rate in order to calculate the present value of those cash flows. The carrying amount of goodwill as at the reporting date is disclosed in Note 11 to the financial statements.

(c) Revenue Recognition for Construction Contracts

The Group recognises construction revenue by reference to the construction progress using the input method, determined based on the proportion of construction costs incurred for work performed to date over the estimated total construction costs. The total estimated costs are based on approved budgets, which require assessment and judgement to be made on changes in, for example, work scope, changes in costs and costs to completion. In making the judgement, management relies on past experience and the work of specialists. The carrying amounts of contract assets and contract liabilities as at the reporting date are disclosed in Note 16 to the financial statements.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

5. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

5.1 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D)

Key Sources of Estimation Uncertainty (Cont'd)

(d) Impairment of Trade Receivables and Contract Assets

The Group uses the simplified approach to estimate a lifetime expected credit loss allowance for all trade receivables and contract assets. The contract assets are grouped with trade receivables for impairment assessment because they have substantially the same risk characteristics as the trade receivables for the same types of contracts. The Group develops the expected loss rates based on the payment profiles of past sales and the corresponding historical credit losses, and adjusts for qualitative and quantitative reasonable and supportable forward-looking information. If the expectation is different from the estimation, such difference will impact the carrying values of trade receivables and contract assets. The carrying amounts of trade receivables and contract assets as at the reporting date are disclosed in Notes 14 and 16 to the financial statements respectively.

(e) Impairment of Non-Trade Receivables

The loss allowances for non-trade financial assets are based on assumptions about risk of default (probability of default) and expected loss if a default happens (loss given default). It also requires the Group to assess whether there is a significant increase in credit risk of the non-trade financial asset at the reporting date. The Group uses judgement in making these assumptions and selecting appropriate inputs to the impairment calculation, based on the past payment trends, existing market conditions and forward-looking information. The carrying amounts of other receivables and amounts owing by subsidiaries as at the reporting date are disclosed in Notes 15 and 9 to the financial statements respectively.

(f) Impairment of Property, Plant and Equipment and Investment in Subsidiaries

The Group and the Company determine whether an item of its property, plant and equipment and investment in subsidiaries are impaired by evaluating the extent to which the recoverable amount of the asset is less than its carrying amount. This evaluation is subject to changes such as market performance, economic and political situation of the country. A variety of methods is used to determine the recoverable amount, such as valuation reports and discounted cash flows. For discounted cash flows, significant judgement is required in the estimation of the present value of future cash flows generated by the assets, which involve uncertainties and are significantly affected by assumptions used and judgements made regarding estimates of future cash flows and discount rates. The carrying amounts of property, plant and equipment and investment in subsidiaries as at the reporting date are disclosed in Notes 8 and 6 to the financial statements respectively.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

5. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

5.1 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D)

Key Sources of Estimation Uncertainty (Cont'd)

(g) Write-down of inventories

Reviews are made periodically by management on damaged, obsolete and slow-moving inventories. These reviews require judgement and estimates. Possible changes in these estimates could result in revisions to the valuation of inventories. The carrying amount of inventories as at the reporting date is disclosed in Note 13 to the financial statements.

(h) Income Taxes

There are certain transactions and computations for which the ultimate tax determination may be different from the initial estimate. The Group and the Company recognise tax liabilities based on its understanding of the prevailing tax laws and estimates of whether such taxes will be due in the ordinary course of business. Where the final outcome of these matters is different from the amounts that were initially recognised, such difference will impact the income tax expense and deferred tax balances in the period in which such determination is made.

(i) Purchase Price Allocation

Purchase prices related to business combinations are allocated to the underlying acquired assets and liabilities based on their estimated fair value at the time of acquisition. The determination of fair value required the Group to make assumptions, estimates and judgements regarding future events. The allocation process is inherently subjective and impacts the amount assigned to individually identifiable assets and liabilities. As a result, the purchase price allocation impacts the Group's reported assets (including goodwill) and liabilities, future net earnings due to the impact on future depreciation and amortisation expense and impairment tests. The fair value of the assets acquired and liabilities assumed under the business combinations made during the current financial year are disclosed in Note 33 to the financial statements.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

5. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

5.1 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D)

Critical Judgements Made in Applying Accounting Policies

Management believes that there are no instances of application of critical judgement in applying the Group's accounting policies which will have a significant effect on the amounts recognised in the financial statements other than as disclosed below:-

Lease Terms

Some leases contain extension options exercisable by the Group before the end of the non-cancellable contract period. In determining the lease term, management considers all facts and circumstances including the past practice and any cost that will be incurred to change the asset if an option to extend is not taken. An extension option is only included in the lease term if the lease is reasonably certain to be extended (or not terminated).

5.2 FINANCIAL INSTRUMENTS

(a) Financial Assets

Financial Assets Through Profit or Loss

The financial assets are initially measured at fair value. Subsequent to the initial recognition, the financial assets are remeasured to their fair values at the reporting date with fair value changes recognised in profit or loss. The fair value changes do not include interest and dividend income.

Financial Assets at Amortised Cost

The financial assets are initially measured at fair value plus transaction costs except for trade receivables without significant financing component which are measured at transaction price only. Subsequent to the initial recognition, all financial assets are measured at amortised cost less any impairment losses.

(b) Financial Liabilities

Financial Liabilities at Amortised Cost

The financial liabilities are initially measured at fair value less transaction costs. Subsequent to the initial recognition, the financial liabilities are measured at amortised cost.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

5. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

5.2 FINANCIAL INSTRUMENTS (CONT'D)

(c) Equity

Ordinary Shares

Ordinary shares are recorded on initial recognition at the proceeds received less directly attributable transaction costs incurred. The ordinary shares are not remeasured subsequently.

Treasury Shares

Treasury shares are recorded on initial recognition at the consideration paid less directly attributable transaction costs incurred. The treasury shares are not remeasured subsequently.

No gain or loss is recognised in profit or loss on the purchase, sale, issue or cancellation of the treasury shares. If such shares are issued by resale, any difference between the sales consideration received and the carrying amount of the treasury shares is recognised in equity. Where treasury shares are cancelled, their carrying amounts are shown as a movement in retained profits.

5.3 BASIS OF CONSOLIDATION

The Group applies the acquisition method of accounting for all business combinations except for those involving entities under common control which are accounted for applying the merger method of accounting.

Under the merger method of accounting, the assets and liabilities of the merger entities are reflected in the consolidated financial statements at their carrying amounts reported in the individual financial statements. The consolidated statement of profit or loss and other comprehensive income reflects the results of the merger entities for the full reporting period (irrespective of when the combination takes place) and comparatives are presented as if the entities had always been combined since the date for which the entities had come under common control.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

5. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

5.3 BASIS OF CONSOLIDATION (CONT'D)

The difference between the cost of the merger and the share capital of the merger entities is reflected within equity as merger reserve or merger deficit, as appropriate. The merger deficit is adjusted against suitable reserves of the merger entities to the extent that laws or statutes do not prohibit the use of such reserves.

5.4 GOODWILL

Goodwill is initially measured at cost. Subsequent to the initial recognition, the goodwill is measured at cost less accumulated impairment losses, if any. A bargain purchase gain is recognised in profit or loss immediately.

5.5 INVESTMENTS IN SUBSIDIARIES

Investments in subsidiaries which are eliminated on consolidation, are stated in the separate financial statements of the Company at cost less impairment losses, if any.

5.6 INVESTMENTS IN ASSOCIATES

Investments in associates are accounted for using the equity method in the consolidated financial statements.

5.7 PROPERTY, PLANT AND EQUIPMENT

All items of property, plant and equipment are initially measured at cost.

Subsequent to the initial recognition, all property, plant and equipment, other than freehold land, are stated at cost less accumulated depreciation and any accumulated impairment losses.

Freehold land is not depreciated. Depreciation on other property, plant and equipment is calculated using the straight-line method to allocate their depreciable amounts over the estimated useful lives. The principal annual depreciation rates are:-

Dry docking expenses	5 years
Buildings, jetty, wharfs and slipways	20 – 50 years
Motor vehicles	5 – 10 years
Office equipment, furniture and fittings	20 years
Plant and machinery	6.7 – 10 years
Shipping equipment and machinery	3 – 20 years
Vessels	8 – 20 years

Capital work-in-progress represent production machinery under installation and building under construction. They are not depreciated until such time when the asset is available for use.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

5. MATERIAL ACCOUNTING POLICY INFORMATION (CONT'D)

5.8 RIGHT-OF-USE ASSETS AND LEASE LIABILITIES

(a) Short-term Leases and Leases of Low-value Assets

The Group and the Company apply the “short-term lease” and “lease of low-value assets” recognition exemption. For these leases, the Group and the Company recognise the lease payments as an operating expense on a straight-line method over the term of the lease unless another systematic basis is more appropriate.

(b) Right-of-use Assets

Right-of-use assets are initially measured at cost. Subsequent to the initial recognition, the right-of-use assets are stated at cost less accumulated depreciation and any accumulated impairment losses, and adjusted for any remeasurement of lease liabilities.

The right-of-use assets are depreciated using the straight-line method from the commencement date to the earlier of the end of the estimated useful lives of the right-of-use assets or the end of the lease term.

(c) Lease Liabilities

Lease liabilities are initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the entities' incremental borrowing rate. Subsequent to the initial recognition, the lease liabilities are measured at amortised cost and adjusted for any lease reassessment or modifications.

5.9 INVENTORIES

Inventories are stated at the lower of cost and net realisable value. Cost is determined on the first-in, first-out, weighted average and specific identification methods and comprises the purchase price and incidentals incurred in bringing the inventories to their present location and condition. The cost of finished goods and work-in-progress comprise cost of raw materials, direct labour, other direct costs and appropriate proportions of manufacturing overheads based on the normal operating capacity.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

6. INVESTMENT IN SUBSIDIARIES

	2025 RM	2024 RM
Unquoted share, at cost	1,276,775,878	1,132,275,878
Less: Impairment loss	(113,582,130)	(113,582,130)
	<u>1,163,193,748</u>	<u>1,018,693,748</u>

The details of the subsidiaries are as follows:-

Name Of Subsidiaries	Principal Place of Business/ Country of Incorporation	Proportion of Ownership Interest		Principal Activities
		2025 %	2024 %	
Danum Shipping Sdn. Bhd.	Malaysia	100%	100%	International shipping operations for liquid chemical products
Piasau Slipways Sdn. Bhd.	Malaysia	100%	100%	Shipbuilding and ship repairing, and fabrication of metal structures
Shinline Sdn. Bhd.	Malaysia	100%	100%	International shipping operations
Shin Yang Shipping Sdn. Bhd.	Malaysia	100%	100%	Domestic and regional shipping operations
Shin Yang Shipyard Sdn. Bhd.	Malaysia	100%	100%	Shipbuilding and ship repairing, and fabrication of metal structures

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

6. INVESTMENT IN SUBSIDIARIES (CONT'D)

The details of the subsidiaries are as follows (Cont'd):-

Name Of Subsidiaries	Principal Place of Business/ Country of Incorporation	Proportion of Ownership Interest		Principal Activities
		2025 %	2024 %	
Thailine Sdn. Bhd.	Malaysia	100%	100%	International shipping operations
Hock Leong Shipping Sdn. Bhd.	Malaysia	70%	70%	Shipping and forwarding agency
Dynasys Technology & Engineering Sdn. Bhd.	Malaysia	100%	100%	Engineering consultation, trading
Melinau Transport Sdn. Bhd.	Malaysia	100%	100%	Transportation and hiring services
Melinau Container Services Sdn. Bhd.	Malaysia	50.50%	50.50%	Transportation and hiring services
Kuching Barrage Management Sdn. Bhd.	Malaysia	100%	100%	Operations and maintenance of a barrage
Piasau Gas Sdn. Bhd.	Malaysia	100%	100%	Manufacturing, distribution and marketing of industrial gases, provision of services and maintenance and trading in welding equipment and machinery

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

6. INVESTMENT IN SUBSIDIARIES (CONT'D)

The details of the subsidiaries are as follows (Cont'd):-

Name Of Subsidiaries	Principal Place of Business/ Country of Incorporation	Proportion of Ownership Interest		Principal Activities
		2025 %	2024 %	
Mewah Exim Sdn. Bhd.	Malaysia	60%	60%	Freight and forwarding agent
Boulevard Jaya Sdn. Bhd.	Malaysia	100%	-	Car dealership, sales of spare parts, repairing and servicing of motor vehicles
Boulevard Motor Sdn. Bhd.	Malaysia	60%	-	Car dealership, sales of spare parts, repairing and servicing of motor vehicles
Boulevard Motor (Sabah) Sdn. Bhd.	Malaysia	60%	-	Car dealership, sales of spare parts, repairing and servicing of motor vehicles
Boulevard Motor (Labuan) Sdn. Bhd.	Malaysia	60%	-	Car dealership, sales of spare parts, repairing and servicing of motor vehicles
Subsidiary of Danum Shipping Sdn. Bhd.				
Sinar Asiamas Sdn. Bhd.	Malaysia	100%	100%	International shipping operations
Subsidiary of Shin Yang Shipping Sdn. Bhd.				
Melinau Armada Logistics Sdn. Bhd.	Malaysia	51%	51%	Provision of freight forwarding and freight transportation and management

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

6. INVESTMENT IN SUBSIDIARIES (CONT'D)

The details of the subsidiaries are as follows (Cont'd):-

Name Of Subsidiaries	Principal Place of Business/ Country of Incorporation	Proportion of Ownership Interest		Principal Activities
		2025 %	2024 %	
Subsidiaries of Mewah Exim Sdn. Bhd.				
Mewahtrans Logistic Sdn. Bhd.	Malaysia	100%	100%	Transportation and related services
Seatrade Agency Services Sdn. Bhd.	Malaysia	100%	100%	Shipping and forwarding
Mewah Autoworks Sdn. Bhd.	Malaysia	100%	100%	Maintenance and repair of motor vehicles, Wholesale retail sale of all kinds of parts, components, supplies, tools and accessories for motor vehicles

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

6. INVESTMENT IN SUBSIDIARIES (CONT'D)

- (a) During the current financial year, the Company has acquired 100% equity interests in Boulevard Jaya Sdn. Bhd. and 60% equity interests in Boulevard Motor Sdn. Bhd., Boulevard Motor (Sabah) Sdn. Bhd. and Boulevard Motor (Labuan) Sdn. Bhd. respectively. The details of the acquisitions are disclosed in Note 33 to the financial statements.
- (b) In the previous financial year, the Company had acquired 60% equity interests in Mewah Exim Sdn. Bhd. The details of the acquisition are disclosed in Note 33 to the financial statements.
- (c) In the previous financial year, the Company has subscribed an additional 11,000,000 shares in Shin Yang Shipyard Sdn. Bhd. for a cash consideration of RM11,000,000.
- (d) In the previous financial year, a subsidiary of the Company, Shin Yang Shipping Sdn. Bhd. subscribed 51% equity interests in Melinau Armada Logistics Sdn. Bhd. The acquisition has no significant effect on the financial results of the Group for the previous financial year and the financial position of the Group as at the end of the previous reporting period.
- (e) In previous financial year, the Company had carried out a review of the recoverable amount of its investment in one of the subsidiaries, following its distribution of dividend to the Company. A total impairment loss of RM98,504,534, representing the write-down of the investment to its recoverable amount, was recognised in "Other Expenses" line item of the statement of profit or loss and other comprehensive income. The recoverable amount was determined based on the Company's share of net assets in the subsidiary, which represented the directors' estimation of fair value less costs to sell of the subsidiary.
- (f) The non-controlling interests at the end of the reporting period comprise the following:-

	Effective Equity Interest		The Group	
	2025 %	2024 %	2025 RM	2024 RM
Boulevard Motor Sdn. Bhd.	60	-	49,006,284	-
Boulevard Motor (Labuan) Sdn. Bhd.	60	-	5,396,354	-
Boulevard Motor (Sabah) Sdn. Bhd.	60	-	29,409,741	-
Other individually immaterial subsidiaries	-	-	7,729,861	7,880,317
			<u>91,542,240</u>	<u>7,880,317</u>

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

6. INVESTMENT IN SUBSIDIARIES (CONT'D)

- (g) The summarised financial information (before intra-group elimination) for each subsidiary that has non-controlling interests that are material to the Group is as follows:-

At 30 June	Boulevard Motor Sdn. Bhd. 2025 RM	Boulevard Motor (Labuan) Sdn. Bhd. 2025 RM	Boulevard Motor (Sabah) Sdn. Bhd. 2025 RM	Total 2025 RM
Non-current assets	31,941,667	9,070,247	65,588,336	106,600,250
Current assets	155,688,516	15,184,117	61,350,223	232,222,856
Non-current liabilities	(3,920,468)	(1,313,569)	(12,393,170)	(17,627,207)
Current liabilities	(61,194,005)	(9,449,909)	(41,021,036)	(111,664,950)
Net assets	122,515,710	13,490,886	73,524,353	209,530,949
Financial Period Ended 30 June				
Revenue	451,335,565	39,570,573	268,720,803	759,626,941
Profit for the financial period	25,364,812	2,199,598	14,816,536	42,380,946
Total comprehensive income	25,364,812	2,199,598	14,816,536	42,380,946
Total comprehensive income attributable to non-controlling interests	10,145,925	879,839	5,926,614	16,952,378
Dividends paid to non-controlling interests	(2,000,000)	-	-	(2,000,000)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

6. INVESTMENT IN SUBSIDIARIES (CONT'D)

- (g) The summarised financial information (before intra-group elimination) for each subsidiary that has non-controlling interests that are material to the Group is as follows (Cont'd):-

Financial Year Ended 30 June				
	Boulevard Motor Sdn. Bhd.	Boulevard Motor (Labuan) Sdn. Bhd.	Boulevard Motor (Sabah) Sdn. Bhd.	Total
	2025 RM	2025 RM	2025 RM	2025 RM
Net cash flows from operating activities	34,644,143	6,749,877	17,017,732	58,411,752
Net cash flows for investing activities	(489,027)	(114,060)	(7,882,548)	(8,485,635)
Net cash flows (for)/from financial activities	(6,870,275)	(556,429)	1,916,931	(5,509,773)

7. INVESTMENT IN ASSOCIATES

	The Group	The Group	The Company
	2025 RM	2024 RM	2024 RM
Unquoted share, at cost	4,068,946	4,068,946	682,500
Share of post-acquisition reserves	(1,124,249)	(1,008,680)	-
	2,944,697	3,060,266	682,500

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

7. INVESTMENT IN ASSOCIATES (CONT'D)

(a) The details of the associates are as follows:-

Name Of Associates	Principal Place of Business/ Country of Incorporation	Proportion of Ownership Interest		Principal Activities
		2025 %	2024 %	
Melinau Shipping Sdn. Bhd.*	Malaysia	39%	39%	Shipping and forwarding agency
Associate of Shin Yang Shipping Sdn. Bhd.				
PT Shinline*	Indonesia	49%	49%	Investment holding
Shin Yang FZC*	United Arab Emirates	49%	49%	Investment holding
Associate of PT Shinline				
PT Baruna Adiprasetya*	Indonesia	49%	49%	Inactive
Associate of Shin Yang FZC				
Deena Shipping L.L.C.*	United Arab Emirates	49%	49%	Offshore and marine related shipping business, cargo services and chartering
Associate of Mewah Exim Sdn. Bhd.				
Mewah Logistik Sdn. Bhd.	Malaysia	49%	49%	Freight and Forwarding agent

* These associates were audited by other firms of chartered accountants.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

7. INVESTMENT IN ASSOCIATES (CONT'D)

The Group has not recognised losses relating to PT Shinline, PT Baruna Adiprasetya, Shin Yang FZC and Deena Shipping L.L.C. where its share of losses exceeds the Group's interest in these associates. The Group has no obligation in respect of these losses.

- (b) Summarised financial information in respect of the Group's material associates is set out below. The summarised financial information represents the amount in the MFRS financial statements of the associates and not the Group's share of those amounts.

	Melinau Shipping Sdn. Bhd.	
	2025	2024
	RM	RM
Non-current assets	355,529	398,743
Current assets	13,869,240	14,646,370
Non-current liabilities	(22,659)	(50,435)
Current liabilities	(1,352,096)	(1,416,242)
	12,850,014	13,578,436
Revenue	5,477,631	5,053,128
Profit for the financial year	271,578	19,636
Group's share of profit for the financial year	105,915	7,658
Dividend received	390,000	-
<u>Reconciliation of Net Assets to Carrying Amount</u>		
Group's share of net assets	2,554,552	2,838,637
Carrying amount of the Group's interests in this associate	2,554,552	2,838,637

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

8. PROPERTY, PLANT AND EQUIPMENT

The Group	At 1.7.2024 RM	Additions RM	Acquisition of Subsidiaries RM	Disposals/ De- recognition RM	Transfer RM	Reassessment of lease liabilities RM	Depreciation Charges (Note 30) RM	At 30.6.2025 RM
2025								
<i>Carrying amount</i>								
<u>Owned assets</u>								
Dry docking expenses	4,850,541	4,473,390	-	-	-	-	(2,271,145)	7,052,786
Buildings, jetty, wharfs and slipways	203,211,804	4,078,924	57,104,623	-	5,080,990	-	(9,944,445)	259,531,896
Motor vehicles	4,631,896	6,103,127	12,144,442	(2,456,655)	-	-	(3,482,652)	16,940,158
Office equipment, furniture and fittings	3,744,411	2,915,147	1,499,637	(13,993)	-	-	(1,384,341)	6,760,861
Plant and machinery	78,796,752	15,380,386	609,055	(397)	27,631	-	(10,595,260)	84,218,167
Shipping equipment and machinery	48,621,225	5,178,951	-	(65,114)	7,990,429	-	(8,241,179)	53,484,312
Vessels	414,146,609	8,200,000	-	(11,048,217)	-	-	(57,037,434)	354,260,958

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

8. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

The Group	At 1.7.2024 RM	Additions RM	Acquisition of Subsidiaries RM	Disposals/ De- recognition RM	Transfer RM	Reassessment Depreciation of lease liabilities RM	Charges (Note 30) RM	At 30.6.2025 RM
2025								
<i>Carrying amount (Cont'd)</i>								
<u>Owned assets</u>								
Capital work-in-progress	24,394,044	48,915,747	13,770,603	-	(13,099,050)	-	-	73,981,344
	782,397,282	95,245,672	85,128,360	(13,584,376)	-	(92,956,456)		856,230,482
<u>Right-of-use assets</u>								
Leasehold land and buildings	94,689,288	12,390,075	85,049,365	-	-	253,075	(4,921,102)	187,460,701
	94,689,288	12,390,075	85,049,365	-	-	253,075	(4,921,102)	187,460,701
	877,086,570	107,635,747	170,177,725	(13,584,376)	-	253,075	(97,877,558)	1,043,691,183

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

8. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

The Group	At 1.7.2023 RM	Additions RM	Acquisition of Subsidiaries RM	Disposals/ De- recognition RM	Transfer RM	Reassessment of lease liabilities RM	Classified as held for sale RM	Impairment RM	Depreciation Charges (Note 30) RM	At 30.6.2024 RM
2024										
<i>Carrying amount</i>										
<u>Owned assets</u>										
Dry docking expenses	5,066,302	1,539,616	-	-	-	-	-	-	(1,755,377)	4,850,541
Buildings, jetty, wharfs and slipways	208,880,075	1,208,173	1,400,000	-	-	-	-	-	(8,276,444)	203,211,804
Motor vehicles	4,437,456	913,078	329,635	(33,040)	-	-	-	-	(1,015,233)	4,631,896
Office equipment, furniture and fittings	3,565,568	874,692	289,604	(7,297)	1,915	-	-	-	(980,071)	3,744,411
Plant and machinery	83,684,898	4,728,218	1,934,480	(177,082)	-	-	-	-	(11,373,762)	78,796,752
Shipping equipment and machinery	49,360,978	2,211,827	-	(114,287)	4,785,946	-	-	-	(7,623,239)	48,621,225
Vessels	462,817,511	110,000	-	(10,992,185)	21,016,486	-	-	-	(58,805,203)	414,146,609

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

8. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

The Group	At 1.7.2023 RM	Additions RM	Acquisition of Subsidiaries RM	Disposals/ De- recognition RM	Transfer RM	Reassessment of lease liabilities RM	Classified as held for sale RM	Impairment RM	Depreciation Charges (Note 30) RM	At 30.6.2024 RM
2024										
<i>Carrying amount (Cont'd)</i>										
<u>Owned assets</u>										
Capital work-in-progress	25,918,223	22,855,168	1,425,000	-	(25,804,347)	-	-	-	-	24,394,044
	843,731,011	34,440,772	5,378,719	(11,323,891)	-	-	-	-	(89,829,329)	782,397,282
<u>Right-of-use assets</u>										
Leasehold land and buildings	87,633,570	2,153,666	7,050,000	-	-	141,276	-	-	(2,289,224)	94,689,288
	87,633,570	2,153,666	7,050,000	-	-	141,276	-	-	(2,289,224)	94,689,288
	931,364,581	36,594,438	12,428,719	(11,323,891)	-	141,276	-	-	(92,118,553)	877,086,570

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

8. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

The Company	At 1.7.2024 RM	Additions RM	Disposals RM	Written off RM	Depreciation Charges (Note 30) RM	At 30.6.2025 RM
2025						
<i>Carrying amount</i>						
<u>Owned assets</u>						
Buildings	44,536,442	1,710,358	-	-	(854,597)	45,392,203
Office equipment, furniture and fittings	273,673	38,705	(5,299)	(2)	(84,634)	222,443
Motor vehicles	206,702	-	-	-	(63,600)	143,102
	45,016,817	1,749,063	(5,299)	(2)	(1,002,831)	45,757,748
<u>Right-of-use assets</u>						
Leasehold land and buildings	2,164,309	12,050,000	-	-	-	14,214,309
	2,164,309	12,050,000	-	-	-	14,214,309
	47,181,126	13,799,063	(5,299)	(2)	(1,002,831)	59,972,057

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

8. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

The Company	At 1.7.2023 RM	Additions RM	Disposals RM	Depreciation Charges (Note 30) RM	At 30.6.2024 RM
2024					
<i>Carrying amount</i>					
<u>Owned assets</u>					
Buildings	45,382,487	-	-	(846,045)	44,536,442
Office equipment, furniture and fittings	393,953	24,145	(885)	(143,540)	273,673
Motor vehicles	270,302	-	-	(63,600)	206,702
	46,046,742	24,145	(885)	(1,053,185)	45,016,817
<u>Right-of-use assets</u>					
Leasehold land and buildings	2,164,309	-	-	-	2,164,309
	2,164,309	-	-	-	2,164,309
	48,211,051	24,145	(885)	(1,053,185)	47,181,126

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

8. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

The Group	At Cost RM	Accumulated Depreciation RM	Carrying Amount RM
30.6.2025			
<u>Owened assets</u>			
Dry docking expenses	22,019,796	(14,967,010)	7,052,786
Buildings, jetty, wharfs and slipways	404,354,247	(144,822,351)	259,531,896
Motor vehicles	39,879,870	(22,939,712)	16,940,158
Office equipment, furniture and fittings	32,405,383	(25,644,522)	6,760,861
Plant and machinery	420,431,613	(336,213,446)	84,218,167
Shipping equipment and machinery	209,995,607	(156,511,295)	53,484,312
Vessels	1,146,497,933	(792,236,975)	354,260,958
Capital work-in-progress	73,981,344	-	73,981,344
	<u>2,349,565,793</u>	<u>(1,493,335,311)</u>	<u>856,230,482</u>
<u>Right-of-use assets</u>			
Land and buildings	214,062,793	(26,602,092)	187,460,701
	<u>2,563,628,586</u>	<u>(1,519,937,403)</u>	<u>1,043,691,183</u>

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

8. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

The Group	At Cost RM	Accumulated Depreciation RM	Carrying Amount RM
30.6.2024			
<u>Owned assets</u>			
Dry docking expenses	17,546,406	(12,695,865)	4,850,541
Buildings, jetty, wharfs and slipways	325,159,776	(121,947,972)	203,211,804
Motor vehicles	19,670,245	(15,038,349)	4,631,896
Office equipment, furniture and fittings	24,296,970	(20,552,559)	3,744,411
Plant and machinery	421,856,908	(343,060,156)	78,796,752
Shipping equipment and machinery	198,151,013	(149,529,788)	48,621,225
Vessels	1,184,493,068	(770,346,459)	414,146,609
Capital work-in-progress	24,394,044	-	24,394,044
	2,215,568,430	(1,433,171,148)	782,397,282
<u>Right-of-use assets</u>			
Leasehold land and buildings	113,778,530	(19,089,242)	94,689,288
	2,329,346,960	(1,452,260,390)	877,086,570

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

8. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

The Company	At Cost RM	Accumulated Depreciation RM	Carrying Amount RM
30.6.2025			
<u>Owned assets</u>			
Buildings	53,978,669	(8,586,466)	45,392,203
Office equipment, furniture and fittings	5,912,244	(5,689,801)	222,443
Motor vehicles	600,011	(456,909)	143,102
	60,490,924	(14,733,176)	45,757,748
<u>Right-of-use assets</u>			
Leasehold land and buildings	14,214,309	-	14,214,309
	74,705,233	(14,733,176)	59,972,057
30.6.2024			
<u>Owned assets</u>			
Buildings	52,268,311	(7,731,869)	44,536,442
Office equipment, furniture and fittings	5,903,067	(5,629,394)	273,673
Motor vehicles	600,011	(393,309)	206,702
	58,771,389	(13,754,572)	45,016,817
<u>Right-of-use assets</u>			
Leasehold land	2,164,309	-	2,164,309
	60,935,698	(13,754,572)	47,181,126

(a) Included in the property, plant and equipment of the Group and the Company were plant and machinery with a total carrying amount of RM27,336,605 (2024 – RM11,090,032) and RM143,100 (2024 – RM206,700) held under hire purchase arrangements. These assets have been pledged as security for the hire purchase payables of the Group and the Company as disclosed in Note 21 to the financial statements.

(b) Titles of the certain leasehold land of the Group and the Company with the carrying value of RM22,454,172 (2024 – RM10,512,874) and RM12,050,000 (2024 – Nil) have yet to be issued by the authority.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

8. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

Asset pledged as security

The net carrying amount of property, plant and equipment pledged for borrowing as referred in Notes 22 to 25 are as follows:

	The Group		The Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Land and buildings	214,796,445	84,552,622	34,081,520	34,612,009
Plant and machinery	31,902,000	34,818,000	-	-
Vessels	29,107,573	50,870,140	-	-
	<u>275,806,018</u>	<u>170,240,762</u>	<u>34,081,520</u>	<u>34,612,009</u>

Right-of-use assets

The Group has lease contracts for land and buildings used in its operations.

There are several lease contracts that include extension and termination options. These options are negotiated by management to provide flexibility in managing the leased-asset portfolio and align with the Group's business needs. Management exercises significant judgement in determining whether these extensions and termination options are reasonably certain to be exercised.

9. AMOUNTS OWING BY/(TO) SUBSIDIARIES

The amounts owing by/(to) subsidiaries represent non-trade transactions which are unsecured, interest-free and repayable on demand.

10. OTHER INVESTMENTS

	The Group	
	2025	2024
	RM	RM
Equity instruments (quoted in Malaysia), at fair value	<u>58,800</u>	<u>58,800</u>
Market value of quoted shares in Malaysia	<u>58,800</u>	<u>58,800</u>

The fair value of equity investments were directly measured using their unadjusted closing prices in active markets (i.e. Level 1).

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

11. INTANGIBLE ASSETS

	Goodwill RM	Customer Relationships RM	Total RM
The Group			
Cost/Carrying amount:			
At 1 July 2024	8,609,993	155,950	8,765,943
Amortisation	-	(15,595)	(15,595)
At 30 June 2025	8,609,993	140,355	8,750,348

Goodwill

Carrying amount of goodwill on business acquisition is related to the acquisitions of shipping agency in prior years. The Group performed its annual impairment test in June 2025 and 2024.

The recoverable amounts of the CGUs have been determined based on value in use calculations using cash flow projections approved by management. The pre-tax discount rate applied to the cash flow projections is 12.50% (2024 – 10.79%).

Management determined budgeted profit margin based on past performance and its expectations of the market conditions. The pre-tax discount rates used reflected specific risks relating to the shipping industry. The forecasted growth rates were based on management's estimate which did not exceed the long term average growth rate for the industry.

Customer relationships

The cost of customer relationships acquired in a business combination is measured at their fair value at the date of acquisition. Following the initial recognition, the customer relationships are carried at cost less accumulated amortisation and any accumulated impairment losses. The customer relationships with finite lives are amortised on a straight-line basis over their useful economic lives and assessed for impairment whenever there is an indication that the customer relationships may be impaired.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

12. DEFERRED TAX ASSETS/(LIABILITIES)

The Group	As 1.7.2024 RM	Acquisition of Subsidiaries RM	Recognised in Profit or Loss (Note 31) RM	At 30.6.2025 RM
2025				
<i>Deferred Tax Liabilities</i>				
Property, plant and equipment	(76,806,362)	(7,566,432)	4,996,446	(79,376,348)
<i>Deferred Tax Assets</i>				
Unabsorbed capital allowances	9,293,327	-	(3,207,138)	6,086,189
Others	4,157,048	1,099,051	355,963	5,612,062
Unused tax losses	3,282,975	-	2,150,819	5,433,794
Unutilised reinvestment allowances	8,405,042	-	(8,405,042)	-
	25,138,392	1,099,051	(9,105,398)	17,132,045
	(51,667,970)	(6,467,381)	(4,108,952)	(62,244,303)
2024				
<i>Deferred Tax Liabilities</i>				
Property, plant and equipment	(85,752,990)	(192,732)	9,139,360	(76,806,362)
<i>Deferred Tax Assets</i>				
Unabsorbed capital allowances	18,725,406	-	(9,432,079)	9,293,327
Others	3,605,353	-	551,695	4,157,048
Unused tax losses	4,789,320	-	(1,506,345)	3,282,975
Unutilised reinvestment allowances	8,405,042	-	-	8,405,042
	35,525,121	-	(10,386,729)	25,138,392
	(50,227,869)	(192,732)	(1,247,369)	(51,667,970)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

12. DEFERRED TAX ASSETS/(LIABILITIES) (CONT'D)

	The Group		The Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Analysed as:-				
Deferred tax assets	1,158,497	179,704	-	-
Deferred tax liabilities	(63,402,800)	(51,847,674)	-	-
	(62,244,303)	(51,667,970)	-	-
Deferred tax assets have not been recognised in respect of the following items:-				
Unabsorbed capital allowances	4,915,766	7,498,388	3,201,856	3,201,856
Unutilised tax losses	1,200,138	60,728,164	1,035,413	1,035,413
Other deductible temporary differences	2,457,010	7,484,411	-	-
	8,572,914	75,710,963	4,237,269	4,237,269

At the end of the reporting period, the Group and the Company have unutilised tax losses and unabsorbed capital allowances available for offset against future taxable profits in which the losses arose, as follows:

	The Group		The Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Unutilised tax losses	29,968,399	63,586,881	1,035,413	1,035,413
Unabsorbed capital allowances	31,960,069	134,603,406	3,201,856	3,201,856
	61,928,468	198,190,287	4,237,269	4,237,269

Based on the current legislation, the unutilised tax losses are allowed to be utilised for 10 consecutive years of assessment immediately following that year of assessment while the unabsorbed capital allowances are allowed to be carried forward indefinitely.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

13. INVENTORIES

	The Group	
	2025 RM	2024 RM
Consumables	31,863,467	33,927,087
Petrol, oil and lubricants on board	4,315,999	5,063,255
Motor vehicles	42,102,782	503,000
Spare parts and related goods	4,928,378	87,671
Work-in-progress	1,484,212	179,744
	<u>84,694,838</u>	<u>39,760,757</u>

14. TRADE RECEIVABLES

	The Group		The Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Third parties	220,091,573	181,049,177	-	-
Related companies	67,014,821	50,468,457	-	-
Associates	685,197	1,000	-	-
Holding company	5,059,708	-	-	-
	<u>292,851,299</u>	<u>231,518,634</u>	<u>-</u>	<u>-</u>
Allowance for impairment losses:-				
- third parties	(22,455,111)	(29,004,926)	-	-
- related companies	(5,449,719)	(2,853,664)	-	-
- associates	-	(412,002)	-	-
	<u>264,946,469</u>	<u>199,248,042</u>	<u>-</u>	<u>-</u>
Allowance for impairment losses:-				
At 1 July	32,270,592	34,997,842	-	-
Acquisition of a subsidiary during the financial year	4,579,379	-	-	-
Additions during the financial year	1,475,576	354,263	-	-
Reversal during the financial year	(10,412,017)	(2,790,418)	-	-
Written off during the financial year	(8,700)	(291,095)	-	-
At 30 June	<u>27,904,830</u>	<u>32,270,592</u>	<u>-</u>	<u>-</u>

Related companies are companies within Shin Yang Holding Sendirian Berhad Group.

- (a) The Group's normal trade credit terms range from 7 to 90 (2024 - 7 to 90) days.
- (b) Included in trade receivables of the Group is an amount of RM8,238,900 (2024 – RM5,635,040) owing by companies in which certain directors have substantial financial interests.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

15. OTHER RECEIVABLES

	The Group		The Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Current:				
Other receivables:-				
Third parties	16,589,943	13,312,763	5,550	363,994
Related companies	5,426	13,086	2,786	3,206
Associates	5,030,531	5,083,826	61,397	89,308
Rebate and incentive receivables	18,614,200	-	-	-
	40,240,100	18,409,675	69,733	456,508
Allowance for impairment losses:-				
- third parties	(10,587,477)	(10,587,477)	-	-
- associates	(4,941,504)	(4,941,504)	-	-
	24,711,119	2,880,694	69,733	456,508
Deposits	12,766,270	12,180,019	92,530	97,930
Prepayments	21,514,078	13,253,247	-	-
	58,991,467	28,313,960	162,263	554,438
Allowance for impairment losses:-				
At 1 July	15,528,981	18,891,812	-	-
Reversal during the financial year	-	(1,517,293)	-	-
Written off during the financial year	-	(1,845,538)	-	-
At 30 June	15,528,981	15,528,981	-	-

Related companies are companies within Shin Yang Holding Sendirian Berhad Group.

The amounts owing by related companies and associates are unsecured, interest-free and repayable on demand.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

16. CONTRACT ASSETS/(LIABILITIES)

	The Group	
	2025 RM	2024 RM
Contract Assets		
Contract assets relating to service contracts	20,207,947	21,892,639
Contract Liabilities		
Contract liabilities relating to service contracts	(18,320,998)	(44,176,499)

- (a) The contract assets primarily relate to the Group's rights to consideration for work performed but not billed at the reporting date. The contract assets are transferred to receivables when the rights become unconditional. This usually occurs when the Group issues an invoice to the customer.
- (b) The contract liabilities primarily relate to the advance consideration received from customers for freight services and construction contracts, for which revenue is recognised over time.
- (c) The changes to contract assets and contract liabilities balances during the financial year are summarised below:-

	The Group	
	2025 RM	2024 RM
At 1 July	(22,283,860)	(18,260,030)
Revenue recognised in profit or loss during the financial year	130,336,190	110,360,774
Billings to customers during the financial year	(106,165,381)	(114,384,604)
At 30 June	1,886,949	(22,283,860)
Analysed as follows:		
Contract assets	20,207,947	21,892,639
Contract liabilities	(18,320,998)	(44,176,499)
	1,886,949	(22,283,860)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

16. CONTRACT ASSETS/(LIABILITIES) (CONT'D)

- (d) The following table includes revenue expected to be recognised in the future related to performance obligations that are unsatisfied or partially unsatisfied at the reporting date.

	The Group	
	2025 RM	2024 RM
Within one year		
- Freight and lighterage charges	6,021,713	4,280,464
- Shipbuilding	67,228,185	102,414,148
- Ship repairs	4,342,080	34,497,312
	<u>77,591,978</u>	<u>141,191,924</u>

17. SHARE CAPITAL

	The Group and The Company			
	2025 Number of Shares	2024 Number of Shares	2025 RM	2024 RM
Issued and Fully Paid-Up				
Ordinary Shares				
At 1 July and 30 June	<u>1,200,000,000</u>	<u>1,200,000,000</u>	<u>1,216,972,062</u>	<u>1,216,972,062</u>

The holders of ordinary shares (except treasury shares) are entitled to receive dividends as and when declared by the Company, and are entitled to one vote per ordinary share at meetings of the Company. The ordinary shares have no par value.

18. TREASURY SHARES

During the financial year, the Company has purchased 7,655,300 (2024 – 8,085,000) of its issued ordinary shares from the market at an average price of RM0.84 (2024 - RM0.64) per share. The total consideration paid for the purchase was RM6,398,234 (2024 – RM5,143,125) including transaction costs. The ordinary shares purchased are held as treasury shares in accordance with Section 127(6) of the Companies Act 2016.

Of the total 1,200,000,000 (2024 - 1,200,000,000) issued and fully paid-up ordinary shares at the end of the reporting period, 77,910,000 (2024 – 70,254,700) ordinary shares are held as treasury shares by the Company. 2,000,000 treasury shares were resold during the previous financial year.

Treasury shares have no rights to voting, dividends and participation in any other distribution. Treasury shares shall not be taken into account in calculating the number or percentage of shares or of a class of shares in the Company for any purposes including substantial shareholding, take-overs, notices, the requisition of meeting, the quorum for a meeting and the result of a vote on a resolution at a meeting.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

19. OTHER RESERVES

Group	Merger Deficits RM
At 1 July 2024 and 30 June 2025	(297,861,069)

Merger deficits

The merger deficits reserve represents the difference between cost of acquisition and the share capital and reserves of the two “acquired” entities, Shin Yang Shipping Sdn. Bhd. and Danum Shipping Sdn. Bhd. as a consequent of applying the pooling of interest method.

20. LEASE LIABILITIES

	The Group	
	2025 RM	2024 RM
At 1 July	1,178,756	349,557
Acquisition of subsidiaries	4,072,357	-
Additions	300,075	1,040,507
Interest expense recognised in profit or loss	201,763	57,936
Changes due to reassessment of lease term	253,075	141,276
Repayment of principal	(1,868,918)	(352,584)
Repayment of interest expenses	(201,763)	(57,936)
At 30 June	3,935,345	1,178,756
Analysed by:-		
Current liabilities	2,162,491	354,133
Non-current liabilities	1,772,854	824,623
	3,935,345	1,178,756

The effective interest rates as at reporting date range from 5.00% to 6.70% (2024 – 4.15 % to 6.70%) per annum.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

21. BANK BORROWINGS

	The Group		The Company	
	2025 RM	2024 RM	2025 RM	2024 RM
<u>Non-current</u>				
Secured:				
Term loans (Note 22)	34,792,702	22,317,058	904,129	2,454,133
Hire purchase payables	12,526,622	2,361,291	-	16,800
	47,319,324	24,678,349	904,129	2,470,933
<u>Current</u>				
Unsecured:				
Bank overdrafts (Note 23)	14,174,922	10,057,515	-	-
Bankers acceptances (Note 24)	4,995,000	547,000	-	-
Revolving credits (Note 25)	500,000	-	-	-
Term loan (Note 22)	199,321	-	-	-
Flexi financing trade loan (Note 24)	5,583,678	10,965,625	-	-
	25,452,921	21,570,140	-	-
Secured:				
Bank overdrafts (Note 23)	7,886,170	3,326,604	-	-
Bankers acceptances (Note 24)	1,000,000	-	-	-
Revolving credits (Note 25)	25,000,000	6,000,000	-	-
Floor stocking facilities	3,248,162	-	-	-
Term loans (Note 22)	18,684,517	11,126,254	1,550,004	1,550,004
Hire purchase payables	8,902,701	6,782,263	16,800	98,707
	64,721,550	27,235,121	1,566,804	1,648,711
	90,174,471	48,805,261	1,566,804	1,648,711
	137,493,795	73,483,610	2,470,933	4,119,644

The ranges of interest rates for bank borrowings are as follow:

	The Group		The Company	
	2025 %	2024 %	2025 %	2024 %
Bank overdrafts	7.43 – 7.93	7.43 – 8.18	-	-
Floating rates - loans	5.57 – 5.93	5.45 – 5.97	5.67	5.67
Revolving credits	4.66 – 5.64	5.60	-	-
Bankers acceptances/ Flexi financing trade loan	3.81 – 4.09	3.94 – 4.14	-	-
Hire purchase payables	4.47 – 5.30	4.06 – 6.03	4.06	4.06

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

22. TERM LOANS (SECURED)

	The Group		The Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Current liabilities	18,883,838	11,126,254	1,550,004	1,550,004
Non-current liabilities	34,792,702	22,317,058	904,129	2,454,133
	<u>53,676,540</u>	<u>33,443,312</u>	<u>2,454,133</u>	<u>4,004,137</u>

- (a) The term loans are secured by a first party legal charge over the Group's and the Company's property, plant and equipment, and jointly and severally guaranteed by certain Directors of the Company.
- (b) The fair values of long-term loans were measured using present value technique by discounting the expected future cash flows using observable current market interest rates for similar liabilities (i.e. Level 2). The fair values measured were considered to be reasonably close to the carrying amounts reported as the observable current market interest rates also approximated to the effective interest rates of term loans.

23. BANK OVERDRAFTS

Bank overdrafts are secured by charges over leasehold land and buildings of the Group, and joint and several guaranteed by certain Directors of the Company.

24. BANKERS ACCEPTANCE/FLEXI FINANCING TRADE LOAN

Bankers' acceptances are secured by charges over leasehold land and buildings of the Group and guaranteed by certain directors of the Company.

The flexi financing trade loan is secured by joint and several guarantee by certain directors of the Group and a third party.

25. REVOLVING CREDITS

Revolving credits are secured by charges over leasehold land and buildings of the Group and guaranteed by certain Directors of the Company.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

26. TRADE PAYABLES

	The Group	
	2025 RM	2024 RM
Third parties	160,377,339	96,818,059
Related companies	10,479,566	7,895,205
Holding company	-	1,792
Associates	189,950	300,218
	<u>171,046,855</u>	<u>105,015,274</u>

Related companies are companies within Shin Yang Holding Sendirian Berhad Group.

- (a) The normal trade credit terms granted to the Group range from 30 to 180 (2024 - 30 to 180) days.
- (b) Included in trade payables of the Group is an amount of RM9,590,345 (2024 – RM8,818,159) owing to the companies in which certain directors have substantial financial interests.

27. OTHER PAYABLES

	The Group		The Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Other payables:-				
Third parties	10,726,588	7,143,649	445,572	493,006
SST payable	2,390,866	1,686,336	-	-
Related companies	1,639,594	1,338,043	757,065	451,239
Holding company	147,968	8,264	102,759	-
Associates	-	4	-	4
Balance of consideration payable to vendor of new subsidiaries	47,124,000	-	47,124,000	-
	<u>62,029,016</u>	<u>10,176,296</u>	<u>48,429,396</u>	<u>944,249</u>
Accruals	19,499,061	11,532,818	277,322	260,682
Deposits:-				
- Third parties	11,981,290	9,957,846	134,340	134,340
- Related companies	157,413	28,548	-	-
- Subsidiaries	-	-	457,000	442,000
- Associates	31,000	31,000	31,000	31,000
	<u>93,697,780</u>	<u>31,726,508</u>	<u>49,329,058</u>	<u>1,812,271</u>

The amounts owing to related companies, holding company and associates are unsecured, interest-free and repayable on demand.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

28. REVENUE

REVENUE FROM CONTRACTS WITH CUSTOMERS

	The Group		The Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Revenue from Contracts with Customers				
<u>Recognised over time</u>				
Freight and lighterage charge	686,386,753	644,277,144	-	-
Land transportation	47,778,148	48,776,199	-	-
Shipbuilding	60,620,144	54,109,134	-	-
Ship repairs and metal fabrication	96,758,426	110,670,777	-	-
Repair services	23,574,047	4,342,799	-	-
	915,117,518	862,176,053	-	-
<u>Recognised at a point in time</u>				
Freight forwarding charges	8,364,571	10,572,661	-	-
Sales of goods and services	23,387,732	20,948,130	-	-
Sales of motor vehicles	802,807,615	-	-	-
Sales of spare parts and related goods	60,151,712	-	-	-
Commission income and others	8,430,694	-	-	-
	903,142,324	31,520,791	-	-
	1,818,259,842	893,696,844	-	-

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

28. REVENUE (CONT'D)

REVENUE FROM OTHER SOURCES AND OTHER OPERATING INCOME

	The Group		The Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Revenue from Other Sources				
Vessel charter fee	68,261,649	65,260,878	-	-
Dividend income from:				
- subsidiaries	-	-	57,185,000	109,500,000
- associates	-	-	390,000	-
Rental income	997,200	861,060	6,235,224	5,652,280
	<u>69,258,849</u>	<u>66,121,938</u>	<u>63,810,224</u>	<u>115,152,280</u>
	<u>1,887,518,691</u>	<u>959,818,782</u>	<u>63,810,224</u>	<u>115,152,280</u>

The information on the disaggregation of revenue by geographical market is disclosed in Note 38 to the financial statements.

REVENUE FROM CONTRACTS WITH CUSTOMERS

(a) Construction Services - Shipbuilding

Revenue from construction services is recognised over time in the period in which the services are rendered using the input method, determined based the proportion of construction costs incurred for work performed to date over the estimated total construction costs. Transaction price is computed based on the price specified in the contract and adjusted for any variable consideration such as incentives and penalties. Past experience is used to estimate and provide for the variable consideration, using expected value method and revenue is only recognised to the extent that it is highly probable that a significant reversal will not occur.

A receivable is recognised when the construction services are rendered as this is the point in time that the consideration is unconditional because only the passage of time is required before the payment is due. If the construction services rendered exceed the payment received, a contract asset is recognised. If the payments exceed the construction services rendered, a contract liability is recognised.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

28. REVENUE (CONT'D)

REVENUE FROM CONTRACTS WITH CUSTOMERS (CONT'D)

(b) Revenue from freight and lighterage services – sea and land transport

Freight services for sea and land transport are recognised over time in the period the freight services are rendered. The customer is able to benefit from the Group's performance as it occurs and the other entity would not need to substantially reperform the Group's performance (e.g. distance travelled) to date. The Group has selected the output measure (days travelled) which can most appropriately depicts the transfer of control of the service to the customer.

(c) Revenue from freight forwarding services

These revenues comprise mainly agency commission, custom clearance, import and export documentation, port related services and etc. These services are considered to represent one single performance obligation satisfied at a point in time.

(d) Ship repairs, repairs works, metal fabrication and barrage maintenance fee

Revenue from ship repair, repair works, metal fabrication and barrage maintenance fee is recognised over time in the period in which the services are rendered. For fixed-price contracts, revenue is recognised based on the actual service provided to the end of the reporting period as a proportion of the total services to be provided because the customer receives and uses the benefits simultaneously.

(e) Sales of goods and services and motor vehicles

Revenue from sale of goods and services is recognised at the point in time when control of the assets is transferred to the customers, generally on delivery of the goods and services.

REVENUE FROM OTHER SOURCES AND OTHER OPERATING INCOME

(a) Dividend Income

Dividend income from investment is recognised when the right to receive dividend payment is established.

(b) Rental Income

Rental income from investment properties is accounted for on a straight-line method over the lease term.

(c) Vessel charter fee

Vessel charter fee arising from operating leases is accounted for on a straight-line basis over the lease term and is included in revenue in the statement of profit or loss due to its operating nature.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

29. NET IMPAIRMENT GAIN ON FINANCIAL ASSETS

	The Group		The Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Impairment losses:				
- trade receivables	1,475,576	354,263	-	-
Reversal of impairment losses:				
- trade receivables	(10,412,017)	(2,790,418)	-	-
- other receivables	-	(1,517,293)	-	-
	(8,936,441)	(3,953,448)	-	-

30. PROFIT BEFORE TAXATION

	The Group		The Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Profit before taxation is arrived at after charging/(crediting):-				
Auditors' remuneration:				
- current financial year	423,000	336,500	95,000	95,000
- underprovision in previous financial years	4,000	19,150	-	-
Amortisation of intangible assets	15,595	-	-	-
Bad debt written off	26,889	228,398	-	-
Depreciation:				
- property, plant and equipment (Note 8)	92,956,456	89,829,329	1,002,831	1,053,185
- right-of-use assets (Note 8)	4,921,102	2,289,224	-	-
Directors' fees (Note 36(a))	272,000	160,000	272,000	160,000
Directors' non-fee emoluments (Note 36(a))				
- salaries, bonus and allowances	10,369,572	8,343,747	4,983,045	3,962,838
- defined contribution benefits	951,835	726,308	244,800	190,800
Fair value changes on forward contracts	-	(372,480)	-	-

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

30. PROFIT BEFORE TAXATION (CONT'D)

	The Group		The Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Profit before taxation is arrived at after charging/(crediting):- (cont'd)				
Interest expenses on financial liabilities that are not fair value through profit or loss:				
- bank overdrafts	1,231,297	650,363	2,519	2,508
- bankers acceptances	140,728	611,173	-	-
- floorstocking facilities	6,059	-	-	-
- term loans	2,862,027	2,113,579	179,537	263,787
- revolving credits	893,935	1,005,556	-	-
- flexi loans	351,219	326,170	-	-
- hire purchase payables	780,696	674,910	2,801	6,755
- other	58,661	-	-	-
Lease interest (Note 20)	201,763	57,936	-	-
Lease expenses:				
- short-term leases	101,550	133,757	4,400	26,400
- low-value assets	116,858	72,365	-	-
Impairment loss:				
- investment in subsidiary	-	-	-	98,504,534
(Gain)/loss on foreign exchange:				
- realised	1,231,605	1,455,074	-	-
- unrealised	1,679,425	(3,180,014)	-	-
Property, plant and equipment written off	9,341	1,325	2	-
Staff costs (including other key management personnel): (Note 36(b))				
- short-term employee benefits	171,016,234	139,356,741	3,122,575	2,536,267
- defined contribution benefits	12,398,215	8,250,980	277,402	230,244
Interest income on financial assets that are not fair value through profit or loss:				
- short term deposits	(10,026,542)	(10,301,119)	(1,043,610)	(1,586,279)
- current account	(4,420,275)	(3,411,832)	(199,830)	(47,725)
Net gain on disposal of property, plant and equipment	(21,751,060)	(13,482,675)	(9,488)	(2,667)
Gain on disposal of non-current asset held for sale	-	(3,048,230)	-	-
Gain on bargain purchase	(6,642,514)	-	-	-
Rental income	(898,759)	(603,370)	-	-
Dividend income:				
- investment securities	(1,800)	(1,200)	-	-

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

31. INCOME TAX EXPENSE

	The Group		The Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Current tax expense:				
- for the financial year	27,146,637	11,555,971	1,282,884	1,408,572
- (over)/underprovision in previous financial years	(429,396)	329,237	(69,611)	62,686
- Withholding tax deducted at sources	914	2,454	-	-
	<u>26,718,155</u>	<u>11,887,662</u>	<u>1,213,273</u>	<u>1,471,258</u>
Deferred tax (Note 12)				
- origination and reversal of temporary differences	4,196,655	928,231	-	-
- (over)/underprovision in previous financial years	(87,703)	317,273	-	-
- effect of reduction in tax rate	-	1,865	-	-
	<u>4,108,952</u>	<u>1,247,369</u>	<u>-</u>	<u>-</u>
	<u>30,827,107</u>	<u>13,135,031</u>	<u>1,213,273</u>	<u>1,471,258</u>

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

31. INCOME TAX EXPENSE (CONT'D)

A reconciliation of income tax expense applicable to the profit before taxation at the statutory tax rate to income tax expense at the effective tax rate of the Group and of the Company is as follows:-

	The Group		The Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
Profit before taxation	215,113,759	126,525,390	51,254,638	7,864,393
Tax at the statutory tax rate of 24% (2024 - 24%)	51,627,302	30,366,093	12,301,113	1,887,454
Tax effects of:				
Effect of income subject to a lower tax rate	-	(84,593)	-	-
Non-taxable income	(26,712,019)	(22,575,209)	(13,820,277)	(26,280,640)
Non-deductible expenses	8,439,738	6,880,703	2,802,048	25,801,758
Deferred tax assets not recognised during the financial year	228,104	401,425	-	-
Share of results in associates	(65,864)	105,850	-	-
(Over)/underprovision in previous financial years:				
- current tax expense	(429,396)	329,237	(69,611)	62,686
- deferred taxation	(87,703)	317,273	-	-
Others	67,087	93,882	-	-
Utilisation of deferred tax assets previously not recognised	(2,241,056)	(2,702,084)	-	-
Withholding tax	914	2,454	-	-
Income tax expense for the financial year	30,827,107	13,135,031	1,213,273	1,471,258

The corporate tax rate of the Group and of the Company is 24% (2024 - 24%).

Certain subsidiaries enjoy tax exempt profits arising from its operations of seagoing vessels, under Section 54A of the Income Tax Act, 1967.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

32. EARNINGS PER SHARE

Basic earnings per share amounts are calculated by dividing profit for the year, net of tax, attributable to owners of the parent by the weighted average number of ordinary shares in issue during the financial year, excluding treasury shares held by the Company.

The following reflect the profit and share data used in the computation of basic earnings per share for the years ended 30 June:

	The Group	
	2025	2024
	RM	RM
Profit attributable to ordinary equity holders of the Company	164,129,728	110,624,905
Weighted average number of ordinary shares in issue	1,125,006,083	1,132,023,217
Basic earnings per share (sen)	14.59	9.77

The Company has not issued any dilutive potential ordinary shares and hence, the diluted earnings per share is equal to the basic earnings per share.

33. ACQUISITION OF SUBSIDIARIES

33.1 ACQUISITION OF SUBSIDIARIES

2025

On 1 October 2024, the Company acquired 100% of the equity interest in Boulevard Jaya Sdn. Bhd. from its holding company, Shin Yang Holding Sendirian Berhad, a director and a company of which certain directors have interests for a cash consideration of RM27,500,000 and 60% of equity interest in Boulevard Motor Sdn. Bhd., Boulevard Motor (Sabah) Sdn. Bhd., and Boulevard Motor (Labuan) Sdn. Bhd. from the company of which certain directors have interests for a total consideration of RM117,000,000 (cash consideration of RM69,876,000 and treasury shares of RM47,124,000).

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

33. ACQUISITION OF SUBSIDIARIES

33.1 ACQUISITION OF SUBSIDIARIES

The following summarises the major classes of consideration transferred, and the recognised amounts of assets acquired and liabilities assumed at the date of acquisition.

	The Group 2025 RM
Property, plant and equipment	170,177,725
Trade and other receivables	111,964,880
Inventories	53,286,947
Cash and bank balances	79,113,631
Trade and other payables	(119,121,347)
Bank borrowings	(61,748,423)
Lease liabilities	(4,072,357)
Current tax liabilities	(3,131,162)
Deferred tax liabilities	(6,467,381)
Fair value of net identifiable assets acquired	220,002,513
Less: Non-controlling interest	(68,859,999)
	151,142,514
Add: Bargain purchase from acquisition of subsidiaries	(6,642,514)
Total purchase consideration	144,500,000
Less: Cash and bank balances of subsidiary acquired	(79,113,631)
Less: Treasury shares	(47,124,000)
Net cash outflow from the acquisition of subsidiaries	18,262,369

Impact of Acquisition on the Group's Results

The acquired subsidiaries have contributed the following results to the Group:-

	The Group 2025 RM
Revenue	888,666,782
Profit after taxation	48,242,849

If the acquisition had taken place at the beginning of the current financial year, the Group's revenue and profit after taxation from continuing operations would have been RM1,156,282,950 and RM54,216,325 respectively.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

33. ACQUISITION OF SUBSIDIARIES (CONT'D)

33.1 ACQUISITION OF SUBSIDIARIES (CONT'D)

Impact of Acquisition on the Group's Results (Cont'd)

2024

On 15 September 2023, the Company acquired 60% equity interests in Mewah Exim Sdn. Bhd. from third parties for a cash and share consideration of RM8,338,200 and RM1,290,000 respectively.

The following summarises the major classes of consideration transferred, and the recognised amounts of assets acquired and liabilities assumed at the date of acquisition.

	The Group 2024 RM
Property, plant and equipment	12,428,719
Investment in associate	100,000
Deferred tax assets	77,140
Intangible assets – customer relationships	155,950
Trade and other receivables	19,193,583
Inventories	47,449
Fixed deposits with licensed banks	4,377,628
Cash and bank balances	4,067,166
Trade and other payables	(29,851,077)
Current tax assets	105,187
Term loans	(4,900,642)
Lease liabilities	(6,906)
Current tax liabilities	(387,490)
Deferred tax liabilities	(269,872)
Fair value of net identifiable assets acquired	5,136,835
Less: Non-controlling interest	(2,054,735)
	3,082,100
Add: Goodwill from acquisition of subsidiaries	6,546,100
Total purchase consideration	9,628,200
Less: Cash and bank balances of subsidiary acquired	(5,067,166)
Less: Treasury shares sold	(1,290,000)
Net cash outflow from the acquisition of subsidiaries	3,271,034

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

33. ACQUISITION OF SUBSIDIARIES (CONT'D)

33.1 ACQUISITION OF SUBSIDIARIES (CONT'D)

Impact of Acquisition on the Group's Results (Cont'd)

The acquired subsidiaries have contributed the following results to the Group:-

	The Group 2024 RM
Revenue	17,201,578
Profit after taxation	3,446,412

If the acquisition had taken place at the beginning of the previous financial year, the Group's revenue and profit after taxation from continuing operations would have been RM24,536,118 and RM4,309,760 respectively.

34. DIVIDENDS

	The Company 2025 RM	2024 RM
Ordinary Shares		
Final dividend of 3.00 (2024 – 3.00) sen per ordinary share in respect of the previous financial years	33,783,309	33,953,409

At the forthcoming Annual General Meeting, a final dividend of 5.00 sen per ordinary share in respect of the current financial year will be proposed for shareholders' approval. The financial statements for the current financial year do not reflect this proposed dividend. Such dividend, if approved by the shareholders, will be accounted for in the shareholders' equity as appropriation of retained earnings in the financial period ending 31 December 2025.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

35. CASH FLOW INFORMATION

- (a) The cash disbursed for the purchase of property, plant and equipment and the addition of right-of-use assets is as follows:-

	The Group	
	2025	2024
	RM	RM
Property, plant and equipment and right-of-use assets		
Cost of property, plant and equipment purchased and right-of-use assets acquired (Note 8)	107,635,747	36,594,438
Less: Acquired through hire purchase arrangements	(16,766,253)	(2,576,200)
Less: Additions of new lease liabilities - right-of-use assets	(300,075)	(1,040,507)
	<u>90,569,419</u>	<u>32,977,731</u>

	The Company	
	2025	2024
	RM	RM
Property, plant and equipment		
Cost of property, plant and equipment purchased	<u>13,799,063</u>	<u>24,145</u>

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

35. CASH FLOWS INFORMATION (CONT'D)

(b) The reconciliations of liabilities arising from financing activities are as follows:-

The Group 2025	Term Loans RM	Revolving Credits RM	Bankers' Acceptance RM	Flexi Financing RM	Hire Purchase Payables RM	Lease Liabilities RM	Floor stocking Facilities RM	Total RM
At 1 July	33,443,312	6,000,000	547,000	10,965,625	9,143,554	1,178,756	-	61,278,247
<u>Changes in Financial Cash Flows</u>								
Proceeds from drawdown	1,990,000	5,000,000	448,000	-	2,594,100	-	2,258,237	12,290,337
Repayment of principals	(18,425,068)	-	-	(5,381,947)	(11,664,786)	(1,868,918)	-	(37,340,719)
Repayment of interests	(2,862,027)	(893,935)	(140,728)	(351,219)	(780,696)	(201,763)	(6,059)	(5,236,427)
	(19,297,095)	4,106,065	307,272	(5,733,166)	(9,851,382)	(2,070,681)	2,252,178	(30,286,809)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

35. CASH FLOWS INFORMATION (CONT'D)

(b) The reconciliations of liabilities arising from financing activities are as follows:- (Cont'd)

The Group	Term Loans	Revolving	Bankers' Acceptance	Flexi Financing	Hire Purchase Payables	Lease Liabilities	Floor stocking Facilities	Total
2025	RM	RM	RM	RM	RM	RM	RM	RM
Non-cash Changes								
Acquisition of subsidiaries	36,668,296	14,500,000	5,000,000	-	4,590,202	4,072,357	989,925	65,820,780
Acquisition of new leases (Note 20)	-	-	-	-	-	300,075	-	300,075
New hire purchase	-	-	-	-	16,766,253	-	-	16,766,253
Reassessment of leases (Note 20)	-	-	-	-	-	253,075	-	253,075
Interest expense recognised in profit and loss	2,862,027	893,935	140,728	351,219	780,696	201,763	6,059	5,236,427
	39,530,323	15,393,935	5,140,728	351,219	22,137,151	4,827,270	995,984	88,376,610
At 30 June	53,676,540	25,500,000	5,995,000	5,583,678	21,429,323	3,935,345	3,248,162	119,368,048

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

35. CASH FLOWS INFORMATION (CONT'D)

(b) The reconciliations of liabilities arising from financing activities are as follows:-

The Group	Term Loans RM	Revolving Credits RM	Bankers' Acceptance RM	Flexi Financing RM	Hire Purchase Payables RM	Lease Liabilities RM	Total RM
2024							
At 1 July	41,319,916	24,844,400	44,367,000	6,749,582	15,972,581	349,557	133,603,036
<u>Changes in Financial Cash Flows</u>							
Proceeds from drawdown	285,000	-	-	4,216,043	-	-	4,501,043
Repayment of principals	(13,062,246)	(17,082,200)	(43,820,000)	-	(9,412,133)	(352,584)	(83,729,163)
Repayment of interests	(2,113,579)	(1,005,556)	(611,173)	(326,170)	(674,910)	(57,936)	(4,789,324)
	(14,890,825)	(18,087,756)	(44,431,173)	3,889,873	(10,087,043)	(410,520)	(84,017,444)

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

35. CASH FLOWS INFORMATION (CONT'D)

(b) The reconciliations of liabilities arising from financing activities are as follows:- (Cont'd)

The Group	Term Loans	Revolving	Bankers'	Flexi	Hire Purchase	Lease	Total
2024	RM	Credits	Acceptance	Financing	Payables	Liabilities	RM
Non-cash Changes		RM	RM	RM	RM	RM	
Acquisition of subsidiaries	4,900,642	-	-	-	6,906	-	4,907,548
Acquisition of new leases (Note 20)	-	-	-	-	-	1,040,507	1,040,507
New hire purchase	-	-	-	-	2,576,200	-	2,576,200
Reassessment of leases (Note 20)	-	-	-	-	-	141,276	141,276
Interest expense recognised in profit or loss	2,113,579	1,005,556	611,173	326,170	674,910	57,936	4,789,324
Unrealised gain on foreign exchange	-	(1,762,200)	-	-	-	-	(1,762,200)
	7,014,221	(756,644)	611,173	326,170	3,258,016	1,239,719	11,692,655
At 30 June	33,443,312	6,000,000	547,000	10,965,625	9,143,554	1,178,756	61,278,247

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

35. CASH FLOWS INFORMATION (CONT'D)

(b) The reconciliations of liabilities arising from financing activities are as follows:- (Cont'd)

	Term Loans RM	Hire Purchase Payables RM	Total RM
The Company			
2025			
At 1 July	4,004,137	115,507	4,119,644
<u>Changes in Financial Cash Flows</u>			
Repayment of principal	(1,550,004)	(98,707)	(1,648,711)
Repayment of interests	(179,537)	(2,801)	(182,338)
	(1,729,541)	(101,508)	(1,831,049)
<u>Non-cash Changes</u>			
Repayment of interests	179,537	2,801	182,338
At 30 June	2,454,133	16,800	2,470,933
	Term Loans RM	Hire Purchase Payables RM	Total RM
The Company			
2024			
At 1 July	5,554,141	210,260	5,764,401
<u>Changes in Financial Cash Flows</u>			
Repayment of principal	(1,550,004)	(94,753)	(1,644,757)
Repayment of interests	(263,787)	(6,755)	(270,542)
	(1,813,791)	(101,508)	(1,915,299)
<u>Non-cash Changes</u>			
Repayment of interests	263,787	6,755	270,542
At 30 June	4,004,137	115,507	4,119,644

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

35. CASH FLOWS INFORMATION (CONT'D)

- (c) For the purpose of the statements of cash flows, cash and cash equivalents comprise the followings:-

	The Group		The Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Fixed and treasury deposits with licensed banks	302,971,161	306,759,656	30,600,000	38,000,000
Cash and bank balances	218,199,567	125,462,324	1,595,547	1,001,364
	521,170,728	432,221,980	32,195,547	39,001,364
Bank overdrafts (Note 21)	(22,061,092)	(13,384,119)	-	-
	499,109,636	418,837,861	32,195,547	39,001,364
Less: Fixed and treasury deposits with maturity more than 3 months	(264,679,581)	(292,298,076)	(29,800,000)	(38,000,000)
Less: Fixed deposits pledged	(491,580)	(461,580)	-	-
	233,938,475	126,078,205	2,395,547	1,001,364

The fixed deposits with licensed banks of the Group and of the Company at the end of the reporting period bore effective interest rates ranging from 2.10% to 4.07% (2024 – 3.70% to 4.07%) per annum and 2.85% to 3.85% (2024 – 3.85%) per annum respectively. The fixed deposits have maturity periods ranging from 7 to 211 (2024 – 90 to 180) days and 21 to 180 (2024 – 180) days for the Group and the Company respectively.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

36. KEY MANAGEMENT PERSONNEL COMPENSATION

The key management personnel of the Group and of the Company include executive directors and non-executive directors of the Company and certain members of senior management of the Group and of the Company.

The key management personnel compensation during the financial year are as follows:-

	The Group		The Company	
	2025	2024	2025	2024
	RM	RM	RM	RM
(a) Directors				
<u>Directors of the Company</u>				
Short-term employee benefits:-				
- fees	272,000	160,000	272,000	160,000
- salaries, bonus and other benefits	6,157,804	5,435,760	4,983,045	3,962,838
	6,429,804	5,595,760	5,255,045	4,122,838
Defined contribution benefits	298,943	277,100	244,800	190,800
	6,728,747	5,872,860	5,499,845	4,313,638
<u>Directors of the Subsidiaries</u>				
Short-term employee benefits:-				
- salaries, bonus and other benefits	4,211,768	2,907,987	-	-
	4,211,768	2,907,987	-	-
Defined contribution benefits	652,892	449,208	-	-
	4,864,660	3,357,195	-	-
Total directors' remuneration (Note 30)	11,593,407	9,230,055	5,499,845	4,313,638

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

36. KEY MANAGEMENT PERSONNEL COMPENSATION (CONT'D)

	The Group		The Company	
	2025 RM	2024 RM	2025 RM	2024 RM
(b) Other Key Management Personnel				
Short-term employee benefits:-	2,449,809	1,866,346	2,449,809	1,866,346
Defined contribution benefits	194,328	152,820	194,328	152,820
	<u>2,644,137</u>	<u>2,019,166</u>	<u>2,644,137</u>	<u>2,019,166</u>

37. RELATED PARTY DISCLOSURES

(a) Identities of Related Parties

The holding company is disclosed in Note 2 to the financial statements.

The subsidiaries as disclosed in Note 6 to the financial statements.

The associates are disclosed in Note 7 to the financial statements.

(b) Significant Related Party Transactions and Balances

Other than those disclosed elsewhere in the financial statements, the Group and the Company also carried out the following significant transactions with the related parties during the financial year:-

	The Group	
	2025 RM	2024 RM
Sales of goods and services to		
- Related companies	(123,437,761)	(126,740,660)
- Associates	(1,019,468)	(3,464,616)
- Holding company	(3,767,331)	-
Purchase of goods and services from		
- Related companies	21,762,088	19,592,838
- Associates	6,670,628	2,682,257
- Holding company	1,451,091	-

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

37. RELATED PARTY DISCLOSURES (CONT'D)

(b) Significant Related Party Transactions and Balances (Cont'd)

Other than those disclosed elsewhere in the financial statements, the Group and the Company also carried out the following significant transactions with the related parties during the financial year:- (cont'd)

	The Group	
	2025	2024
	RM	RM
Sales of property, plant and equipment		
- Related companies	(346,293)	(321,834)
Purchase of property, plant and equipment		
- Related companies	13,945,124	1,096,988
- Associates	633	1,707
- Holding company	70,122	-
Rental income from		
- Related companies	(338,853)	(91,800)
- Associates	(321,460)	(328,500)
- Holding company	(183,365)	-
Rental expenses charged by		
- Related companies	2,786,334	1,954,944
- Holding company	803,700	261,000
- Associates	153,158	-

	The Group	
	2025	2024
	RM	RM
Transactions with companies in which certain Directors have substantial financial interests:		
Sales of goods and services	(18,502,594)	(16,624,784)
Purchase of goods and services	13,133,399	12,639,110
Sales of property, plant and equipment	(35,000)	(45,732)
Purchase of property, plant and equipment	483,821	1,352,645
Rental income	(393,792)	-
Rental expenses	52,200	-

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

37. RELATED PARTY DISCLOSURES (CONT'D)

(b) Significant Related Party Transactions and Balances (Cont'd)

Other than those disclosed elsewhere in the financial statements, the Group and the Company also carried out the following significant transactions with the related parties during the financial year:- (cont'd)

	The Company	
	2025	2024
	RM	RM
Purchase of goods and services from		
- Related companies	1,309,549	440,536
Purchase of property, plant and equipment		
- Subsidiaries	835,000	-
- Related companies	12,071,126	-
Rental expenses from		
- Holding company	261,000	151,500
Rental income from		
- Associates	(324,000)	(324,000)
- Subsidiaries	(5,238,024)	(4,791,220)

Related companies

Related companies are companies within Shin Yang Holding Sendirian Berhad Group.

The significant outstanding balances of the related parties (including the allowance for impairment loss made) together with their terms and conditions are disclosed in the respective notes to the financial statements.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

38. OPERATING SEGMENTS

Operating segments are prepared in a manner consistent with the internal reporting provided to the Group Managing Director as its chief operating decision maker in order to allocate resources to segments and to assess their performance. For management purposes, the Group is organised into business units based on their products and services provided.

The Group is organised into 5 main reportable segments as follows:-

- (i) Shipbuilding, ship repair and fabrication of metal structures.
- (ii) Shipping segment which carries out shipping business in coastal and regional routes within Malaysia and ASEAN region and international routes.
- (iii) Land transportation and hiring services.
- (iv) Manufacturing, distribution and marketing of industrial gases, provision of services and maintenance and trading in welding equipment and machinery.
- (v) Automotive dealership.
- (vi) Others consist of the business of shipping agency and operations and maintenance of barrage and maintenance and repair of motor vehicles.

The domestic and regional shipping segment and international shipping segment are aggregated to form the shipping segment due to the nature and economic characteristics of the products are similar and inter-related.

- (a) The Group Managing Director assesses the performance of the reportable segments based on their profit before interest expense and taxation. The accounting policies of the reportable segments are the same as the Group's accounting policies.
- (b) Each reportable segment assets (including goodwill) is measured based on all assets of the segment other than investment in an associate and tax-related assets.
- (c) Assets and expenses which are common and cannot be meaningfully allocated to the reportable segments are presented under unallocated items. Unallocated items comprise mainly corporate assets (primarily the Company's headquarters) and head office expenses.
- (d) Transactions between reportable segments are carried out on agreed terms between both parties. The effects of such inter-segment transactions are eliminated on consolidation.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

38. OPERATING SEGMENTS (CONT'D)

	Shipbuilding Ship Repair and Fabrication of Metal Structures RM	Shipping RM	Logistic RM	Gas RM	Automotive RM	Others RM	Consolidation Adjustments and Eliminations RM	Notes	Per Consolidated Financial Statements RM
30 June 2025									
Revenue:									
External customers	166,552,080	728,323,011	51,949,224	13,289,118	888,596,700	38,808,558	-		1,887,518,691
Inter-segment	42,765,178	(2,103,251)	48,504,589	4,875,152	70,082	77,499,277	(171,611,027)	A	-
Total revenue	209,317,258	726,219,760	100,453,813	18,164,270	888,666,782	116,307,835	(171,611,027)		1,887,518,691
Results:									
Finance income	(403,652)	(10,209,220)	(89,886)	(239,844)	(1,797,268)	(1,706,947)	-		(14,446,817)
Finance costs	2,646,335	528,095	294,957	8,576	2,452,522	639,694	(43,794)		6,526,385
Dividend income	-	(1,800)	-	-	-	(57,575,000)	57,575,000		(1,800)
Depreciation and amortisation	9,862,078	70,057,355	6,439,175	769,452	6,522,525	1,308,249	2,918,724		97,877,558
Gain on disposal of property, plant and equipment	(200)	(19,085,705)	(2,272,854)	(25,354)	(1,166,463)	(9,488)	809,004		(21,751,060)
Share of results of associates	-	-	-	-	-	168,516	105,915		274,431
Other non-cash expenses/ (income)	(2,240,458)	(6,409,166)	479,123	-	996,453	(82,968)	(6,642,514)	B	(13,899,530)
Segment (loss)/ profits	25,510,477	113,997,503	5,393,291	3,588,749	64,348,106	62,521,489	(60,245,856)	C	215,113,759

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

38. OPERATING SEGMENTS (CONT'D)

	Shipbuilding Ship Repair and Fabrication of Metal Structures RM	Shipping RM	Logistic RM	Gas RM	Automotive RM	Others RM	Consolidation Adjustments and Eliminations RM	Notes	Per Consolidated Financial Statements RM
30 June 2025 (Cont'd)									
Assets:									
Investment in associates	-	2,629,642	-	-	-	782,500	(467,445)		2,944,697
Additions to non-current assets	6,779,831	58,299,500	14,380,059	536,958	12,464,565	21,383,498	(6,208,664)	D	107,635,747
Segment assets	347,819,757	1,013,213,727	100,102,658	46,703,754	430,614,707	195,509,905	(126,679,881)	E	2,007,284,627
Liabilities:									
Segment liabilities	120,437,668	147,630,775	28,973,469	3,909,525	163,166,865	131,387,438	(97,457,037)	F	498,048,703

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

38. OPERATING SEGMENTS (CONT'D)

	Shipbuilding Ship Repair and Fabrication of Metal Structures	Shipping	Logistic	Gas	Others	Consolidation Adjustments and Eliminations	Notes	Per Consolidated Financial Statements
	RM	RM	RM	RM	RM	RM		RM
30 June 2024								
Revenue:								
External customers	170,685,132	693,124,391	52,797,468	14,961,137	28,250,654	-		959,818,782
Inter-segment	33,752,845	12,587,641	41,723,157	4,399,825	123,427,405	(215,890,873)	A	-
Total revenue	204,437,977	705,712,032	94,520,625	19,360,962	151,678,059	(215,890,873)		959,818,782
Results:								
Finance income	(284,962)	(11,021,436)	(67,748)	(198,510)	(2,140,295)	-		(13,712,951)
Finance costs	2,977,762	1,623,740	493,448	7,285	379,830	(42,378)		5,439,687
Dividend income	-	(1,200)	-	-	(109,500,000)	109,500,000		(1,200)
Depreciation and amortisation	10,224,544	70,605,193	7,581,513	857,721	862,205	1,987,377		92,118,553
Gain on disposal of property, plant and equipment	(49,999)	(11,267,364)	(2,085,402)	(33,328)	(46,582)	-		(13,482,675)
Share of results of associates	-	-	-	-	121,407	(562,450)		(441,043)
Other non-cash expenses/ (income)	(1,861,809)	(5,996,168)	79,549	-	272,486	-	B	(7,505,942)
Segment (loss)/ profits	22,434,519	88,741,271	6,489,867	4,159,945	18,066,244	(13,366,456)	C	126,525,390

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

38. OPERATING SEGMENTS (CONT'D)

	Shipbuilding Ship Repair and Fabrication of Metal Structures RM	Shipping RM	Logistic RM	Gas RM	Others RM	Consolidation Adjustments and Eliminations RM	Notes	Per Consolidated Financial Statements RM
30 June 2024 (Cont'd)								
Assets:								
Investment in associates	-	2,629,642	-	-	782,500	(351,876)		3,060,266
Additions to non-current assets	4,759,397	22,491,520	12,612,194	604,647	3,708,523	(7,581,843)	D	36,594,438
Segment assets	359,142,213	1,115,090,196	101,732,352	47,951,972	272,789,526	(284,308,657)	E	1,612,397,602
Liabilities:								
Segment liabilities	151,089,359	313,370,678	31,423,570	3,706,165	72,839,561	(261,657,547)	F	310,771,786

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

38. OPERATING SEGMENTS (CONT'D)

A Inter-segment revenues are eliminated on consolidated.

B Other material non-cash expenses/(income) consist of the following items as presented in the respective notes to the financial statements:

	2025 RM	2024 RM
Fair value changes on forward contracts	-	(372,480)
Unrealised (gain)/loss on foreign exchange	1,679,425	(3,180,014)
Impairment loss on trade and other receivables	1,475,576	354,263
Gain on bargain purchase	(6,642,514)	-
Reversal of impairment loss on trade and other receivables	(10,412,017)	(4,307,711)
	<u>(13,899,530)</u>	<u>(7,505,942)</u>

C The following items are added to/(deducted from) segment profit to arrive at "Profit before tax" presented in the consolidated statement of profit or loss and other comprehensive income:

	2025 RM	2024 RM
Share of result of associates	105,915	(562,450)
Dividend from subsidiaries	(57,185,000)	(109,500,000)
Dividend from associates	(390,000)	-
Profit from inter-segment sales	(6,500,562)	98,683,371
Depreciation	(2,918,723)	(1,987,377)
Gain on bargain purchase	6,642,514	-
	<u>(60,245,856)</u>	<u>(13,366,456)</u>

D Additions to non-current assets consists of:

	2025 RM	2024 RM
Property, plant and equipment	<u>107,635,747</u>	<u>36,594,438</u>

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

38. OPERATING SEGMENTS (CONT'D)

- E The following items are added to/(deducted from) segment assets to arrive at total assets reported in the consolidated statement of financial position:

	2025 RM	2024 RM
Property, plant and equipment	(11,629,045)	(5,989,055)
Investment in associates	(467,444)	(351,876)
Inter-segment assets	(123,333,740)	(286,733,669)
Intangible assets	8,750,348	8,765,943
	<u>(126,679,881)</u>	<u>(284,308,657)</u>

- F The following items are deducted from segment liabilities to arrive at total liabilities reported in the consolidated statement of financial position:

	2025 RM	2024 RM
Cumulative preference shares	(100,000)	(100,000)
Inter-segment liabilities	(97,357,037)	(261,557,547)
	<u>(97,457,037)</u>	<u>(261,657,547)</u>

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

38. OPERATING SEGMENTS (CONT'D)

G Geographical information

Revenue is based on the country in which the customers are located.

	Revenue	
	2025 RM	2024 RM
Malaysia	1,762,829,824	836,932,765
China	14,679,046	20,728,637
Singapore	68,510,159	44,557,112
Japan	13,404,996	10,519,370
Brunei	4,536,701	16,939,362
India	346,467	422,813
Philippines	12,433,169	19,328,824
Korea	4,813,099	4,601,440
Australia, Solomon Islands, Fiji Islands	-	885,596
Denmark, Germany	748,200	1,867,819
Papua New Guinea	530,000	2,161,500
Indonesia	332,540	-
Thailand	871,726	299,364
Mexico	541,105	574,180
France	229,684	-
Vietnam	2,477,825	-
USA	234,150	-
	<u>1,887,518,691</u>	<u>959,818,782</u>

39. CAPITAL COMMITMENTS

	The Group		The Company	
	2025 RM	2024 RM	2025 RM	2024 RM
Approved and not contracted for:				
Purchase of property, plant and equipment	<u>101,048,296</u>	<u>1,622,596</u>	<u>-</u>	<u>-</u>

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

40. CONTINGENT LIABILITIES

No provisions are recognised on the following matters as it is not probable that a future sacrifice of economic benefits will be required or the amount is not capable of reliable measurement:-

	The Group	
	2025	2024
	RM	RM
Performance guarantee extended by subsidiaries to third parties	5,687,650	9,080,628

41. FINANCIAL INSTRUMENTS

The Group's activities are exposed to a variety of market risk (including foreign currency risk and interest rate risk), credit risk and liquidity risk. The Group's overall financial risk management policy focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance.

41.1 FINANCIAL RISK MANAGEMENT POLICIES

Financial risk management policies are periodically reviewed and approved by the Board of Directors and executed by the management. The audit committee of Shin Yang Group Berhad provides independent oversight to the effectiveness of the risk management process.

The Group's policies in respect of the major areas of treasury activity are as follows:-

(a) Market Risk

(i) Foreign currency risk

The Group is exposed to foreign currency risk on transactions and balances that are denominated in currencies other than the respective functional currencies of entities within the Group. The currencies giving rise to this risk are primarily United States Dollar ("USD"), United Arab Emirates Dirham (AED), Renminbi Yuan (RMB), Japanese Yen (JPY), Brunei Dollar (BND) and Singapore Dollar ("SGD"). Foreign currency risk is monitored closely on an ongoing basis to ensure that the net exposure is at an acceptable level. On occasion, the Group enters into forward foreign currency contracts to hedge against its foreign currency risk. The Group also holds cash and cash equivalents denominated in foreign currencies for working capital purposes.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

41. FINANCIAL INSTRUMENTS (CONT'D)

41.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Market Risk (Cont'd)

(i) Foreign currency risk (Cont'd)

Foreign Currency Risk Sensitivity Analysis

The following table details the sensitivity analysis to a reasonably possible change in the foreign currencies at the end of the reporting period, with all other variables held constant:-

	The Group	
	2025	2024
	RM	RM
Effects on Profit/(Loss) After Taxation		
USD/RM - strengthen by 5%	1,065,233	167,860
USD/RM - weaken by 5%	(1,065,233)	(167,860)
SGD/RM - strengthen by 5%	(5,082)	125,285
SGD/RM - weaken by 5%	5,082	(125,285)
JPY/RM - strengthen by 5%	(25,340)	(20,950)
JPY/RM - weaken by 5%	25,340	20,950
RMB/RM - strengthen by 5%	(7,680)	(7,346)
RMB/RM - weaken by 5%	7,680	7,346
BND/RM - strengthen by 5%	5,920	99,893
BND/RM - weaken by 5%	(5,920)	(99,893)
AED/RM - strengthen by 5%	(34,389)	(64,852)
AED/RM - weaken by 5%	34,389	64,852

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

41. FINANCIAL INSTRUMENTS (CONT'D)

41.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Market Risk (Cont'd)

(ii) Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's exposure to interest rate risk arises mainly from long-term borrowings with variable rates. The Group's policy is to obtain the most favourable interest rates available and by maintaining a balanced portfolio mix of fixed and floating rate borrowings.

The fixed rate debt instruments of the Group and of the Company are not subject to interest rate risk since neither carrying amounts nor the future cash flows will fluctuate because of a change in market interest rates.

The Group's exposure to interest rate risk based on the carrying amounts of the financial instruments at the end of the reporting period is disclosed in Note 21 to the financial statements.

Interest Rate Risk Sensitivity Analysis

The following table details the sensitivity analysis to a reasonably possible change in the interest rates at the end of the reporting period, with all other variables held constant:-

	The Group	
	2025	2024
	RM	RM
Effects on Profit/(Loss) After Taxation		
Increase of 10 basis points	(76,941)	(40,149)
Decrease of 10 basis points	76,941	40,149

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

41. FINANCIAL INSTRUMENTS (CONT'D)

41.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(a) Market Risk (Cont'd)

(ii) Interest Rate Risk (Cont'd)

Interest Rate Risk Sensitivity Analysis (Cont'd)

The following table details the sensitivity analysis to a reasonably possible change in the interest rates at the end of the reporting period, with all other variables held constant (Cont'd):-

	The Company	
	2025	2024
	RM	RM
Effects on Profit/(Loss) After Taxation		
Increase of 10 basis points	(1,865)	(3,043)
Decrease of 10 basis points	1,865	3,043

(b) Credit Risk

The Group's exposure to credit risk, or the risk of counterparties defaulting, arises mainly from trade and other receivables. The Group manages its exposure to credit risk by the application of credit approvals, credit limits and monitoring procedures on an ongoing basis. For other financial assets (including cash and bank balances), the Group minimises credit risk by dealing exclusively with high credit rating counterparties.

Also, the Company's exposure to credit risk includes loans and advances to subsidiaries, and corporate guarantee given to financial institutions for credit facilities granted to certain subsidiaries. The Company monitors the ability of the subsidiaries to serve their loans on an individual basis.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

41. FINANCIAL INSTRUMENTS (CONT'D)

41.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(b) Credit Risk (Cont'd)

(i) Credit Risk Concentration profile

The Group determines concentration of credit risk by monitoring the trade and other receivables on an ongoing basis.

(ii) Exposure to Credit Risk

At the end of the reporting period, the maximum exposure to credit risk is represented by the carrying amount of each class of financial assets recognised in the statements of financial position of the Group and of the Company after deducting any allowance for impairment losses (where applicable).

In addition, the Company's maximum exposure to credit risk also includes corporate guarantees provided to its subsidiaries as disclosed under the 'Maturity Analysis' of item (c) below, representing the outstanding banking facilities of the subsidiaries as at the end of the reporting period. These corporate guarantees have not been recognised in the Company's financial statements since their fair values on initial recognition were not material.

(iii) Assessment of Impairment Losses

At each reporting date, the Group assesses whether any of the financial assets at amortised cost, contract assets are credit impaired.

The gross carrying amounts of financial assets are written off when there is no reasonable expectation of recovery (i.e. the debtor does not have assets or sources of income to generate sufficient cash flows to repay the debt) despite the fact that they are still subject to enforcement activities.

Trade Receivables and Contract Assets

The Group and the Company consider a receivable to be in default when the receivable is unlikely to repay its debt to the Group and the Company in full or is more than 365 days past due unless the Group and the Company have reasonable and supportable information to demonstrate that a more a lagging default criterion is more appropriate.

The Group applies the simplified approach to measure expected credit losses using a lifetime expected credit loss allowance for all trade receivables and contract assets.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

41. FINANCIAL INSTRUMENTS (CONT'D)

41.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(b) Credit Risk (Cont'd)

(iii) Assessment of Impairment Losses (Cont'd)

To measure the expected credit losses, trade receivables including related parties and contract assets have been grouped based on shared credit risk characteristics and the days past due. The contract assets relate to unbilled work in progress and have substantially the same risk characteristics as the trade receivables for the same types of contracts. Therefore, the Group concluded that the expected loss rates for trade receivables are a reasonable approximation of the loss rates for the contract assets.

For certain large customers or customers with a high risk of default, the Group assesses the risk of loss of each customer individually based on their financial information, past trends of payments and external credit rating, where applicable.

The information about the credit exposure and loss allowances recognised for trade receivables and contract assets are summarised below:-

	Gross carrying Amount RM	Individual Impairment RM	Collective Impairment RM	Carrying Amount RM
The Group				
2025				
Current (not past due)	130,083,560	-	(763,558)	129,320,002
Past due				
1-30 days	56,593,996	-	(867,261)	55,726,735
31-60 days	31,268,553	-	(934,245)	30,334,308
61-90 days	16,690,463	-	(717,604)	15,972,859
91-120 days	9,778,228	-	(624,810)	9,153,418
More than 121 days	41,309,096	-	(16,869,949)	24,439,147
Credit impaired	7,127,403	(7,127,403)	-	-
Trade receivables	292,851,299	(7,127,403)	(20,777,427)	264,946,469
Contract assets	20,207,947	-	-	20,207,947
	313,059,246	(7,127,403)	(20,777,427)	285,154,416

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

41. FINANCIAL INSTRUMENTS (CONT'D)

41.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(b) Credit Risk (Cont'd)

(iii) Assessment of Impairment Losses (Cont'd)

	Gross carrying Amount RM	Individual Impairment RM	Collective Impairment RM	Carrying Amount RM
The Group				
2024				
Current (not past due)	97,951,584	-	(969,010)	96,982,574
Past due				
1-30 days	50,413,745	-	(1,147,662)	49,266,083
31-60 days	18,482,165	(212,919)	(689,134)	17,580,112
61-90 days	10,586,111	-	(999,703)	9,586,408
91-120 days	11,455,603	-	(377,970)	11,077,633
More than 121 days	35,080,311	(1,413,743)	(18,911,336)	14,755,232
Credit impaired	7,549,115	(7,549,115)	-	-
Trade receivables	231,518,634	(9,175,777)	(23,094,815)	199,248,042
Contract assets	21,892,639	-	-	21,892,639
	253,411,273	(9,175,777)	(23,094,815)	221,140,681

Other Receivables and Related Parties

The Group considers a receivable is credit impaired when the receivable is in significant financial difficulty, for instances, the receivable is in breach of financial covenants or insolvent. Receivables that are credit impaired are assessed individually while other receivables are assessed on a collective basis.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

41. FINANCIAL INSTRUMENTS (CONT'D)

41.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(b) Credit Risk (Cont'd)

(iii) Assessment of Impairment Losses (Cont'd)

The information about the credit exposure and loss allowances for other receivables and related parties is summarised below:-

	Gross Amount RM	Lifetime Loss Allowances RM	Carrying Amount RM
The Group			
2025			
Low credit risk	24,711,119	-	24,711,119
Credit impaired	15,528,981	(15,528,981)	-
	<u>40,240,100</u>	<u>(15,528,981)</u>	<u>24,711,119</u>
2024			
Low credit risk	2,880,694	-	2,880,694
Credit impaired	15,528,981	(15,528,981)	-
	<u>18,409,675</u>	<u>(15,528,981)</u>	<u>2,880,694</u>

Fixed and Treasury Deposits with Licensed Banks, Cash and Bank Balances

The Group considers these banks and financial institutions have low credit risks. In addition, some of the bank balances are insured by Government agencies. Therefore, the Group is of the view that the loss allowance is immaterial and hence, it is not provided for.

Financial Guarantee Contracts

Corporate guarantees for borrowing facilities granted to subsidiaries are financial guarantee contract.

All of the financial guarantee contracts are considered to be performing, have low risks of default and historically there were no instances where these financial guarantee contracts were called upon by the parties of which the financial guarantee contracts were issued to. Accordingly, no loss allowances were identified based on 12-month expected credit losses.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

41. FINANCIAL INSTRUMENTS (CONT'D)

41.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(c) Liquidity Risk

Liquidity risk arises mainly from general funding and business activities. The Group practises prudent risk management by maintaining sufficient cash balances and the availability of funding through certain committed credit facilities.

Maturity Analysis

The following table sets out the maturity profile of the financial liabilities at the end of the reporting period based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on the rates at the end of the reporting period):-

	Carrying Amount RM	Contractual Undiscounted Cash Flows RM	Within 1 Year RM	2-5 Years RM	Over 5 Years RM
The Group					
2025					
<u>Non- derivative Financial liabilities:</u>					
Trade and other payables	264,744,635	264,744,635	264,744,635	-	-
Lease liabilities	3,935,345	4,170,177	2,329,495	1,840,682	-
Loans and borrowings	137,493,795	148,240,646	95,005,711	45,886,493	7,348,442
	<u>406,173,775</u>	<u>417,155,458</u>	<u>362,079,841</u>	<u>47,727,175</u>	<u>7,348,442</u>

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

41. FINANCIAL INSTRUMENTS (CONT'D)

41.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(c) Liquidity Risk (Cont'd)

Maturity Analysis (Cont'd)

	Carrying Amount RM	Contractual Undiscounted Cash Flows RM	Within 1 Year RM	2-5 Years RM	Over 5 Years RM
The Group					
2024					
<u>Non- derivative Financial liabilities:</u>					
Trade and other payables	136,741,782	136,741,782	136,741,782	-	-
Lease liabilities	1,178,756	1,207,301	423,107	784,194	-
Loans and borrowings	73,483,610	77,372,008	50,697,957	22,516,177	4,157,874
	<u>211,404,148</u>	<u>215,321,091</u>	<u>187,862,846</u>	<u>23,300,371</u>	<u>4,157,874</u>

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

41. FINANCIAL INSTRUMENTS (CONT'D)

41.1 FINANCIAL RISK MANAGEMENT POLICIES (CONT'D)

(c) Liquidity Risk (Cont'd)

Maturity Analysis (Cont'd)

	Carrying Amount RM	Contractual Undiscounted Cash Flows RM	Within 1 Year RM	2-5 Years RM
The Company				
2025				
<u>Non-derivative</u>				
<u>Financial liabilities:</u>				
Other payables	49,329,058	49,329,058	49,329,058	-
Loans and borrowings	2,470,933	2,569,532	1,665,403	904,129
Financial guarantee contracts in relation to corporate guarantee given to certain subsidiaries	-	104,567,080	104,567,080	-
	51,799,991	156,465,670	155,561,541	904,129
2024				
<u>Non-derivative</u>				
<u>Financial liabilities:</u>				
Other payables	1,812,271	1,812,271	1,812,271	-
Loans and borrowings	4,119,644	4,421,305	1,835,840	2,585,465
Financial guarantee contracts in relation to corporate guarantee given to certain subsidiaries	-	47,015,290	47,015,290	-
	5,931,915	53,248,866	50,663,401	2,585,465

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

41. FINANCIAL INSTRUMENTS (CONT'D)

41.2 CAPITAL RISK MANAGEMENT

The Group manages its capital to ensure that entities within the Group will be able to maintain an optimal capital structure so as to support its businesses and maximise shareholder(s) value. To achieve this objective, the Group may make adjustments to the capital structure in view of changes in economic conditions, such as adjusting the amount of dividend payment, returning of capital to shareholders or issuing new shares.

The Group manages its capital based on debt-to-equity ratio. The debt-to-equity ratio of the Group at the end of the reporting period is not presented as its cash and bank balances exceeded the total external borrowings.

41.3 CLASSIFICATION OF FINANCIAL INSTRUMENTS

	2025 RM	2024 RM
The Group		
Financial Assets		
<u>Fair Value Through Profit or Loss</u>		
Other investments	58,800	58,800
<u>Amortised Cost</u>		
Trade receivables (Note 14)	264,946,469	199,248,042
Other receivables (Note 15)	24,711,119	2,880,694
Fixed and treasury deposits with licensed banks (Note 35)	302,971,161	306,759,656
Cash and bank balances (Note 35)	218,199,567	125,462,324
	810,828,316	634,350,716
Financial Liabilities		
<u>Amortised Cost</u>		
Trade payables (Note 26)	171,046,855	105,015,274
Other payables (Note 27)	91,306,914	30,040,172
Lease liabilities (Note 20)	3,935,345	1,178,756
Bank borrowings (Note 21)	137,493,795	73,483,610
	403,782,909	209,717,812

NOTES TO THE FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025 (Cont'd)

41. FINANCIAL INSTRUMENTS (CONT'D)

41.3 CLASSIFICATION OF FINANCIAL INSTRUMENTS (CONT'D)

	2025 RM	2024 RM
The Company		
Financial Assets		
<u>Amortised Cost</u>		
Other receivables (Note 15)	69,733	456,508
Amount owing by subsidiaries (Note 9)	1,732,881	975,748
Dividend receivable	-	95,000,000
Fixed and treasury deposits with licensed banks (Note 35)	30,600,000	38,000,000
Cash at bank (Note 35)	1,595,547	1,001,364
	<u>33,998,161</u>	<u>135,433,620</u>
Financial Liabilities		
<u>Amortised Cost</u>		
Other payables (Note 27)	49,329,058	1,812,271
Amount owing to a subsidiary (Note 9)	318,492	-
Bank borrowings (Note 21)	2,470,933	4,119,644
	<u>52,118,483</u>	<u>5,931,915</u>

41.4 FAIR VALUE INFORMATION

The fair values of the financial assets and financial liabilities of the Group and of the Company which are maturing within the next 12 months approximated their carrying amounts due to the relatively short-term maturity of the financial instruments or repayable on demand terms.

The quantitative disclosures fair value measurement hierarchy for assets and liabilities are disclosed in Notes 10 and 22 to the financial statements respectively.

42. CHANGE OF FINANCIAL YEAR END

Subsequent to the financial period, the Company has changed its financial year end from 30 June to 31 December to align the group's reporting cycle more effectively with its operational planning and strategic requirements.

ANALYSIS OF SHAREHOLDINGS

As at 13 October 2025

Analysis by Size Shareholdings As at 13 October 2025

Size of Shareholdings	No. of Holders	%	No. of Securities	%
Less than 100	9	0.302	251	0.000
100 - 1,000	454	15.235	254,282	0.022
1,001 - 10,000	1,399	46.946	7,838,308	0.666
10,001 - 100,000	902	30.268	31,714,300	2.695
100,001 - 58,835,499 (*)	215	7.215	476,490,063	40.493
58,835,500 and above (**)	1	0.034	660,412,796	56.124
Total	2,980	100.000	1,176,710,000	100.000

Total Holders 2,980

Total Paid Up 1,176,710,000

* Less than 5% of issued shares

** 5% and above of issued shares

Directors' Shareholdings As at 13 October 2025

No	Name of Director	No. of Shares held through Nominees	No. of Shares held through own name	Total Shareholdings	%
1	TAN SRI DATUK LING CHIONG HO	-	35,192,669	35,192,669	2.991
2	LING CHIONG SING	-	34,802,669	34,802,669	2.958
3	DATUK LING LU KIONG	-	100,000	100,000	0.008
4	LING CHIONG PIN	-	34,802,668	34,802,668	2.958
5	LING SIU CHUO	-	36,000,009	36,000,009	3.059
6	YONG NYET YUN	-	100,000	100,000	0.008
7	JACK WILLIEN @ WILLIAM ANAK JINEP	-	87,000	87,000	0.007
8	PUAN IZAN NADIAWATI BINTI MOHAMAD TABIB	-	-	-	0.000
9	DR LAI YEW HOCK	128,000	-	0.011	
TOTAL		128,000	141,085,015	141,213,015	12.000

Note:

1. Total Paid-Up Capital as at 13 October 2025 1,176,710,000
2. All information of shareholdings disclosed excludes 23,290,000 treasury shares held by the Company

Information on Substantial Shareholders As at 13 October 2025

Names	NRIC / Registration No.	Total Shareholdings	%
1 SHIN YANG HOLDING SENDIRIAN BERHAD	184468H	660,412,796	56.124
TOTAL		660,412,796	56.124

Note:

1. Total Paid-Up Capital as at 13 October 2025 1,176,710,000
2. All information of shareholdings disclosed excludes 23,290,000 treasury shares held by the Company

ANALYSIS OF SHAREHOLDINGS

As at 13 October 2025 (Cont'd)

Distribution Table According To Category of Shareholders Held In Respect of Ordinary Shares As at 13 October 2025

Category of Holders	No. of Holders			No. of Securities			%		
	Malaysian Bumi	Non- Bumi	Foreign	Malaysian Bumi	Non- Bumi	Foreign	Malaysian Bumi	Non- Bumi	Foreign
1. Individuals	227	1,807	18	1,249,600	240,725,867	7,868,100	0.106	20.458	0.668
2. Body Corporate									
a. Banks/Finance Companies	2	0	0	31,808	0	0	0.003	0.000	0.000
b. Investment Trusts/ Foundation/Charities	0	0	0	0	0	0	0.000	0.000	0.000
c. Industrial and Commercial Comps.	6	23	2	912,100	827,067,511	189,700	0.078	70.286	0.016
3. Government Agencies/ Institutions	0	0	0	0	0	0	0.000	0.000	0.000
4. Nominees	368	470	57	21,559,100	16,722,155	60,384,059	1.832	1.421	5.132
5. Others	0	0	0	0	0	0	0.000	0.000	0.000
Total	603	2,300	77	23,752,608	1,084,515,533	68,441,859	2.019	92.165	5.816

All information of shareholdings disclosed excludes 23,290,000 treasury shares held by the Company

Notes

1	No. of Holders	2,980
2	No. of Shares	1,176,710,000
3	Percentage (%)	100.000

List of Thirty (30) Largest Shareholders As at 13 October 2025

Names	Shareholding	%
1 SHIN YANG HOLDING SENDIRIAN BERHAD	60,412,796	56.124
2 DWI BUMIJAYA SDN. BHD	.55,000,000	4.674
3 CIMB GROUP NOMINEES (ASING) SDN. BHD. EXEMPT AN FOR DBS BANK LTD (SFS-PB)	46,284,000	3.933
4 LING SIU CHUO	36,000,009	3.059
5 LING CHIONG HO	34,802,669	2.958
6 LING CHIONG SING	34,802,669	2.958
7 LING CHIONG PIN	34,802,668	2.958
8 BUMIMAS WANGI SDN.BHD.	24,317,700	2.067
9 MAJU BUMIRAYA SDN BHD	23,428,600	1.991
10 S.K. UNIMAS SDN. BHD.	20,580,900	1.749
11 CAHAYA SURIAMAJU SDN. BHD.	16,702,700	1.419
12 LING SIEW TING	16,000,006	1.360
13 KONG EIK MING	12,461,800	1.059
14 VERDANT GROVE SDN. BHD.	8,000,000	0.680
15 CAHAYA SURIAMAJU SDN. BHD.	7,500,000	0.637
16 ADINAMAJU SDN BHD	7,202,900	0.612

ANALYSIS OF SHAREHOLDINGS

As at 13 October 2025 (Cont'd)

List of Thirty (30) Largest Shareholders (Cont'd) As at 13 October 2025

Names	Shareholding	%
17 WONG TIING SONG	4,496,800	0.382
18 JUMA KHALIFA OBAID ABUSHIBS	4,275,700	0.363
19 SHINLINE CORPORATION SDN. BHD	3,290,515	0.280
20 UOBM NOMINEES (ASING) SDN BHD	2,800,000	0.238
UNITED OVERSEAS BANK NOMINEES (PTE) LTD FOR PERRA GROUP LIMITED		
21 LING CHIONG SIENG	2,625,168	0.223
22 CGS INTERNATIONAL NOMINEES MALAYSIA (TEMPATAN) SDN. BHD.	2,603,000	0.221
PLEDGED SECURITIES ACCOUNT FOR HONG KEN CHOON (KUCHING-CL)		
23 GARY TAN YOW HOO	2,586,500	0.220
24 CARTABAN NOMINEES (ASING) SDN BHD	2,288,000	0.194
THE BANK OF NEW YORK MELLON FOR		
ACADIAN EMERGING MARKETS SMALL CAP EQUITY FUND, LLC		
25 LIM MIANG CHIANG	2,000,000	0.170
26 MAYBANK NOMINEES (TEMPATAN) SDN BHD	1,998,000	0.170
PLEDGED SECURITIES ACCOUNT FOR LOOI CHIN BOON		
27 WONG SIK WEI	1,861,300	0.158
28 OJULIAN JAMES ARMSTRONG	1,601,000	0.136
29 AFFIN HWANG NOMINEES (TEMPATAN) SDN. BHD.	1,500,000	0.127
HOU SIU KEE		
30 MAYBANK NOMINEES (TEMPATAN) SDN BHD	1,500,000	0.127
PLEDGED SECURITIES ACCOUNT FOR LOO KAH CHYE		
TOTAL	1,073,725,400	91.248

PROPERTIES OF THE GROUP

A summary of the land and buildings owned by our Group is as follows:-

No.	Name of Registered Owner and Postal Address/Title Identification	Description and existing Use	Date of Expiry of Lease / Tenure / Approximate Age of Building/	Date of Valuation	Approximate land area	NBV as at 30 June 2025 (RM'000)
1.	Piasau Slipways Sdn Bhd Lot 1528 -1530, Block 12, Buan Land District, Tanjung Manis, Sarawak	Vacant sand filled industrial land.	Leasehold of 60 years expiring 02.06.2081 / Aged 16- 18 years	5 th October 2009	25.2542 Ha	6,603
2.	Shin Yang Shipyard Sdn Bhd Lot 1531 -1536, and Plot 100 ⁽¹⁾ under Lot 659, Block 12, Buan Land District, Tanjung Manis, Sarawak	Industrial land erected with warehouse and workshop, road and jetty.	Leasehold of 60 years expiring 02.06.2081 / Aged 2-6 years	5 th October 2009	61.9774 Ha	28,413
3.	Piasau Slipways Sdn Bhd Lot No. 1098, Block 37, Kemena Land District, Sarawak	Industrial land erected with the warehouses, jetty, wharf, winch & slipways used as shipping fabrication yard and dockyard.	Leasehold of 60 years expiring 15.08.2070 / Aged 15-21 years	16 th November 2009	7.006 Ha	6,309
4.	Shin Yang Shipyard Sdn Bhd Lot 263, Block 1, Kuala Baram Land District, Miri, Sarawak (formerly known as Lot 211, Block 1, Kuala Baram Land District, Miri, Sarawak)	Industrial land erected with the workshops cum office buildings, winch house, warehouse, slipways, jetty, wharf and launching ways buildings used as shipping fabrication yard & dockyard.	Leasehold of 60 years expiring 14.07.2055 / Aged 10-25 years	2 nd November 2009	13.02 Ha	8,042
5.	Piasau Slipways Sdn Bhd Lot 208, Block 1 and Lot 523, Kuala Baram Land District, Miri, Sarawak	Two contiguous parcels of industrial lands erected with the double storey office cum stores, workshops, winch house, 4-rail slipways, shipyard buildings used as shipping fabrication yard, dockyard and office.	Lot 208 - leasehold of 60 years expiring 17.09.2055 / Aged 12-17 years Lot 523 - leasehold of 60 years expiring 07.01.2048 / Aged 1-24 years	11 th May 2023	Lot 208 2.273 Ha Lot 523 5.119 Ha	7,980
6.	Shin Yang Shipyard Sdn Bhd Lot 80, Block 3, Kuala Baram Land District, Miri, Sarawak	A collective parcel of thirteen industrial land erected with the double storey offices, 4 shipyard buildings, workshops, & launching ways buildings used as shipping fabrication yard, dockyard and office.	Leasehold for 99 years expiring on 20.02.2102 / Aged 0-18 years	21 st August 2009	72.3 Ha	40,691
7.	Shin Yang Shipyard Sdn Bhd Sublot 153 under Lot 83, Block 3, Kuala Baram Land District, Miri, Sarawak	Industrial land erected with the office building.	Parent lot title under leasehold for 99 years expiring on 20.02.2102 ⁽¹⁾ / Aged 2-13 years	11 th May 2023	1.81 Ha	13,835
8.	Shin Yang Group Berhad Lot No.25, Kota Kinabalu Industrial Park, Off Jalan Sepangar Bay, Kota Kinabalu , Sabah	Industrial land erected with the office building & factory, warehouse and container yards.	Leasehold of 99 years expiring 31.12.2098 / Aged 9-12 years	N/A	1.648 Ha	7,809
9.	Shin Yang Group Berhad KM10.9, Jalan Batu Sapi-Lintas Sibuga Sandakan , Sabah	Residential Zoned land erected with the front office with open sided store.	Leasehold of 999 years expiring on 12.01.2901 / Aged 12 years	N/A	1.607 Ha	2,164
10.	Shin Yang Group Berhad Lot 31, Lebuhr Sultan Mohamed 1, Kawasan Perusahaan Bandar Sultan Suleiman, 42000 Port Klang, Selangor Darul Ehsan.	Industrial land erected with 2-storey office building & factory, warehouses and container yards	Leasehold of 99 years expiring on 30.06.2105 / Aged 6-9 years	N/A	2.947 Ha	20,984
11.	Shin Yang Group Berhad Lot 47, Section 66, Kuching Town Land District, Kuching Sarawak	Mixed Zone land erected with 1 unit of single storey detached industrial building and 1 unit of 2-storey office building	Leasehold of 60 years expiring 22.06.2052 / Aged 1-10 years	16 th January 2025	1.9469 Ha	13,752

PROPERTIES OF THE GROUP

(Cont'd)

A summary of the land and buildings owned by our Group is as follows:-(Cont'd)

No.	Name of Registered Owner and Postal Address/Title Identification	Description and existing Use	Date of Expiry of Lease / Tenure / Approximate Age of Building/	Date of Valuation	Approximate land area	NBV as at 30 June 2025 (RM'000)
12.	Melinau Transport Sdn Bhd Lot 3354, Block 20, Kemena Land District, Sarawak.	Vacant sand filled industrial land	Leasehold of 60 years expiring on 09.01.2079 / Aged 3-11 years	N/A	25.69 Ha	20,832
13.	Melinau Transport Sdn Bhd Lot 576, Block 1, Kuala Baram Land District, Miri, Sarawak.	Industrial land erected with workshop	Leasehold of 99 years expiring on 20.02.2102 / Aged 2-16 years	N/A	5.506 Ha	8,053
14.	Piasau Gas Sdn Bhd Lot 314, Block 1 Kuala Baram Land District, Miri, Sarawak.	Industrial land erected with 1 unit of 3 storey office building, 3 units of single storey open shed warehouses, 2 production plants and 2 refilling gas industrial facility	Leasehold of 60 years expiring on 02.01.2060 / Aged 0-25 years	3 rd May 2023	4.502 Ha	7,237
15.	Mewah Exim Sdn Bhd HS (D) 537089, PTD 220202, Mukim Plentong, District of Johor Bahru, Johor, located at PLO 703, Jalan Nikel 3, Kawasan Perindustrian Pasir Gudang	Industrial land erected Workshop truck and container depot	Leasehold of 60 years expiring on 03.05.2074 / Aged 0-11 years	1 st February 2024	10.912 Ha	7,292
16.	Mewah Exim Sdn Bhd HS (D) 605350, PTD 240113, Mukim Plentong, District of Johor Bahru, Johor.	Industrial land erected with 3 storey shop office	Freehold / Aged 3 year	1 st February 2024	191.653 Square meter	1,900
17.	Mewah Exim Sdn Bhd HS (D) 605349, PTD 240112, Mukim Plentong, District of Johor Bahru, Johor.	Industrial land erected with 3 storey shop office	Freehold / Aged 3 year	N/A	191.653 Square meter	2,090
18.	Seatrade Agency Services Sdn Bhd HS (D) 169506, Lot 57086 Mukim Plentong, District of Johor Bahru, Johor.	Industrial land erected with 2 storey shop office	Freehold / Aged 17 years	1 st February 2024	251 Square meter	440
19.	Boulevard Jaya Sdn Bhd Lot 12648, Block 16, KCLD, Jalan Datuk Tawi Sli. 93250, Kuching Sarawak	Mixed zone land erected with a 6-storey showroom/office/ business centre and car parks with basement, 1 lower ground as office/workshop/service area/customer's lounge and 1 lower roof as mechanical and engineering floor	Leasehold of 60 years expiring on 24.11.2080 / Aged 10 years	1 st October 2024	4,252 Square meter	40,466
20.	Boulevard Jaya Sdn Bhd Lot 1411 & 2115, Section 66, KTL D, Jalan Mersawa, Pending Industrial Area, 93450 Kuching, Sarawak	Single storey car body and paint centre	Aged 9 years	1 st October 2024	-	11,265
21.	Boulevard Motor Sdn Bhd Lot 620, Bintulu Service Light Industrial Estate, off Jalan Sultan Iskandar, 97000 Bintulu, Sarawak	Mixed zone land erected with double storey detached industrial building	Leasehold of 60 years expiring on 07.11.2043 / Aged 29 years	1 st October 2024	3,958 Square meter	3,193
22.	Boulevard Motor Sdn Bhd Lot 1338, Jalan Cattleya 1, Piasau Light Industrial Estate, Piasau, 98000 Miri, Sarawak	Vacant industrial land	Leasehold of 60 years expiring on 25.06.2084	1 st October 2024	4,083 Square meter	4,102
23.	Boulevard Motor Sdn Bhd Lot 342, Block 13, Seduan Land District, Bukit Lima, Sibul, Sarawak	Vacant agriculture land	Leasehold of 60 years expiring on 31.12.2047	1 st October 2024	1.987 Ha	5,273
24.	Boulevard Motor (Sabah) Sdn Bhd TL077598102, Bandar Melrose, alongside KM 5.7, Jalan Utara, 9000 Sandakan, Sabah	Commercial land erected with 1.5 storey showroom sum single storey service centre	Leasehold of 99 years expiring on 31.12.2117 / Aged 4 years	1 st October 2024	1.368 Ha	26,851

PROPERTIES OF THE GROUP

(Cont'd)

A summary of the land and buildings owned by our Group is as follows:-(Cont'd)

No.	Name of Registered Owner and Postal Address/Title Identification	Description and existing Use	Date of Expiry of Lease / Tenure / Approximate Age of Building/	Date of Valuation	Approximate land area	NBV as at 30 June 2025 (RM'000)
25.	<u>Boulevard Motor (Sabah) Sdn Bhd</u> TB 16342, Mile ¼ Jalan Bahagia, 91000 Tawau, Sabah	Commercial land erected with single storey building for servicing workshop.	Leasehold of 98 years expiring on 31.12.2070 / Aged 11 years	1 st October 2024	4,074.73 Square meter	5,090
26.	<u>Boulevard Motor (Sabah) Sdn Bhd</u> CL 115486872, Lahad Datu Town, Dam Road, 91100 Lahad Datu, Sabah	Commercial land erected with work in progress single storey showroom/office cum service centre and new vehicle store yards	Leasehold of 999 years expiring on 29.06.2903	1 st October 2024	1.245 Ha	13,724
27.	<u>Boulevard Motor (Labuan) Sdn Bhd</u> Lot 207527839, KM2, Off Jalan Tun Mustapha, 87000 Wilayah Persekutuan Labuan	Industrial land erected with 2-storey motor regionals cum car showroom and workshop	Leasehold of 60 years expiring on 31.12.2042 / Aged 22 years	1 st October 2024	4,040 Square meter	4,290
28.	<u>Boulevard Motor (Labuan) Sdn Bhd</u> Lot 207503651, Kampung Gersik, Off Jalan Saguking, 87000 Wilayah Persekutuan Labuan	Vacant land used as vehicle stockyard	Leasehold of 999 years expiring on 02.06.2886	1 st October 2024	4,047 Square meter	660

Notes:- (1) Titles awaiting for subdivision and amalgamation.

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the 20th Annual General Meeting of the Company will be held at Conference Room, Level 5, Imperial Hotel, Jalan Pos, 98000 Miri, Sarawak, Malaysia on Tuesday, 9 December 2025 at 11:00 a.m. for the following purposes:-

AGENDA

As Ordinary Businesses:

1. To table the Audited Financial Statements for the financial year ended 30 June 2025 together with the Reports of the Directors and Auditors thereon. **(Please refer to Explanatory Note 1)**
2. To approve the declaration of Single-Tier Final Dividend of 5.00 sen per ordinary share. **(Resolution 1)**
3. To approve the payment of Directors' fees for the financial period ended 31 December 2025, payable quarterly in arrears after each month of completed service of the Directors during the financial period. **(Resolution 2)**
4. To re-elect the following Directors who are retiring in accordance with clause 90 of the Company's Constitution, and being eligible, have offered themselves for re-election:-
 - i) Mr. Ling Chiong Sing **(Resolution 3)**
 - ii) Mr. Ling Chiong Pin **(Resolution 4)**
 - iii) Mdm. Ling Siu Chuo **(Resolution 5)**
5. To re-appoint Messrs Crowe Malaysia PLT as Auditors of the Company and to authorise the Directors to fix their remuneration. **(Resolution 6)**

As Special Businesses

To consider and, if thought fit, to pass the following Ordinary Resolutions:-

6. **Proposed Renewal of Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature ("Proposed RRPT Mandate")** **(Resolution 7)**

"**THAT** subject always to the Companies Act 2016 ("Act"), the Constitution of the Company, the Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("**Bursa Securities**"), other applicable laws, guidelines, rules and regulations, and the approval of the relevant governmental/regulator authorities (where applicable), approval be and is hereby given to the Company and/or its subsidiary companies ("**Group**") to enter into recurrent related party transactions of a revenue or trading nature with those related parties as stated in Section 2.2 of the Circular to Shareholders dated 31 October 2025 ("**Circular**"), which are necessary for the day-to-day operations of the Group ("**RRPT**") subject further to the following:

 - a. That the RRPT are in the ordinary course of business and are made on an arm's length basis and on normal commercial terms which are not more favourable to the related parties than those available to the public and not to the detriment of the minority shareholders;
 - b. That disclosure will be made in the annual report of the Company of the breakdown of the aggregate value of transactions conducted pursuant to the Proposed RRPT Mandate during the financial year based on information such as the types of the RRPT made and names of the related parties involved in each type of the RRPT made and their relationship with the Company; and

NOTICE OF ANNUAL GENERAL MEETING

(Cont'd)

c. That such approval shall continue to be in force until: -

- the conclusion of the next Annual General Meeting ("AGM") of the Company, at which time it will lapse, unless by a resolution passed at the meeting, the authority is renewed;
- the expiration of the period within which the next AGM of the Company after the date it is required to be held pursuant to Section 340 (2) of the Act but shall not extend to such extension as may be allowed pursuant to Section 340 (4) of the Act; or
- revoked or varied by resolution passed by the shareholders in a general meeting,

whichever is the earlier;

AND THAT the Directors of the Company be hereby authorised to complete and do all such acts and things as they may consider expedient or necessary to give effect to the Proposed RRPT Mandate.

AND THAT the estimated value given on the RRPT as outlined in Section 2.2 of the Circular being provisional in nature, the Directors of the Company be hereby authorised to agree to the actual amount or amounts thereof provided always that such amount or amounts comply with the review methods or procedures outlined in Section 2.5 of the Circular."

7. Proposed Renewal of Authority On Shares Buy-Back.

(Resolution 8)

"THAT subject to the Company's compliance with all the applicable rules, regulations, orders and guidelines made pursuant to the Companies Act, 2016 (**"the Act"**), the Company's Constitution and Bursa Malaysia Securities Berhad's (**"Bursa Securities"**) Main Market Listing Requirements (**"Listing Requirements"**), the Directors of the Company be and are hereby authorized to purchase shares at any time such amount of ordinary shares in the Company as may be determined by the Directors of the Company from time to time through Bursa Securities upon such terms and conditions as the Directors in their absolute discretion deem and expedient in the interest of the Company provided that:

- a. the aggregate number of ordinary shares which may be purchased and retained by the Company at any point of time pursuant to this resolution shall not exceed approximately two point one seven per centum (2.17%) of the total issued and paid up share capital of the Company;
- b. the amount of funds to be allocated by the Company pursuant to this resolution not exceed the retained earnings and/or share premium of the Company as at 30 June 2025; and
- c. the shares so purchased by the Company pursuant to this resolution may at the discretion of the Directors be: -
 - retained as treasury shares; and/or cancelled; and/or
 - resold on the market of Bursa Securities in accordance to the Listing Requirements; and/or
 - distributed as dividends to the shareholders; and/or
 - dealt in any other manners prescribed by the applicable rules, regulations and orders made pursuant to the Act, the Listing Requirements and any other relevant authority for the time being in force;

AND THAT such authority conferred by the shareholders of the Company upon passing of the resolution will continue to be in force until the conclusion of the next Annual General Meeting of the Company, unless by a resolution passed at that meeting, the authority is renewed; or the expiration of the period within which the next Annual General Meeting is required to be held pursuant to Section 340(2) of the Act but must not extended to such extensions as may be allowed pursuant to Section 340(4) of the Act; or until the authority is revoked or varied by a resolution passed by the shareholders in a general meeting, whichever occurs first;

NOTICE OF ANNUAL GENERAL MEETING

(Cont'd)

AND THAT the Directors of the Company be hereby authorised to complete and do all such acts and things as they may consider expedient or necessary to give effect to the resolution.”

8. To transact any other business for which due notice shall have been given in accordance with the Company's Constitution and the Companies Act 2016.

NOTICE OF ENTITLEMENT AND PAYMENT OF SINGLE-TIER FINAL DIVIDEND

NOTICE IS HEREBY GIVEN THAT the Single-Tier Final Dividend of 5.00sen per ordinary share for the financial year ended 30 June 2025, if approved at 20th Annual General Meeting will be paid on 17 December 2025 to Shareholders whose name appear in the Records of Depositors and Register of Members at the close of business on 4 December 2025.

Depositor shall qualify for entitlement only respect of:

- (a) Shares deposited into Depositor's Securities Account before 12.30pm on 2 December 2025. (in respect of shares which are exempted from mandatory deposit)
- (b) Shares transferred into the Depositor's Securities Account before 4.30pm on 4 December 2025 in respect of transfers; and
- (c) Shares bought on the Bursa Malaysia Securities Berhad on a cum entitlement basis according to the Rules of the Bursa Malaysia Securities Berhad.

By Order of the Board of Directors

RICHARD LING PENG LIING

SSM Practising Certificate No. 201908000676

Company Secretary

Miri, Sarawak

31 October 2025

Explanatory Notes:

1. Item 1 of the Agenda- Audited Financial Statements for the financial year ended 30 June 2025

This Agenda is meant for discussion only as the provision of Section 340(1)(a) of the Companies Act, 2016 does not require a formal approval of Shareholders of the Company and hence, is not put forward for voting.

2. Ordinary Resolution 1 – Final Dividend

On 31 October 2025, the Board of Directors ("the Board") of the Company announced the declaration and payment of Final Dividend of 5.00 sen per ordinary share for financial year ended 30 June 2025 subject to shareholders approval being obtained at the 20th AGM. If passed, the dividend will be paid on 17 December 2025 to shareholders whose name appears on the Record of Depositors at the close of business on 4 December 2025.

3. Ordinary Resolutions 2 – Directors' Fees

Pursuant to Section 230(1) of Companies Act 2016, the fees of the directors and any benefits payable to the directors of a listed company and its subsidiary shall be approved at general meeting. In this respect, approval of shareholders is sought on the directors' fee for financial period ended 31 December 2025.

4. Ordinary Resolutions 3 to 5 – Re-election of Directors

Pursuant to Clause 90 of the Company's Constitution, one third (1/3) of the Directors shall retire from office at least once in every three (3) years at each AGM of the Company and the retiring Directors can offer themselves for re-election.

Accordingly, Mr. Lim Chiong Sing, Mr. Ling Chiong Pin and Mdm Ling Siu Chuo shall retire by rotation at this 20th AGM pursuant to Clause 90 of the Company's Constitution.

NOTICE OF ANNUAL GENERAL MEETING

(Cont'd)

The Joint Remuneration and Nomination Committee (JRNC) has reviewed the Board Evaluation Assessment, including the results of the evaluation of the Directors retiring by rotation. The Committee is satisfied that the retiring Directors have continued to meet the Board's expectations in terms of experience, expertise, integrity, competence, commitment, and individual contribution. They have consistently performed their duties with diligence and professionalism.

Based on the JRNC's recommendation, the Board has concurred and is pleased to propose their re-election as Directors of the Company.

5. Ordinary Resolution 6 – Re-appointment of Auditors

The Audit and Risk Management Committee (ARMC) has undertaken an assessment of the suitability, objectivity, and independence of the external auditors, Messrs. Crowe Malaysia PLT ("Crowe"), and is satisfied with their performance. The assessment took into consideration the quality of audit, level of professionalism, competency, and adequacy of resources provided by Crowe's audit team throughout the engagement.

Based on the ARMC's recommendation, the Board of Directors has approved that the re-appointment of Crowe as the Company's external auditors be tabled for shareholders' approval at the forthcoming 20th Annual General Meeting (AGM).

6. Ordinary Resolution 7 – Proposed Renewal of Shareholders' Mandate on Recurrent Related Party Transactions

The proposed Ordinary Resolution 7, if passed, will authorize the Company and its subsidiaries to enter into recurrent related party transactions of a revenue or trading nature. This authority, unless revoked or varied by the Company at the general meeting, will expire at the conclusion of the next AGM of the Company.

Please refer to the Circular to Shareholders dated 31 October 2025 for further information.

7. Ordinary Resolution 8 – Proposed Renewal of Authority on Share Buy-Back

The proposed Ordinary Resolution 8, if passed, will empower the Company to purchase the Company's shares up to approximately two point one seven per centum (2.17%) of the issued and paid up share capital of the Company. This authority, unless revoked or varied by the Company at the general meeting, will expire at the conclusion of the next AGM of the Company.

Please refer to the Statement on Shares Buy-Back dated 31 October 2025 for further information.

Notes:-

- (1) Pursuant to Section 334 of the Companies Act 2016, a member shall be entitled to appoint another person as his proxy to exercise all or any of his rights to attend, participate, speak and vote in his stead.
- (2) A proxy may but need not be a member of the Company. There shall be no restriction as to the qualification of the proxy. A proxy appointed to attend and vote at a General Meeting of the Company shall have the same rights as the member to speak at the General Meeting.
- (3) Where a Member of the Company is an Exempt authorised nominee as defined under the Securities Industry [Central Depositories] Act, 1991, which holds ordinary shares in the Company for multiple beneficial owners in one securities account ["omnibus account"], there shall be no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.
- (4) Where a member appoints more than one (1) proxy, the appointment shall be invalid unless he specifies the proportions of his holdings to be represented by each proxy.
- (5) If the appointor is a corporation, this form must be executed under its Common Seal or under the hand of an officer or attorney duly authorised.
- (6) To be valid, this form, duly completed must be deposited at the Registered Office of the Company not less than forty-eight (48) hours before the time for holding the meeting.
The Registered office of the Company at Sublot 153 (Parent Lot 70), Jalan Kuala Baram, Kuala Baram, 98100 Miri, Sarawak, Malaysia.
- (7) Pursuant to Paragraph 8.29(a)(1) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, all the resolutions set out in this Notice shall be put to by poll.
- (8) In respect of deposited securities, only members whose names appear on the Record of Depositors on 4 December 2025, shall be eligible to attend the meeting or appoint proxy(ies) to attend and/or vote on his behalf.

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**SHIN YANG GROUP BERHAD**

Registration No: 200401027554 (666062-A)
(Incorporated in Malaysia)

No of ordinary shares held	CDS Account No

I/We _____, FULL NAME NRIC NO/ PASSPORT NO/ COMPANY NO

of _____ FULL ADDRESS

being a member/members of Shin Yang Group Berhad, hereby appoint:

Name of Proxy	NRIC / Passport No.	Proportion of Shareholdings (%)
and/or failing him/her		

or **Chairman of the Meeting as *my/our proxy to vote for* me/us and on* my/our behalf at the twentieth (20th) Annual General Meeting of the Company to be held at the Conference Room, Level 5, Imperial Hotel, Jalan Pos, 98000 Miri, Sarawak, Malaysia on Tuesday, 9th December 2025 at 11.00 am and, at any adjournment thereof.

A	To table the Audited Financial Statements for the financial year ended 30 June 2025 together with the Reports of the Directors and Auditors thereon.		
RESOLUTIONS	DESCRIPTION	FOR	AGAINST
	Ordinary Business		
1	Declaration of Single-Tier Final Dividend of 5.00 sen per ordinary share		
2	Approval of Directors' fees for financial period ended 31 December 2025 payable on quarterly in arrears.		
3	Re-election of retiring director: Mr. Ling Chiong Sing pursuant to Clause 90 of the Company's Constitution.		
4	Re-election of retiring director: Mr. Ling Chiong Pin pursuant to Clause 90 of the Company's Constitution.		
5	Re-election of retiring director: Mdm. Ling Siu Chuo pursuant to Clause 90 of the Company's Constitution.		
6	To re-appoint Crowe Malaysia PLT as the auditor of the Company and to authorise the Directors to determine their remuneration.		
	Special Business		
7	Proposed Renewal of Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature		
8	Proposed Renewal of Authority on Shares Buy-Back		

(Please indicate with an "X" in the space provided above on how you wish your proxy to vote. If no instruction is given this form will be taken to authorise the proxy to vote at his/her discretion)

Dated thisday of 2025

.....
Signature and/or Common Seal of Shareholders

Notes:

- (1) Pursuant to Section 334 of the Companies Act 2016, a member shall be entitled to appoint another person as his proxy to exercise all or any of his rights to attend, participate, speak and vote in his stead.
- (2) A proxy may but need not be a member of the Company. There shall be no restriction as to the qualification of the proxy. A proxy appointed to attend and vote at a General Meeting of the Company shall have the same rights as the member to speak at the General Meeting.
- (3) Where a Member of the Company is an Exempt authorised nominee as defined under the Securities Industry [Central Depositories] Act, 1991, which holds ordinary shares in the Company for multiple beneficial owners in one securities account ["omnibus account"], there shall be no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.
- (4) Where a member appoints more than one (1) proxy, the appointment shall be invalid unless he specifies the proportions of his holdings to be represented by each proxy.
- (5) If the appointor is a corporation, this form must be executed under its Common Seal or under the hand of an officer or attorney duly authorised.
- (6) To be valid, this form, duly completed must be deposited at the Registered Office of the Company not less than forty-eight (48) hours before the time for holding the General Meeting.
The Registered office of the Company at Sublot 153 (Parent Lot 70), Jalan Kuala Baram, Kuala Baram, 98100 Miri, Sarawak, Malaysia.
- (7) Pursuant to Paragraph 8.29(a)(1) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, all the resolutions set out in this Notice shall be put to by poll.
- (8) In respect of deposited securities, only members whose names appear on the Record of Depositors on 4 December 2025, shall be eligible to attend the General Meeting or appoint proxy(ies) to attend and/or vote on his behalf.

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Stamp

SHIN YANG GROUP BERHAD
Registration No: 200401027554 (666062-A)
Sublot 153 (Parent Lot 70),
Jalan Kuala Baram, Kuala Baram,
98100 Miri, Sarawak,
Malaysia.

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Step by Step To Excellence

SHIN YANG GROUP BERHAD

Registration No: 200401027554 (666062-A)

Sub Lot 153 (Parent Lot 70),
Jalan Kuala Baram,
Kuala Baram, 98100 Miri,
Sarawak, Malaysia